



**City of Victoria
Parks Master Plan Workshop**

**Brainstorming Exercises
March 17, 2007**

Summary Report

TABLE OF CONTENTS

Background	3
Trends Likely to Impact the Parks System	3
Current Strengths of the Parks Division.....	3
Current Weaknesses/ Areas for Improvement within the Parks System	4
What Actions Should the City Take to Achieve your Vision	4
Appendix 1	5
Appendix 2	8
Appendix 3	11
Appendix 4	16

Brainstorming Exercises - Background

Four brainstorming exercises were conducted at the Parks Master Plan Public Consultation session on May 17, 2007.

1. Trends likely to impact the Parks System
2. Current Strengths of the Parks division
3. Current Weaknesses / Areas for improvement within the Parks Division
4. What actions should the City take to achieve your vision?

The following is a summary of the responses. Appendices give a complete record of all information taken from the day's consultation.

1. Trends Likely to Impact the Parks System:

This brainstorming exercise asked participants to think ahead 20 – 25 years; consider demographics, the environment and different activities. What would the possible threats be and what are the possible opportunities.

1. Climate change (10)
2. Higher density living and urban migration (9)
3. Increased aging population (5) / Population growth (5)
4. Invasive species impact (5)
5. Increasing land values (5)
6. Greater appreciation/ usage of parks (5)

Please refer to Appendix 1 for a full record of responses.

2. Current Strengths of the Parks Division

This question was posed with the following prompts:

What do you think the Parks Department is doing a really good job of?

What do you really like about Victoria's Parks and public open spaces?

1. Boulevard/Street Trees (13)
2. Knowledgeable staff, friendly, responsive, committed, helpful (12)
3. Encourages Public Consultation (9)
4. Well Maintained (9)
5. Diversity of Parks (9)

Please refer to Appendix 2 for a full record of responses.

3. Current Weaknesses / Areas for Improvement within the Parks Division

This area of enquiry asked the following questions:

What do you see as the gaps? Where do you think the Parks Division falls down?

What is it about Victoria's Parks that you don't like?

1. Lack of volunteers due to union challenges (6)
2. Parks/maintenance budget too small (4)
3. lack of dedicated festival site (4)
4. lack of downtown pocket/mini parks around the city (4)

Please refer to Appendix 3 for a full statistical information.

4. What Actions Should the City take to Achieve Your Vision?

In this brainstorming exercise, participants were asked what they think needs to happen, what actions the City (or others) need to take to achieve their desired vision.

Participants were each given a sheet of "Parks Bucks" totaling \$185 (1 x \$100, 1 x \$50, 1 x \$20, 1 x \$10, 1 x \$5). They were then asked to spend the money by placing their "Parks Bucks" next to what they thought were the most important actions. Participants could spend all their money on one item or spread it around. Several themes related to how participants chose to spend their money emerged:

1. Actions related to developing or enhancing a park acquisition fund received \$2820.
2. Implementing greenways, improving connectivity and greening streets received \$1475.
3. Actions related to protecting and enhancing the natural environment received \$1420.
4. Efforts to continue to involve the community in parks planning and development received \$1360.
5. Making improvements to the area around the Inner Harbour and/or completing the Harbour Pathway in this area received \$1120.

Please refer to Appendix 4 for a complete report of all actions/vision.

Appendix 1 – Trends likely to impact the Parks System

Economy:

- Increasing land values x 5
- Growing disparity rich and poor x 3
- Lack of land x 2
- Increased energy/labour costs x 2
- Fuel oil costs/awareness x 2
- Fossil fuel shortage
- Financing; more competition for tax dollars, tax base uncertain
- Budgets /lack of funding
- Change in funding models (ie. cost-sharing)
- Economic change/uncertainty (parks funding)
- Economic drivers changing, competing funding priorities
- User fees (cost of)
- Increased liability/litigation
- Resource reduction
- More financial resources – due to house prices
- More tourist-like people

Green Space / Open Space:

- Loss of potential green, open space x 4
- Less space for children (infill)
- Less gardens
- Lack of space/wilderness
- Need to replace private space with access for public

Housing:

- Higher density living x 9, urban migration
- Continuing Homelessness x 3
- Smaller homes / less private yard space x 3
- Housing stock influences
- Less affordable
- Gentrification
- Migration of baby boomers – part time residents

Maintenance:

- Park maintenance, lighting, etc
- Change in maintenance and responsibility x 2

Miscellaneous:

- More volunteerism x 3
- Less user conflicts (delivery of programs)
- Greater diversity in demands of user groups
- More universal accessibility
- Public input e.g. Neighbourhood Assn
- Noise pollution
- Increase i.v. drug use
- Preventative health measure
- Less school programming
- Higher expectations
- More need for social interaction
- Political apathy
- Parenting (raising 'organic' children)
- Lowest common denominator due to maintenance litigation in design/cost
- Handicapped parking
- More teen activities needed
- More parking demands
- Increase pressure for commercial ventures
- Achieve more with small parks
- Possible overuse
- Sale of non-government land (churches, vacant lots etc)
- Too much regulation (bylaws etc.)
- Different concept of parks
- Changes in education around parks and parks planning
- Increased youth involvement in parks planning/use

Natural Environment:

- Climate change x 10
- Water supply/shortage or water treatment x 6
- Invasive species impact x 5
- Environmental Awareness x 4
- Loss of biodiversity x 3
- Increased appreciation of native species x 2
- More community/allotment gardens x 2
- Increase concern about food security x2
- Increased awareness-organic/pesticides
- Pollution
- Disassociation people – nature
- Sewage treatment system
- Degradation of nature
- Energy and recycling / conservation
- Need for sustainability planning
- Parks could be showcases for new models of environmental improvements

Land Use Planning:

- Development x 3
- Greater appreciation/usage of parks x 5, no backyards
- Public/private interface x 4 / privatization
- Conflicts over land use x 2
- Design/architecture trends
- Land use (responsibility of)
- Push for land covenants
- Closing schools, opportunities or loss
- Sale of school property

Population / Cultures:

- Increased aging population x 5
- Population growth x 5
- Immigration x 2
- Fewer children x 2
- Changing cultural values x 2
- Population plateau

Recreation:

- Increase in physical activity x 4
- More structured, integration of activities in parks activity x 2
- Changing sporting interests
- Increase numbers of sport uses post olympics
- Free play vs. organized
- Increase all weather sports fields
- Cooperation between groups (ex. Baseball and soccer)
- Decline in activity
- Older people taking part in sports and park use

Safety:

- More demand for security
- Safety and security

Technology:

- Technological dependent society x 2
- New technology, innovation x 2
- Refuge from technology

Transportation:

- Improve urban transit / more public transit x 2
- Changes in transportation x 3 light rail, highways, bike paths, restriction car lanes
- Greater need for mobility access, less driving
- Fuel shortage/alternate Transit
- Increased demand for parks (ie. travel restricted)
- Transportation Plan
- More multi-modal systems/pathways
- Greenway connections (inter-connection parks)

Appendix 2 – Current Strengths of the Parks Division

Diversity of Parks:

- diversity of types of parks x 9 / experience/ features/ types
- skate park in Vic West x 3
- BHP excellent for tourism and good park in urban centre x 2
- signature parks (Dallas Rd, BHP, Summit)
- managing user conflicts well
- BHP location / night sky view
- tradition of being special
- regional attraction
- waterfront access / views
- protection of several hilltops
- balance of park for people and for nature
- fences removed from RAP positive
- recognize need for natural space
- balance of natural and cultivated
- Ross Bay Cemetery, as a public space, welcoming and education component, multi-use

Flowers and Trees:

- boulevard / street trees x 13 – heritage program
- hanging baskets x 8
- flowerbeds x 6
- colourful medians x 3 (ie Quadra Village)
- tree protection x 2
- flower design and maintenance x 2
- street scapes, garden city, beautification
- cherry blossom trees
- gardens in BHP
- mix of ornamental and natural areas

Greenways / Linkages:

- greenways x 6 / Galloping Goose
- walking paths x 2
- protected Dallas Road waterfront x 2
- transportation access
- Inner Harbour walkway / Dallas Road
- regional linkage/communication
- connective trails in neighbourhoods (Brighton Street, Gonzales Hill)

Miscellaneous :

- garbage / recycling / composting x 6 (leaf and branch pick ups)
- dogs in park program/ friendly (bags, spaces, off leash) x 5
- community events x 4 / Luminara, Symphony Splash
- signage x 3
- commemorative benches / trees x 2
- use of volunteers x 2 / Moss Ross
- quality installations ie, playground equipment
- playground infrastructure
- BHP petting zoo
- Cameron Bandshell – movies and music
- educational
- public squares
- community gardens
- support for community involvement in removal of invasive species
- carpet barweed initiative
- tax boulevard program
- grant applications
- life long learning / public programs eg, herons
- Ross Bay Cemetery

Natural Environment:

- natural wild areas x 4 (not overly managed) native species / protection of
- move away from pesticides x 3
- protection of Garry Oak x 2
- habitat restoration
- disease Control / Pest Management
- less manicuring, more natural landscapes
- control of invasive plant species
- remnant natural ecosystems
- naturalization of BHP
- respect of Aboriginal gardens / sensitive to First Nation issues
- Dallas Road not watered or cut
- wildflower protection
- diversity of natural settings
- wildlife habitats/corridors (Gorge)
- high percentage of green outside of downtown
- staff knowledge of new restoration techniques

Public Consultation:

- encourages public consultation x 9
- open to suggestions / changes for the better x 5 / willing to listen
- accessible; feedback / very responsive to community x 3
- encouraging community involvement, public awareness x 3
- willing to work on policy

Recreation:

- good children play areas / playground equipment x 2
- all weather playing fields x 2 (Topaz Park)
- good use of parks for programmed activities and recreation facilities
- recreation facilities for all ages
- attention to details regarding licensing requirements, childcare
- solid recreation programming

Services – Staff:

- knowledgeable, friendly, responsive, committed, helpful staff x 12 (Joe Daly)
- well maintained x 9 / high standards / clean
- quality of gardening staff / well educated / visible x 3
- available Arborist to talk to x 2
- staff provide information x 2
- seasonal responsiveness / supportive
- traffic calming planting non-asphalt / native plants
- workshops for parks workers
- Vic West well services
- nurseries – grow own plants from seeds / variety of plants
- work with other departments
- interested in jobs
- innovative and creative eg. water park

Strategic Planning:

- hiring an environmental technician – a step in the right direction x 3
- environmentally aware/ pest management / water use x 3
- aware of current trends and practices
- value waterfront park improvements (south of BHP)
- handling/holding off development ie, fisherman's wharf
- proactive thinking and planning
- broad thinking outside of the box
- integration with other groups and services
- sensible with budget not wasted unnecessarily
- long term vision
- interactive website (CRD and Victoria)
- excellent literature / walking maps
- restoration projects
- positive media coverage

Appendix 3 – Current Weaknesses / Areas of Improvement within Parks Division

Budget

- maintenance /parks budget too small x 4
- increase funding x 3
- lack of resources

Buildings

- heritage structures in BHP not used / under used
- inappropriate uses (eg placement of buildings)
- building on top of BHP is vacant

Bylaws / Permits

- squatters in the park
- policing of camping
- beach fire control
- anti-camping bylaws; a balance between criminalizing and having a place to go
- parks not zoned
- overly restrictive BHP charter needs revisiting
- tedious process of getting permits

Composting

- compost (free / community)
- effective composting – bad odor

Education

- signage; too little, location x 2
- showcasing and educating sustainable parks practices eg, habitat / native plants restoration
- parks map inconsistent/ contradictory
- lack of partnership with schools
- more environment education

Events / Festivals

- lack of/dedicated festival site x 4
- city funded festivals
- number and size of events in park (BHP in particular)

Flowers ,Trees and Boulevards

- tree protection bylaw falls short
- maintenance of boulevard and park trees are poor / all tree succession
- need to plant xeric less water type plants
- lack of street tree management/replanting

Greenways and Connectivity

- lack of greenways; multi-use pathways x 3 / linear
- bike and walking connections between parks
- lack of connectivity between green spaces
- more biking paths away from roads and for children and general use
- widen Dallas Road walkway
- lack of links to Inner Harbour
- lack of bike/pedestrian walkways
- circular loops between parks and green spaces
- street boulevards and islands could be green
- unlinked small parks, need more local parks
- networking parks, park corridors

Land Acquisition

- more cooperation with TLC regarding acquisitions
- land acquisition need more parks
- greater articulation on how to get space
- be more aggressive in parks acquisition
- selling crown land – access should be maintained on waterfront lands
- not enough initiatives to maintain / acquire park land

Miscellaneous

- be more aggressive with BC Hydro, Engineers
- bury wires like in uplands
- regain public access areas and clean up
- need a public outdoor pool – use inner harbour
- more respect for site of native history and protection of sensitive archeological sites
- dogs open for discussion
- need for mountain bike facility/ circuit
- move beyond status quo
- council easily influenced by lobbyists/political groups
- more litter control
- need for annual report
- more memorial space
- derelict road ends etc equals missed under-developed park opportunities
- dog damage – overuse of certain resources
- limited use of technology (eg. solar energy)
- lack of services ie. coffee shops
- priority booking with historical users
- restrictions on Beacon Hill Park
- fore-shore engineering works (eg, Horseshoe Bay)
- not unified street and park furniture program – many different bench styles used in BHP
- awareness of programs

- not enough visitor services (active services ie workshops)
- need a lighting strategy including reference to areas that should not be lit
- inter-tidal zones are “no man’s land”
- lack of commercial opportunities
- increased cooperation SD and Parks

Natural Environment

- inadequate control of invasive species x 3 / control and management plans
- should not use pesticides, fertilizers, chemicals x 2
- need to reclaim creeks
- promotion of urban agriculture
- coastal shoreline – mapping and restoration
- lack of regular maintenance of invasive species
- more reliance on native plants in landscaping
- better balance of landscaped verses natural enviro/ecosystem
- too much emphasis on green and pretty
- use parks as storm water management facility
- LEED standards for parks
- urban forestry planning

Park Distribution & Designation

- lack of downtown pocket/mini parks around the city x 4
- large areas without parks, city distribution
- natural parks space per capita – not met
- parks designation process inadequate
- lack of multi-functional park spaces / unimaginative use of space
- privatization of public park space (lawn bowling / cricket)
- neighbourhood parks lacking design, variety, number, uses
- no parks in Harris Green / more parks in Harris Green
- more community gardens / lack of opportunities
- gaps in layout (underserved communities)

Parking / Traffic

- less pavement for parking
- traffic calming
- vehicle parking on grass
- too many roads
- priority with parking space – is a waste of space
- tarmac car parks /different surfaces
- through traffic in Beacon Hill Park

Public Art

- watering can – tacky public art
- lack of public art

Public Consultation

- need better communication with special interest groups; especially groups who do not normally participate in public processes
- incomplete public consultation; follow through with input from public
- listen to the needs of the community more often
- listen to non-environmental interests
- more linkage/communication with community associations
- CCN involvement / more community associations involvement
- process clarity / barrier (eg. community input regarding a project)
- more active community involvement

Recreation

- balance uses ie. all sports fields
- need smart energy lighting especially sport field lighting
- green space too heavily weighted towards sports
- too much focus on organized sport field requirements
- playing field usage – policy, availability
- lack of all weather sports fields
- more community interactive activity opportunities ie, chess, bocceball

Safety Issues

- more security personnel and night time surveillance x 3
- Beacon Hill / Dallas safety
- comfort and safety at night
- friendly enforcement
- drug use

Services - Facilities

- accessible , well maintained washrooms x 2
- outdoor facilities; washrooms and fountains x 2
- need more needle removal
- lack of facilities for handicapped
- surface transitions for wheelchairs

Services – Maintenance

- not enough resources for maintenance
- high maintenance landscaping
- inconsistent maintenance – parks value ie, trucks in camas meadows
- water waste
- transforming passive landscape (one function) into a multi-functional landscape
- updating planters and maintenance of beds in downtown

Staff

- departmental divisions – better integration needed x 2 (Eng /Planning)
- continuing lousy labour relations
- parks department so far away from City Hall (recreation and community development have more say as they are close to City Hall)
- give environmental technician more power
- parks need to be at least as powerful as Engineering
- parks involvement in development reviews

Strategic Planning

- overall vision and direction is lacking x 4 / long range plans
- lack of parks board x 2
- political will to change / resistance to innovative change
- responsiveness to trends
- need sustainability vision; financially, socially, environmentally
- not a diversity of lenses applied to park planning, cultural / age specific
- drive the engineering /planning plans, be a champion drive the agenda in urban planning
- better collaboration with other agencies (schools, CRD, Saanich etc)
- reactive rather than pro-active
- lack of clarity regarding process and policy

Volunteers

- lack of volunteerism due to union challenges x 6
- need to encourage community stewardship (within neighbourhoods) x 2
- more awareness opportunities for community to volunteer in parks
- lack of participation

Waterfront

- lack of access to the waterfront x 3
- parks instead of parking lots on waterfront

Appendix 4 – What Actions should the City take to achieve your Vision?

Flip Chart #1	\$100	\$50	\$20	\$10	\$5	Total
pursue innovations	2	3				\$350
new models of partnerships	2	2	1		1	\$325
communication links accessible, open, detailed (website)	2	1	3		3	\$325
hire people in parks admin and parks planning willing to experiment=solutions	2	1	2	2	1	\$315
coordinated, comprehensive regional plan with deliverables	2		1	1		\$230
stronger integration of parks, rec, planning, transportation		1	2	3	1	\$125
continued community input process, uncompromised			1	3	2	\$60
volunteer opportunity partnerships with City, promotion and support		1		1		\$60
business consultation, involvement, responsibility		1			1	\$55
solution focused processes and practices					1	\$5

Flip Chart #2	\$100	\$50	\$20	\$10	\$5	Total
create park acquisition fund with money from developers/bequests/donations/taxes	7	1				\$750
complete waterfront walkway; all harbour including industrial areas	2	1	3			\$310
support community initiatives	1	2	2	2	2	\$270
use environment, social and economical performance targets	1	1	1	1	2	\$190
follow through on plans (implementation)		2	1	1	1	\$135
look at good and bad things done by other cities		1	1	3	2	\$105
in local plans, process for assessing parks in community		1	2			\$90
Wharf or Government Street converted to pedestrian plaza/park		1	1	2		\$90
plan strategically, look ahead, be aware of contingencies		1			1	\$55
annual report on progress				2	2	\$30
regular public meetings - learn from other's experiences					1	\$5

Flip Chart #3	\$100	\$50	\$20	\$10	\$5	Total
smarter maintenance and more staff; native species etc	3	1	1			\$370
broaden park mandate to continuum of parks; integrated with partners Feds/Prov	2	1		2	1	\$275
prioritizing waterfront access	1	1	3		2	\$220
ban scale of invasive species	1			1	2	\$120
parks to stay financed by taxes and public		2		1	1	\$115
better water restriction bylaws; also pesticides involving citizens more "going green"		2			1	\$105
bylaw requiring developers to create green space			2	1		\$50
proto-type park design for high use areas			1	1		\$30
hire 'artists' in planning process; at the beginning				1		\$10

Flip Chart #4	\$100	\$50	\$20	\$10	\$5	Total
acquiring more land	3	2		1		\$410
get rid of waterfront car parking lots	2					\$200
don't let maintenance drive the design	1	1		3		\$180
cut the red tape	1		1	1	1	\$135
open the parks for business purposes		2	1		1	\$125
spend more money on parks		1	3	1		\$120
funding for parks a priority	1				2	\$110
create a Sustainability Manager staff position		2			1	\$105
park just for kids in nature, safe, wild	1					\$100
open parks for more use at more times of the day		1	1			\$70
involve community, neighbourhood groups; hand over some responsibility			2			\$40
make use of small opportunities; on the streets themselves				3	1	\$35
other open spaces be part of Parks system			1			\$20
café in Beacon Hill Park / push carts, food, ice-cream					1	\$5
keep Inner Harbour for parks, open space					1	\$5
diversify the parks						\$0
more community involvement in parks planning						\$0
more inclusive parks						\$0

Flip Chart #5	\$100	\$50	\$20	\$10	\$5	Total
transparent and collaborative public process	2	1	2		1	\$295
City to be more rigorous with developers to ensure development of ground plane provides amenities for public use; even on private property		4	1	2	1	\$245
need a street tree management plan	2		1		1	\$225
City to encourage all stakeholders including business as active participants in the process	1	2			1	\$210
streetscape liaison staff to work with business to improve quality of use of streets	1		1	2		\$140
stewardship program to encourage volunteers/community groups to care for parks	1		1		3	\$135
more entertainment and education in public spaces; eg. Moss Street Market	1			2		\$120
need a funding strategy that includes sources outside the normal tax base		1				\$50
incentives to developers to provide/finance public space and spaces on private land			1	1		\$30
review bylaws restricting youth involvement; eliminate the red zone			1		1	\$25
strengthen tree protection bylaw					1	\$5

Flip Chart #6	\$100	\$50	\$20	\$10	\$5	Total
city should embrace sustainability in all aspects of their operations	3	3	2			\$490
enhance energy efficient transportation to improve access to parks to free up land		3		3	1	\$185
money create capital investment fund out of taxes	1	1				\$150
set a goal to increase parks space to a specific percent eg. 30%	1		2			\$140
developers need to contribute more money toward public green space	1			3		\$130
historical interpretation	1			1	2	\$120
examine equal framework so park values incorporated in planning process/decsns	1				1	\$105
dead zones need to be captured as park space		1	1			\$70
city should work with other municipalities to stop sprawl and protect green space			2	1	4	\$70
create greenways		1			1	\$55
more community gardens top down			1	1		\$30
review allocation of usage based on community need; sports use versus other use			1			\$20

Flip Chart #7	\$100	\$50	\$20	\$10	\$5	Total
allocate money for park acquisition; staff resources allocated to look at land acquisition	3	1	1	1	2	\$390
greening the streets reduce width of street, increase public space, calm traffic, connectors	2	1	3	1	3	\$335
find alternate funding beyond tax base; developers for community amenities private sector, bequests etc.	1	1		2		\$160
less focus on sports fields and more on adventure 'playgrounds'		2	2	1	1	\$155
more community consultation like today	1				1	\$105
sponsor arts competition		1				\$50
renovation/upgrade existing parks in a sustainable manner		1				\$50
connection to Regional Park System; tie in			2	2		\$50
city commit to regional parks planning and operation as well		1				\$50
identify property wish for properties to acquire as green/public space				1		\$10
decrease building construction					1	\$5
consider complimentary of parks						\$0

Flip Chart #8	\$100	\$50	\$20	\$10	\$5	Total
parks budget adjusted to meet needs rather than reverse	2	2	2	1	1	\$355
making developers pay for green spaces and other amenities	1	3		2	1	\$275
acquisition dollars	2				2	\$210
parks budget used for Parks, not a catch-all ie, hanging baskets	1		1			\$120
temporary parks, laws for vacant land		1			1	\$55
allow for more green activity/creativity			2	2	1	\$55
different ways of paying for improvements (user groups, ratepayers, business)			1			\$20
change in maintenance standards for private landowners (wildlife habitat)				1		\$10

Flip Chart # 9	\$100	\$50	\$20	\$10	\$5	Total
greenways planned to connect park with parks and commercial centres	3	1		3		\$380
enlarge budget for acquisition and maintenance	2	1				\$250
use zoning leverage to obtain urban parks especially around entire Inner Harbour	1	1			4	\$170
create a good open air festival space; but not at expense of existing park space	1	1	1			\$170
natural planting on grassed boulevards and natural corridors	1		2		1	\$145
every neighbourhood (including downtown) has a park		2	2			\$140
more/better management of invasive species, including geese		1	1			\$70
waterfront greenways must not negatively impact inter-tidal areas		1	1			\$70
public transit access to parks			1	1		\$30
enforce bylaws				2	2	\$30
allow more volunteerism, but do not depend on them (more staff)				1		\$10
more access to creek and waterway frontages				1		\$10
create interpretive opportunities					1	\$5
promote parks - better						\$0

Flip Chart # 10	\$100	\$50	\$20	\$10	\$5	Total
acquisition and protection	5	1				\$550
permaculture	1	2				\$200
environmental education	1	1	1		1	\$175
coastal restoration	1	1				\$150
outdoor swimming pool		1			1	\$55
vision engine		1				\$50
environmental restoration		1				\$50
protect the natural environment			2		1	\$45
increase involvement in Parks			1	2		\$40
municipal composting			1	1		\$30
camping in parks; new policy			1		2	\$30
food systems				2		\$20
night lighting - light shows			1			\$20
incorporate contract people to provide services			1			\$20
experimental / demonstration areas				1	1	\$15
integrate Indigenous voices				1	1	\$15
action groups for implementation					1	\$5
recognition of local champions and knowledge						\$0
reduce lighting at night						\$0

Flip Chart #11	\$100	\$50	\$20	\$10	\$5	Total
parks and development space ratio balance; ie civic policy	2	1	1			\$270
land acquisition	2	1		1		\$260
don't reinvent the wheel; use a successful model that aligns with outcomes	1			1		\$110
multi user group consultations to encourage more efficient use of resources	1			1		\$110
Reids site a public park	1					\$100
integrate better with engineering and transportation; sewage treatment/parks	1					\$100
institute system for narrow easement purchase		1	1		1	\$75
questionnaire with tax assessment bill		1	1		1	\$75
continue this process and add annual review		1	1			\$70
provide adequate parks budget		1		1	1	\$65
community involvement; required community representation, ongoing basis		1			1	\$55
freeze harbour development		1				\$50
involve harbour authority		1				\$50
specific taxes (suv, luxury, carbon) and rewards (no car bonus)			1	1		\$30
public art process (local)			1	1		\$30
amalgamate parks budgets and resources within CED			1		1	\$25
Mayor and Council take greater interest in parks			1			\$20
provide suitable public communications				1	1	\$15
raise taxes				1		\$10
Parks Master Plan should drive OCP and urban planning					1	\$5
more affordable housing						\$0
use green technology and sponsor						\$0

	\$100	\$50	\$20	\$10	\$5	Total
Flip Chart #12						
increase children / youth input (child vision into parks plan)	3	2	2	2	1	\$465
Parks board (elected)	2	2	1	1	1	\$335
funding from big business (BC Hydro) parks and transportation working together	1	2	3			\$260
stronger policy on exchanging communities; development bonus	1	1				\$150
events to draw (music, sport, community) communication SD - parks	1		2	1		\$150
encourage endowments to parks (how?) harbour authority	1					\$100
involve downtown business for pocket parks		1	2		1	\$95
daily communication (paper and website)		1		1	1	\$65
Parks working with sewage plan				2	1	\$25
tourist involvement (parks survey)					2	\$10
communication with other municipalities/Fed/Prov/CRD					1	\$5

	\$100	\$50	\$20	\$10	\$5	Total
Flip Chart #13						
school lands, partnerships for public open space, leases/agreements	1	2		2	1	\$225
focus on creating more public realm other than parks	2				1	\$205
more public spaces established; better utilization, social interaction	1	1	1	3		\$200
dedicate resources	1	1	2			\$190
native planting	1	1	1	1	1	\$185
view corridors and views	1		1	1	2	\$140
guard against commercialization in parks	1					\$100
more public involvement in decisions; community partnerships		1	1			\$70
establish priorities		1			1	\$55
engineering/parks work more closely on storm water management		1				\$50
invasive species management			2			\$40
rain gardens				1	1	\$15
celebrate success					1	\$5

	\$100	\$50	\$20	\$10	\$5	Total
Flip Chart #14						
buy more waterfront property	4	1		2		\$470
ecological based approach to all parks and riparian areas	2	1			1	\$255
reuse of Beacon Hill Pavilion	2					\$200
focus on greenways connecting parks and neighbourhoods	1	1	1			\$170
increase funding for parks	1		1	1	3	\$145
focus on park acquisition in under serviced neighbourhoods		2	1	1		\$130
develop Johnson Street Bridge water front linkage		1	3		1	\$115
implementation of Parks Master Plan		2				\$100
more/allow commercial activities; eg food and coffee		1		3	1	\$85
ensure parks meet needs of actual neighbourhood		1				\$50
increase access for volunteers; eg improve labour climate/ staffing structure			1	2		\$40
increase public participation in Parks planning			1	1		\$30
improve linkages to existing prks			1		1	\$25
increase public education re parks and activities in parks			1			\$20
more flexible programming/admin style eg more commercial					2	\$10
public education about park successes						\$0