

COMMUNITY PLANS

A standard format for updating plans

To be eligible for funding under the Supporting Communities Partnership Initiative (SCPI), this template must be completed. Similar to the original process, the updated Community Plan must include the nine SCPI elements: Geographic Area, Community Plan Development and Implementation Process, Objectives, Sustainability, Communication Strategy, Assets and Gaps, Priorities, Community Contribution, and Evaluation. This update is intended to be streamlined and build on the existing Community Plan and the Community Plan Assessment. Please review the accompanying Guide to Community Plan Update, which should provide assistance in completing this template.

1) Geographic Area

a) Community name: City of Victoria, BC

b) Have the geographic boundaries changed from the original Community Plan?

No

If yes, please describe how
and why (e.g. amalgamation)

c) Please list all of the cities/communities/municipalities/townships that will be covered by the Community Plan (if possible, please attach a map): City of Victoria, BC

d) Please estimate the total community population that will be covered by the updated Community Plan 79,404 and provide the source (e.g. Stats Can))Capital Regional District - Regional Planning Services, 2002 estimate).

2) Community Plan Development and Implementation

The community must identify the representatives involved in the process to update and implement the Community Plan. It is important that the plan accurately reflects the specific needs of all members within the community, in particular, those of

Aboriginal people and youth. It is also important that in the implementation of the plan that funding for projects focused on meeting the needs of homeless or at risk Aboriginal people and youth reflects the demographics of the community. *Therefore, the confirmation of attendance by and active participation of local Aboriginal people and youth (individuals and/or organizations) in planning and implementation is required for plan approval.* Promising approaches to improve the inclusiveness of the process can be found in the Guide to Community Plan Updates.

Community Plan Update:

a) Please identify the individuals involved in the Community Plan update, including their name (wherever possible), and where applicable, the organization or group they represent. Please identify the type(s) of organization(s) or group(s) represented from the drop down list below. If large group consultation or meeting is held, it would be sufficient to just note an approximate number of representatives in the name field, with their corresponding organization noted.

Name of Individual (when possible)	Organization	Type(s) Who they represent
Andrew Lane (Steering Committee Co-chair)	HRDC Victoria	Federal Govt. Other, please describe
Chris Coleman (Steering Committee Co-chair)	Milestones Restaurant City of Victoria Council	Private Sector Other, please describe Municipal Govt.
Jennifer Bilsbarrow Bruce Parisian	Victoria Native Friendship Centre	Aboriginal Other, please describe
Wendy Cheney	HRDC Vancouver	Federal Govt. Other, please describe
Lesley Cockrell Leelane Asher	BC Ministry of Human Resources	Provincial Govt. Other, please describe
Jane Dewing	Victoria Housing Providers	Other Other, please describe Housing providers
Dean Fortin	Directors of Community Centres City of Victoria Council	Other Other, please describe Community Centres/ Municipal

		Govt.
Gordon Harper	Downtown Service Providers	Private Sector Other, please describe Non-profit Sector
Colleen Kasting	Victoria Social Planning and Housing Committee	Municipal Govt. Other, please describe Families (women and children)
Rev. Harold Munn	Downtown Churches	Faith Groups Other, please describe
Danella Parks	BC Housing	Provincial Govt. Other, please describe
Chris Poirier-Skelton	United Way of Greater Victoria	Non-Profit/Non-governmental funding organizations Other, please describe
Dennis Suwala	Vancouver Island Health Authority (VIHA) - Housing	Other Other, please describe Health Sector
Karen Ramsay Wendy Zink	City of Victoria	Municipal Govt. Other, please describe
Patricia Fitzgerald	Human Exchange	People with Addictions Other, please describe Various client groups
Joanne Goye	Salvation Army - Life Skills	Homeless Individuals/families Other, please describe Various client groups
Candice MacDonald	Prostitutes Empowerment, Education and Resource Society	People in the Sex Trade Other, please describe
Mitchell Du Plessis Ingrid Bach Tricia Roche	Kiwanis House/YWCA	Youth at Risk Other, please describe
Corrina Craig	Housing Outreach - Burnside Gorge Community Association	Homeless Individuals/families Other, please describe
Rev. Al Tysick	Open Door	Homeless Individuals/families Other, please describe Various client groups

Dave Stewart	Upper Room	Homeless Individuals/families Other, please describe
Keith Myers	Kiwanis Club	Service Clubs Other, please describe Various client groups
Pat Reber	Vancouver Island Health Authority	People with Addictions Other, please describe
Joan Cotie	Shelternet BC	Other Other, please describe Data Management
Pat Griffin	Victoria Youth Empowerment Society	Youth at Risk Other, please describe
Chriss Jones Jill Savage Phil Ward	Pacifica Housing	Other Other, please describe Housing provider/ Housing Registry
Trudy Norman Cathy Fouracre Debbie Pearce	Cool Aid Society	Homeless Individuals/families Other, please describe Various client groups
Captain Snowden	Out of the Rain Coalition	Youth at Risk Other, please describe
Chris Schmidt	Vancouver Island Health Authority - Housing Outreach	Homeless Individuals/families Other, please describe Primarily mental health and addictions clients
Rev. Tom O'Shira Fran Kitson	Mustard Seed Food Bank	Homeless Individuals/families Other, please describe Various client groups
Darren Laur	City of Victoria Police	Municipal Govt. Other, please describe
Jolie Kerr	Threshold Society	Youth at Risk Other, please describe
Rob Fleming	City of Victoria Council	Municipal Govt. Other, please describe

Brian Ritchie	AIDS Vancouver Island	People with HIV/AIDS Other, please describe
Dr. Steve Kline	Vancouver Island Health Authority	People with Mental Health Problems Other, please describe People with addictions
Tammy Bagshott	HRDC Victoria	Federal Govt. Other, please describe
Marv Goertz	Downtown Churches	Faith Groups Other, please describe
Michele Haddon	Community Social Planning Council - Quality of Life Challenge	Other Other, please describe Non-profit social planning org.
Lee King	CMHC	Federal Govt. Other, please describe

INSTRUCTIONS ON HOW TO ADD ROWS TO A TABLE

1. Click on Tools Menu – Unprotect Document
2. Click on the last row of the table
3. Click on Table Menu – Insert – Rows Below
4. Repeat step 4 to add more rows to table
5. You can copy and paste the check-boxes, text boxes, etc. into your new rows from one of the original rows in the table

Once you have added additional rows as required, please protect the document again, as follows (this is necessary in order for the check-boxes, text boxes, etc. to work):

1. Click on Tools Menu – Protect Document – Forms

b) Please identify the Aboriginal organizations and or people involved in the Community Plan update, including their name (wherever possible), and where applicable, the organization or group they represent. Also please identify their role from the drop down list below and provide a description of the extent of their involvement. If large group consultation or meeting is held, it would be sufficient to just note an approximate number of representatives in the name field, with their corresponding organization noted.

Specific Involvement of Aboriginal Organizations and/or People

Name of Representative (when possible)	Organization	Role in Plan Development	Description of the extent of their involvement
<i>Bruce Parisian</i>	<i>Victoria Native Friendship Centre</i>	<input checked="" type="checkbox"/> Needs identification <input checked="" type="checkbox"/> Planning committee	<i>Member, Steering Committee</i>

		<input type="checkbox"/> Other, please describe	
<i>Jennifer Bilsbarrow</i>	<i>Housing Advocate AHTP</i>	<input checked="" type="checkbox"/> Needs identification <input checked="" type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Member, Steering Committee
<i>Diane McKay, Health</i> <i>Michael Belknap</i> <i>Larry Underwood</i> <i>Michelle Connor</i> <i>Ivan Joe</i> <i>Gerry Ambers</i> <i>Sam McKay</i> <i>Chris Tom</i> <i>Shirley Lang</i>	<i>Health Outreach Worker VNFC</i> <i>Addictions Worker VNFC</i> <i>Education Advisor VNFC</i> <i>IY, ILEN, HAUTW</i> <i>IY, ILEN, HAUTW</i> <i>Victoria Kwaguilth Urban Society</i> <i>Hulitan Social Services</i> <i>Tsartlip First Nation</i> <i>Housing Support Worker AHTP</i>	<input checked="" type="checkbox"/> Needs identification <input checked="" type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	<i>Aboriginal Community Meeting</i>
		<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	

c) Please identify the youth or youth serving organizations involved in the Community Plan update, including their name (wherever possible), and where applicable, the organization or group they represent. Also please identify their role from the drop down list below and provide a description of the extent of their involvement. If large group consultation or meeting is held, it would be sufficient to just note an approximate number of representatives in the name field, with their corresponding organization noted.

Specific Involvement of Youth or Youth Serving Organizations

Name of Individual (when possible)	Organization represented	Role in Plan Development	Description of the extent of their involvement
Mitchell Du Plessis	Kiwanis House/	<input checked="" type="checkbox"/> Needs identification	Interviewed for the Community Evaluation and agencies

Ingrid Bach Tricia Roche	YWCA	<input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	surveyed as part of the Assets and Gaps Update (including section on needs)
Pat Griffin	Victoria Youth Empowerment Society	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Interviewed for the Community Evaluation and agency surveyed as part of the Assets and Gaps Update (including section on needs)
Captain Snowden	Out of the Rain Coalition	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Interviewed for the Community Evaluation and organization surveyed as part of the Assets and Gaps Update (including section on needs)
Jolie Kerr	Threshold Society	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Interviewed for the Community Evaluation and agency surveyed as part of the Assets and Gaps Update (including section on needs)
As part of the Assets and Gaps Inventory update, many other organizations/ agencies were surveyed concerning needs.		<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	

Plan Implementation:

d) Please indicate the delivery model the community will utilize.

- Shared delivery model
 Community entity model (Name of Entity)

e) Please provide a description of the general process for the implementation of the community plan (narrative or in an attached flow chart or org chart):

The 2001 Community Action Plan on Homelessness has been updated based on: the Community and Project Evaluations; a Client Survey; an update of the existing Assets and Gaps Inventory; the identification and prioritization of gaps in programs and services to be filled; a priorities setting workshop with Steering Committee members and other community stakeholders; and consultation with other members of the sectors represented on the Steering Committee. Based on the updated Plan, an open proposal call to solicit projects for funding will be advertised. Submissions will be reviewed by the Steering Committee. During the allocation process, to avoid possible conflicts of interest, Steering Committee members submitting applications will not review any applications identified in that priority category. Recommendations for funding will be forwarded to HRDC. During the 3 years of the Initiative, the Steering Committee will implement its Communications Strategy and monitor and evaluate progress.

f) If possible, please identify the individuals that will be involved in either approving projects (in the case of Community Entities) or recommending projects for approval (in the case of Shared Delivery). This should include their name (wherever possible), and where applicable, the organization or group they represent. Please identify the type(s) of organization(s) or group(s) from the drop down list below:

Name of Individual	Organization	Type(s) Who they represent
<i>Andrew Lane (Co-chair, Steering Committee)</i>	<i>HRDC Victoria</i>	Federal Govt. Other, please describe
<i>Chris Coleman (Co-chair, Steering Committee)</i>	<i>Milestones Restaurant City of Victoria Council</i>	Other Other, please describe <i>Municipal Govt.</i>
<i>Jennifer Bilsbarrow Bruce Parisian</i>	<i>Victoria Native Friendship Centre</i>	Aboriginal Other, please describe
<i>Wendy Zink Karen Ramsay</i>	<i>City of Victoria</i>	Municipal Govt. Other, please describe

<i>Lesley Cockrell</i>	<i>BC Ministry of Human Resources</i>	Provincial Govt. Other, please describe
<i>Jane Dewing</i>	<i>Victoria Housing Providers</i>	Other Other, please describe <i>Housing providers</i>
<i>Dean Fortin</i>	<i>Directors of Community Centres City of Victoria Council</i>	Other Other, please describe <i>Community Centres, Municipal Govt.</i>
<i>Gordon Harper</i>	<i>Downtown Service Providers</i>	Private Sector Other, please describe <i>Non-profit Sector</i>
<i>Colleen Kasting</i>	<i>Victoria Social Planning and Housing Committee</i>	Municipal Govt. Other, please describe (<i>Families, women and children</i>)
<i>Rev. Harold Munn</i>	<i>Downtown Churches</i>	Faith Groups Other, please describe
<i>Danella Parks</i>	<i>BC Housing</i>	Provincial Govt. Other, please describe
<i>Chris Poirier-Skelton</i>	<i>United Way of Greater Victoria</i>	Non-Profit/Non-governmental funding organizations Other, please describe
<i>Dennis Suwala</i>	<i>Vancouver Island Health Authority</i>	Other Other, please describe <i>Health Sector</i>
<i>Lee King</i>	<i>CMHC</i>	Federal Govt. Other, please describe
<i>Barabar Clarihue-Carter</i>	<i>Greater Victoria Chamber of Commerce</i>	Private Sector Other, please describe
<i>Community Chaplain (yet to be identified)</i>		Faith Groups Other, please describe
<i>Second representative from the Vancouver Island Health Authority (yet to be identified)</i>		Other Other, please describe <i>Health Sector</i>
<i>Youth representative to be identified</i>		Youth at Risk Other, please describe
<i>Others may be identified</i>		Click Here To Choose Other, please describe

g) Please identify the Aboriginal people or organizations that will be involved in the implementation of the community plan. This should include their name (wherever possible), and where applicable, the organization or group they represent and their anticipated role in plan implementation.

Specific Involvement of Aboriginal People or Organizations

Name of Individual (when possible)	Organization represented	Anticipated Role in Plan Implementation
Jennifer Bilsbarrow	Victoria Native Friendship Centre	<input checked="" type="checkbox"/> Proposal review <input checked="" type="checkbox"/> Recommendations and/or decisions on funding allocations <input checked="" type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
Bruce Parisian	Victoria Native Friendship Centre	<input checked="" type="checkbox"/> Proposal review <input checked="" type="checkbox"/> Recommendations and/or decisions on funding allocations <input checked="" type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
Diane McKay, Health Michael Belknap Larry Underwood Michelle Connor Ivan Joe Gerry Ambers Sam McKay Chris Tom Shirley Lang	Health Outreach Worker VNFC Addictions Worker VNFC Education Advisor VNFC IY, ILEN, HAUTW IY, ILEN, HAUTW Victoria Kwaguilth Urban Society Hulitan Social Services Tsartlip First Nation Housing Support Worker AHTF	<input checked="" type="checkbox"/> Proposal review <input checked="" type="checkbox"/> Recommendations and/or decisions on funding allocations <input checked="" type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe

h) Please identify the youth or youth serving organizations that will be involved in the implementation of the community plan. This should include their name (wherever possible), and where applicable, the organization or group they represent and their anticipated role in plan implementation.

Specific Involvement of Youth or Youth Serving Organizations

Name of Individual (when possible)	Organization represented	Anticipated Role in Plan Implementation
Youth representatives to be determined: e.g. representative from Victoria Youth Empowerment Society, YM/YWCA, Boys and Girls Club, Victoria Native Friendship Centre.	Youth at risk and youth representing non-profit agencies	<input checked="" type="checkbox"/> Proposal review <input checked="" type="checkbox"/> Recommendations and/or decisions on funding allocations <input checked="" type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe

3) Overall Objectives

Please describe the overall objectives the community expects to achieve by March 31, 2006 through the implementation of the Community Plan. The community’s objectives should be supportive of the Government of Canada’s long-term objectives on homelessness (listed below) and should contribute to the sustainability of community efforts.

Please note: when identifying the community’s priorities in section 7, it is important that the expected outcomes of the priorities are supportive of the community’s objectives listed below.

Homelessness Initiative Strategic Objectives

1. To develop a comprehensive continuum of supports to help homeless Canadians move out of the cycle of homelessness and prevent those at-risk from falling into homelessness by providing communities with the tools to develop a range of interventions to stabilize the living arrangements of homeless individuals and families—encouraging self-sufficiency where possible—and prevent those at-risk from falling into homelessness.

2. To ensure sustainable capacity of communities to address homelessness by enhancing community leadership and broadening ownership, by the public, non-profit and private sectors, on the issue of homelessness in Canada.

Community Plan Objectives

1. Address the growing needs of homeless people in Victoria.
2. Increase/ enhance the number/amount of:(1) transitional and long-term supportive housing units; (2) emergency shelter beds; and (3) permanent housing.
3. Better coordinate (reduce overlap and duplication), expand and initiate supportive and preventative support services and activities that assist the homeless and those at risk to (1) access and maintain housing and shelter and (2) develop greater self-sufficiency and independence.
4. Identify and encourage partnership opportunities and synergies amongst service organizations and build community capacity to ensure sustainability for projects and the community process, including identifying other sources of funding.
5. Develop an inclusive and transparent communications strategy that increases community awareness, involvement, and support on a sustained basis.
6. Establish a process involving the community to monitor, evaluate and update the Community Action Plan to ensure it is a 'living planning document'.
7. Develop and administer the Plan through a broadly based Community Steering Committee, including representation and participation from Aboriginal and youth-serving organizations.

4) Supports to Sustainability - Partnerships and Community Capacity Building

Partnership development and community capacity building are viewed as essential elements to achieving the Homelessness Initiative's (HI) overall objective of ensuring the sustainable capacity of communities to address homelessness.

Accordingly, this section aims to assist in the identification of community projects and/or activities that will contribute to partnership development, capacity building, and ultimately sustainability. *Therefore, please consider these results when completing Section Six on Assets and Gaps and Section Seven on Priorities.*

Additional references and/or sustainability tools may be found in the:

- sustainability section of the community plan assessment,
- sustainability section of the Guide to Community Plan Updates, and
- assessment tools on partnerships and community capacity in the Appendix.

Partnerships Strategy

Partnerships are a key component of a community's sustainability strategy. They assist in strengthening and enhancing projects, as well as the community process.

The guide lists the steps in the development of a Partnerships Strategy, with the goal of expanding existing partnerships and creating new ones.

The following questions will assist communities in identifying some initial areas for further partnership development.

a) In Section Two (Community Plan Development and Implementation Process), partners were identified that were involved in the process taken to update the Community Plan and that will be involved in the implementation. Please indicate if there is a need to enhance some of these existing partnerships.

Yes

Other (please explain) The primary process involved in updating the Community Plan was one-on-one interviews. It would be useful to bring various related sectors together to discuss potential partnerships and collaboration. The Community and Project Evaluations indicated that many networks exist - these should be supported and built upon. Specific activities that could be undertaken include: reviewing existing partnerships, developing a strategy to maintain and enhance existing partnerships, identifying priorities and a strategy for developing new partnerships, and developing a process for review and updating partnerships and the partnership strategy.

If yes, please list one or more *existing* partnerships in the community process and/or at the project level and some ways it could be further developed to fill the gaps:

Existing Partnership	Activities that will enhance the partnership
Steering Committee	<p>The Steering Committee is a broad cross-representation of key sectors serving the homeless and those at risk of homelessness.</p> <p>Activities that will enhance the work of the Steering Committee</p> <ol style="list-style-type: none"> 1. Implementation of the Communications Strategy 2. Consistent referral back to sector members 3. Administrative support 4. Evaluation and monitoring on an on-going basis (including regular updates from funded projects) 5. Participate in the Regional Private Partnership Working Group and develop local sustainability strategy
Upper Room/ Open Door	<ol style="list-style-type: none"> 1. Continued support for the joint endeavours of these organizations.
Housing Registry	<ol style="list-style-type: none"> 1. A coordinated registry undertaken by several agencies. 1. Continued support for the development and maintenance of the coordinated housing registry
VIHA, City of Victoria, and various community service agencies	<p>Downtown Action Plan</p> <ol style="list-style-type: none"> 1. Support for health related and social services in the Downtown 2. Continue to foster partnership opportunities.
United Way and various organizations	<p>The United Way provides funding to a number of organizations serving the homeless.</p> <ol style="list-style-type: none"> 1. Support for continued funding of projects relating to homelessness. 2. Continue to foster partnership opportunities.
Out of the Rain	<p>A coalition of agencies that provides rotating shelter (30 beds) for youth.</p> <ol style="list-style-type: none"> 1. Support expanded length of operation and support services. 2. Examine feasibility of expanding number of beds - at a single location or

	possibly 2 locations per night. 3. Work with surrounding neighbourhoods to deal with concerns.
Victoria Native Friendship Centre and M'akola Housing Society	1. Support for continued funding of projects relating to homelessness (e.g. housing and support services). 2. Continue to foster partnership opportunities.

b) In this section please identify potential *new* partners, who are currently not involved in the development or implementation of the Community Plan and/or in projects, which you would like to engage (for example, as partners on specific projects, liaisons with other groups, strategic advisors, etc...Please see the Guide for more examples). It is recognized that this is a long-term goal, which may not be possible to fully achieve over the three years of the initiative.

Potential Partners	Where possible, please identify the specific organization	Potential Partners	Where possible, please identify the specific organization
<input checked="" type="checkbox"/> Federal Govt.	<i>CMHC Health Canada Corrections Canada</i>	<input checked="" type="checkbox"/> Provincial Govt.	<i>BC Ministry of Children and Family Development BC Ministry of Community Aboriginal and Women's Services BC Ministry of Skills Development and Training BC Ministry of Health Services Crown Corporations e.g. BC Hydro, BC Transit</i>
<input checked="" type="checkbox"/> Municipal Govt.	<i>Capital Regional District - Regional Housing Affordability Strategy, Capital Region Housing Corporation</i>	<input checked="" type="checkbox"/> Non-Profit/Non-governmental organizations	<i>Credit Unions Community Social Planning Council CEDCO Victoria Foundation Housing Affordability Partnership</i>

<input checked="" type="checkbox"/> Private Sector	<i>Business Sector (e.g. Greater Victoria Chamber of Commerce) Financial Sector</i>	<input checked="" type="checkbox"/> Universities/ Colleges	<i>UVIC Royal Roads University Camosun College</i>
<input checked="" type="checkbox"/> Service Clubs	<i>Kiwanis, Rotary, Lions</i>	<input checked="" type="checkbox"/> Faith Groups	<i>Auxiliaries and service clubs</i>
<input checked="" type="checkbox"/> Media	<i>Times Colonist, News Group, Monday Magazine, radio and stations</i>	<input checked="" type="checkbox"/> Unions	<i>Victoria Labour Council (e.g. BCGEU, CUPE, etc.)</i>
<input checked="" type="checkbox"/> Homeless Individuals/families	<i>Mustard Seed Food Bank Community Associations Neighbourhood Houses Single Parent Resource Centre Extreme Outreach TAPS The Law Centre</i>	<input checked="" type="checkbox"/> Aboriginal groups	<i>Metis Community Services M'akola Housing Society and Hulitan Social Services Esquimalt First Nation Aboriginal Sports Pauquachin Songhees First Nation Kwagiulth Urban Society NIL/T O Child and Family Services BC Aboriginal Network of Disability Society</i>
<input checked="" type="checkbox"/> Offenders/Ex-offenders	<i>Corrections Canada BC Attorney General John Howard Society Forensic Psychiatric Services Commission Laren House Society</i>	<input checked="" type="checkbox"/> People with Addictions	<i>VIHA BC Ministry of Health Services Victoria Police Victoria Clinic Methadone Clinic Victoria Life Enrichment Society Foundation House</i>
<input checked="" type="checkbox"/> Persons with Disabilities	<i>Action Society for Persons With Disabilities BC Aboriginal Persons With Disabilities BC Aboriginal Network on Disability Society</i>	<input checked="" type="checkbox"/> People with FAS/FAE	<i>VIHA</i>

	<i>BC Paraplegic Association Disability Resource Centre Canadian Hard of Hearing Association CNIB Recreation Integration Victoria VI Multiple Sclerosis Society Victoria Arthritis Centre</i>		
<input checked="" type="checkbox"/> People with HIV/AIDS	<i>Victoria Persons With AIDS VARCS</i>	<input checked="" type="checkbox"/> People with Mental Health Problems	<i>VIHA Capital Mental Health BC Schizophrenia Society</i>
<input checked="" type="checkbox"/> People in the Sex Trade	<i>VIHA Capital Region Action Team</i>	<input checked="" type="checkbox"/> Recent Refugees/ Immigrants	<i>Inter Cultural Association</i>
<input checked="" type="checkbox"/> Victims of Domestic Violence	<i>Victoria Women's Transition House Victoria Sexual Assault Centre VIHA Margaret Laurence House Bridges for Women Society Cridge Centre</i>	<input checked="" type="checkbox"/> Visible Minorities	<i>Inter Cultural Association</i>
<input checked="" type="checkbox"/> Youth at Risk	<i>James Bay Community Project School District 61 Work Streams Young Parents Support Network Hulitan Social Services</i>	<input checked="" type="checkbox"/> Other (please describe) : Housing Related Services	<i>VIHA St. Vincent de Paul Casa Maria Housing Society CRHC BC Non-Profit Housing Association Canadian Home Builders Association Vancouver Island Cooperative Housing Association</i>

c) Based on the above list of potential *new* partners, please identify some priorities for new partnerships and what they could contribute to enhancing the community process, projects or fill gaps. (Note: this information can be utilized in Section 6 on Assets and Gaps)

New Partner (Please list up to five sectors with whom partnerships may help address community priorities)	How they could contribute to enhance community process, projects or fill gaps?
<i>Health Sector (VIHA)</i>	<ol style="list-style-type: none"> 1. Supportive housing and assisted living for persons with disabilities and seniors. 2. Provision of health services in the Downtown. 3. Improved mental health and addictions service - access and services (emergency and on-going). 4. Improved access and service delivery to urban Aboriginals.
<i>Housing Providers</i>	<ol style="list-style-type: none"> 1. Supportive and transitional housing for various target groups.
<i>Youth Serving organizations</i>	<ol style="list-style-type: none"> 1. Housing 2. Shelter 3. Employment, training, and life-skills 4. Young parent support 5. Social activities 6. Addictions
<i>Urban Aboriginal organizations</i>	<ol style="list-style-type: none"> 1. To provide safe, affordable, cultural sensitive short and long term housing opportunities. 2. To improve support services and advocacy for aboriginal people facing the challenges of absolute homelessness. 3. To research the underlying root cause of homelessness and aboriginal people and develop services to address the need.
<i>Family, women and children serving organizations</i>	<ol style="list-style-type: none"> 1. Housing and shelter 2. Preventative services
<i>Private Sector (e.g. Greater Victoria Chamber of Commerce, Victoria Foundation, etc.)</i>	<ol style="list-style-type: none"> 1. Funding for supportive and transitional housing 2. Funding for supportive, preventative services 3. Expertise 4. Mentorship

<i>Service Clubs</i>	<ol style="list-style-type: none"> 1. <i>Funding for supportive and transitional housing</i> 2. <i>Funding for supportive, preventative services</i> 3. <i>Expertise</i> 4. <i>Mentorship</i>
<i>The Media (tv, radio, print)</i>	<ol style="list-style-type: none"> 1. <i>Awareness raising</i>

Community Capacity

Developing community capacity is an ongoing process that strengthens the capacity of individuals, agencies, networks, and the broader community to develop a meaningful and sustainable response to homelessness.

d) In your Community Plan Update process, please indicate which of the following areas of community capacity were identified as priorities for further development?

<p>Areas of community capacity building</p> <ul style="list-style-type: none"> <input checked="" type="checkbox"/> Support agencies to continue to develop the necessary skills and tools to develop and manage projects <input checked="" type="checkbox"/> Support agencies to partner with other community groups to achieve common goals and provide better service to clients <input checked="" type="checkbox"/> Assist agencies to develop networks to undertake joint activities and coordinate their services <input checked="" type="checkbox"/> Help agencies and networks to actively participate in the community planning and implementation processes <input checked="" type="checkbox"/> Support agency networks to work with other sectors to achieve common goals and provide better service to clients <input checked="" type="checkbox"/> In the community response to homelessness, develop a process which is more broadly focussed than just SCPI and homelessness services <input checked="" type="checkbox"/> Actively expand the range of funders and potential contributors at community planning and implementation tables <input checked="" type="checkbox"/> Further develop federal/provincial/municipal collaboration <input checked="" type="checkbox"/> Seek out innovative funding partnerships <input checked="" type="checkbox"/> Link agencies and networks with potential partners for funding and other resources <input checked="" type="checkbox"/> Promote best practices in project development, management and sustainability (e.g. seminar on leveraging funding) <input checked="" type="checkbox"/> Further develop community awareness of homelessness <input checked="" type="checkbox"/> Further develop a common vision and community ownership of homelessness issues and solutions
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<input checked="" type="checkbox"/> Further develop leadership of community processes to maintain momentum <input checked="" type="checkbox"/> Develop a Sustainability Sub-committee and workplan <input checked="" type="checkbox"/> Link with other community involvement tables (e.g. Success by Six, Vibrant Communities, Safe Communities, etc.) to complement efforts <input checked="" type="checkbox"/> Marketing the concept of socio-economic development for sustainability of projects <input checked="" type="checkbox"/> Implement and/or maintain HIFIS <input checked="" type="checkbox"/> Undertake research projects <input checked="" type="checkbox"/> Improve data management with in community <input type="checkbox"/> Others, please list:
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e) Please select two or three key areas for initial action and, where possible, the corresponding activities needed to strengthen the capacity of the community. (Note: this information can be utilized in Section 6 on Assets and Gaps)

Priorities	Activities
<i>Support agencies to continue to develop the necessary skills and tools to develop and manage projects.</i>	<i>Encourage capacity building within and amongst agencies, e.g. assisting staff to develop easily managed information systems), sharing of information, promotion of best practices.</i>
<i>Assist the community to develop networks to undertake joint activities and coordinate their services.</i>	<i>Develop linkages with the private sector. Require partnerships and collaboration in submitting project submissions..</i>
<i>Seek out innovative funding partnerships and link agencies and networks with potential partners for funding.</i>	<i>Identify potential funding partners and share information with agencies.</i>
<i>Develop a Sustainability Sub-Committee and work plan.</i>	<i>Establish a sub-committee to explore 'sustainability' in more depth.</i>
<i>Improve data management within the community.</i>	<i>Support HIFIS and collection and reporting of information to enable a more thorough community evaluation in 2006.</i>
<i>Support information sharing between agencies and with the Steering Committee.</i>	<i>Support information sharing through the Communications Strategy and monitoring/reporting process.</i>

f) Please summarize the community's proposed policy/strategy for projects proposals that are expected to have funding needs beyond the end of the Initiative:

The Victoria Plan will identify many short-term interventions such as workshops, communication strategies and research activities that may be housed within existing organizations and therefore may not require a long-term sustainability strategy. These projects will serve to help the community meet immediate needs, while developing a better understanding of successful approaches to dealing with the issues involved. Activities of this nature will be taken over by the community and will have integral sustainability without requiring ongoing funding.

It is recognized that major projects such as new physical structures, transitional, supported housing, and new shelters cannot service the community if they are not established on a solid foundation. Projects of this nature will require a firm sustainability plan as part of the developmental process of this initiative. Project proponents, working closely with the community and government will be required to develop plans for the long-term operation of such facilities.

Project funding will be used strategically to encourage organizations who demonstrate that they have mobilized community support and forged partnerships in order to be able to carry on their work at the conclusion of the this phase of the NHI. While recognizing the need to support organizations that provide services to those who have current pressing needs, a longer-term focus that builds lasting community assets and capacity will be encouraged.

Project proponents will be required to demonstrate that they have:

- systematically applied expert knowledge in the planning of their projects (thorough understanding of predicted revenues, cost and operating issues),
- utilized available resources in an innovative, flexible and responsible fashion,
- clearly identified missing resources,
- developed and carried out strategies to obtain needed resources, and
- maintained their connections with the community (including offering their resources to other groups).

To date, representatives from all three levels of government have engaged with the Steering Committee on the issue of homelessness and are committed to working within existing programs and budgets to address issues wherever possible. In particular, the Federal Government plays a dual role, by its direct funding of programs through departments such as HRDC, CMHC and Health Canada as well as through fiscal transfers to the Provinces which fund the majority of social services.

The Victoria Plan is a living document that will be reviewed and changed to meet the emerging needs of the community. The committee promotes an opportunity to support short-term solutions while the community works on the capacity for long-term solutions. The process allows for increased awareness and participation of the public and private sectors and is

intended to engage the general public in seeking solutions. Plan proponents will build support for proactive, preventative initiatives and expand opportunities that will help to build awareness of issues regarding homelessness.

The overall measures of success of the plan include secured future funding, ongoing participation, and flexible response activities.

and how this policy/strategy may apply to projects that will be renewed from the first phase of the Initiative:

For projects that may be renewed from the first phase of the Initiative, demonstration of sustainability will be a critical part of their evaluation. The Steering Committee will review the following criteria when assessing project renewals:

- Project applicants will need to describe why the sustainability plan in the original project was not achieved.
- A sustainability action plan (i.e. partnerships, confirmed funding sources, timelines in which activities will be implemented, etc.) will have to demonstrate how actions will be different from the original plan and the expected outcomes, if applicable.
- Project applicants will need to describe the expected level of sustainability to be achieved.
- If sustainability is not achievable, project applicants will need to describe an exit strategy (i.e. impact of the change in the level of service to clients and the community, other ways in which these needs can be addressed etc.).
- Systematically applied expert knowledge in the planning of their projects (thorough understanding of predicted revenues, cost and operating issues).

5) Communication Strategy

A coordinated and effective communications strategy for the Community Plan development and implementation process is an important element in the success and the sustainability of a community's efforts on homelessness. Communications helps ensure that individuals and community agencies have the opportunity to be involved in the community plan, are able to have free access to the Community Plan and can obtain information on calls for proposals related to funding-specific initiatives within the plan's list of priorities. Furthermore, the community's communications strategy should help foster community support for the process, increase partnerships and public awareness, and address NIMBYism, etc... thereby contributing to the sustainability of the community effort. For examples of effective communications activities please see the Guide to Community Plan Updates.

a) Please describe the objectives of the community’s communications plan and the corresponding activities (Note: this information can be utilized in Section 6 on Assets and Gaps):

Objectives of the Communications Plan	Corresponding Activities	Target Group (where applicable)
<input type="checkbox"/> <i>To create/elevate awareness and understanding of homelessness.</i>	<input type="checkbox"/> <i>appoint a spokesperson to answer telephone inquiries and questions from the public</i> <input type="checkbox"/> <i>maintain the link with and post information on the City's web site</i> <input type="checkbox"/> <i>create media releases when there is something to announce/communicate</i> <input type="checkbox"/> <i>work with the media on 'success' stories</i> <input type="checkbox"/> <i>host public forum(s) on homelessness</i> <input type="checkbox"/> <i>develop/update backgrounder newsletters/fact sheets about the process and the Plan</i>	<i>All of the above</i> Other, please describe:
<input type="checkbox"/> <i>To inform the general community in Victoria about how the committee proposes to alleviate homelessness.</i>	<input type="checkbox"/> <i>appoint a spokesperson to answer telephone inquiries and questions from the public</i> <input type="checkbox"/> <i>maintain the link with and post information on the City's web site</i>	<i>All of the above</i> Other, please describe:

	<input type="checkbox"/> <i>create media releases when there is something to announce/communicate;</i> <input type="checkbox"/> <i>host public forum(s) on homelessness</i> <input type="checkbox"/> <i>develop/update backgrounder newsletters/fact sheets about the process and the Plan</i>	
<input type="checkbox"/> <i>To inform human service providers of the community plan, specifically the asset/gap analysis.</i>	<input type="checkbox"/> <i>maintain the link with and post information on the City's web site</i> <input type="checkbox"/> <i>utilize internal communication tools, i.e., internal to steering committee - e.g. monthly meetings, broadcast email, newsletter</i> <input type="checkbox"/> <i>report back to sector representative affiliates</i>	<i>All of the above</i> Other, please describe:
<input type="checkbox"/> <i>To solicit proposals from service providers in response to asset/gap analysis and determination of priorities.</i>	<input type="checkbox"/> <i>develop a plain language application form and guidelines (proposal call)</i> <input type="checkbox"/> <i>advertise the proposal call in the media</i> <input type="checkbox"/> <i>provide an orientation to applicants</i>	<i>All of the above</i> Other, please describe:
<input type="checkbox"/> <i>To report back to the community the results of the Initiative</i>	<input type="checkbox"/> <i>maintain the link with and post information on the City's web site</i>	<i>All of the above</i> Other, please describe:

	<ul style="list-style-type: none"> <input type="checkbox"/> <i>create media releases when there is something to announce/communicate</i> <input type="checkbox"/> <i>host public forum(s) on homelessness</i> <input type="checkbox"/> <i>develop/update backgrounder newsletters/fact sheets about the process and the Plan</i> <input type="checkbox"/> <i>report back to sector representative affiliates</i> 	
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b) Please briefly outline the process and schedule for reporting to the community and stakeholders, including governments, on progress toward achieving the plan’s objectives or modifications to the plan’s priorities based on changing needs in the community:

Given the broad cross-sectoral membership of the Steering Committee, members will make regular reports to their affiliated stakeholders (including government). Progress will also be reported in the Committee’s annual reports. These will be posted on the City’s web site, sent to stakeholders and government partners, released to the media, and presented at a 'special event' hosted by the Steering Committee. Short formative evaluations of the wider community homelessness effort will provide the basis for the annual reporting of the Community Plan. These evaluations will be incorporated into annual reports and a mid-way progress report. At the end of Year 3, a Community Plan assessment will be undertaken.

6) Assets and Gaps

The community must review the assets and gaps described in the original plan and update them based on present needs. This could include assets and gaps in the areas of sheltering facilities, support service facilities, services, partnership or community capacity building activities, communication or public awareness activities, research, and information management (e.g. Homeless Individuals and Families Information System (HIFIS)). This may involve physical gaps such as new facilities (i.e. transitional houses) and renovations (i.e. installment of showers and laundry facilities in a drop-in centre), but could also include less tangible needs such as a community capacity coordinator, or a community life-skills program.

As this is an inventory of all community needs related to homelessness, the items identified may not necessarily be eligible for SCPI funding (i.e. affordable housing). The findings should be included in the following summary tables of assets and gaps. Where applicable, please quantify the gap by identifying the number beds, units, facilities or services required. If possible, please identify where along the continuum of supports the gap corresponds: emergency (short-term), transitional (moving people towards self-sufficiency), supportive (long-term) and/or prevention (preventing those at-risk of homelessness from becoming homeless).

Assets	Gaps	Areas of Intervention (please select from the drop down list – note that a gap may address a number of areas)	E m e r g e n c y	T r a n s i t i o n a l	S u p p o r t i v e	P r e v e n t a t i v e
<i>Emergency (short term) shelter/housing (refer to Assets and Gaps Review on Homelessness in Victoria -2003 for a list of emergency shelters and services provided by shelter agencies)</i>	<i>Between 2001-2003, capacity increased by 17 beds from 156 to 173. Occupancy was near or at 100%. Shelter agencies report increasing need for all target groups.</i>	<i>Housing Facilities Other, please describe Support services</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<i>Transitional housing</i>	<i>Capacity remained static (251 beds) between 2001-03. Occupancy was near or at 100%. Gaps are reported for all target groups.</i>	<i>Housing Facilities Other, please describe Support services</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<i>Supportive long term housing</i>	<i>Although capacity increased by 285 beds/units from 2001- 03, most of the increase was due to VIHA (mental health and seniors)and Capital Mental Health activity. The majority of their housing is not solely targeted to the</i>	<i>Housing Facilities Other, please describe Support services</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

	<i>homeless. Gaps are reported for all target population groups.</i>		<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<i>Supportive services</i>	<i>Gaps identified: assistance with filling in forms, assistance with obtaining identification, help seeking housing, legal assistance and advice, life-skills programs, employment and training programs, safe injection sites, a downtown drop-in Mental Health Clinic, rehabilitation/ recovery programs for substance misusers (e.g. affordable intensive staged residential treatment and staged treatment), programs that provide more one-on-one delivery.</i>	<i>Support Services</i> Other, please describe	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<i>Basic needs services</i>	<i>The Client and Agency Survey reported the demand for basic needs services is increasing. Key gaps identified: food, clothing, transportation, storage, showers - number and availability at certain times.</i>	<i>Support Services</i> Other, please describe	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<i>Agency coordination, collaboration and capacity</i>	<i>While there is considerable coordination and networking, linkages between agencies delivering the similar services, and linkages across the spectrum of services need strengthening. Agencies frequently report lack of capacity as an impediment to coordination and collaboration. Agencies also reported a lack of space and limited hours of operation.</i>	<i>Partnerships/Capacity Building</i> Other, please describe	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<i>Data/information</i>	<i>Gaps identified: systematic and coordinated collection and reporting of</i>	<i>Research</i> Other, please describe <i>Information</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

	<i>information; availability of information to homeless population.</i>	<i>Management, Communication/ Public Awareness</i>				
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7) Priorities

Priorities will be identified by communities according to their objectives and the analysis of the assets and gaps within their respective continuum of supports. These priorities will focus on the needs of homeless people and at-risk populations, including the Aboriginal and Youth population. These priorities may be flexible and broad, with either a short or long-term focus, in order to be flexible enough to respond to changing community circumstances.

a) Please identify the community priorities in the following chart. If possible, please list the potential corresponding activities for each priority area, the community objectives they address and the expected outcomes (desired results) the activity will achieve. The community may select from the list of expected outcomes for the HI or provide their own. If the Community's outcomes are not included in the drop-down list, please identify them in the space provided for "other" outcomes. In the last column, if possible, please estimate the percent of the Community's overall allocation to be dedicated to addressing each priority. As noted in Section 2, funding for homeless or at-risk Aboriginal people and youth should reflect the demographics or the proportion of need of the homeless community (e.g. if approximately 30% of the homeless population is Aboriginal, approximately 30% of the funding should be focussed on addressing those needs).

Community Priority	Proposed Activities	Community Objective(s)	Expected Outcomes	% of SCPI Allocation
<i>Safe, Affordable Housing and Shelter</i>	<input type="checkbox"/> <i>Create partnerships to develop new affordable transitional/supportive housing. Potential partners include all levels of government, VIHA, the private sector, non-profit housing societies, and community-based organizations</i> <input type="checkbox"/> <i>Open applications to areas outside Victoria if they are serving a</i>	<input type="checkbox"/> <i>Address the growing needs of homeless people in Victoria.</i> <input type="checkbox"/> <i>Increase/ enhance the number/amount of: (1) transitional and long-term supportive housing units; (2) emergency shelter beds; and (3) permanent housing.</i>	<input checked="" type="checkbox"/> <i>Increased local capacity and resources to deal with homelessness.</i> <input checked="" type="checkbox"/> <i>Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention).</i> <input checked="" type="checkbox"/> <i>Improved and more inclusive decision making around investments.</i> <input checked="" type="checkbox"/> <i>Enhanced community ownership of process and solutions.</i> <input checked="" type="checkbox"/> <i>Increased awareness of the nature</i>	

	<p>downtown population.</p> <ul style="list-style-type: none"> <input type="checkbox"/> Support the refurbishment of existing units. <input type="checkbox"/> Support the provision of new shelter beds for all groups, especially urban Aboriginal persons, women and children and youth. <input type="checkbox"/> Support the establishment of a Housing Trust Fund to increase the supply of new affordable housing. <input type="checkbox"/> Encourage the provincial government to continue to maintain and expand its social housing supply program. <input type="checkbox"/> Encourage the federal government to establish a national social and affordable housing supply program. 		<p>of homelessness and effective responses.</p> <ul style="list-style-type: none"> <input type="checkbox"/> Enhanced access to information. <input checked="" type="checkbox"/> Improved information and data on the homeless population and homeless issues. <input type="checkbox"/> More comparative research. <input checked="" type="checkbox"/> Increased application, sharing and exchange of knowledge, and best practices. <input checked="" type="checkbox"/> Coordinated response between sectors to address homelessness. <input type="checkbox"/> Inclusion of homelessness in policy options at all levels of government. <input checked="" type="checkbox"/> Broader range of partnerships. <input checked="" type="checkbox"/> Cooperation among federal departments in addressing homelessness. <input checked="" type="checkbox"/> Other, please describe Improved community and individual stability; Establishment of a Housing Trust Fund 	
Enhanced Support Services.	<ul style="list-style-type: none"> <input type="checkbox"/> Support programs/projects that assist people to find and keep housing. <input type="checkbox"/> Encourage the provincial government to maintain and expand its community support services <input type="checkbox"/> Strengthen, increase and coordinate life skill and employment training programs for urban Aboriginals, ex-offenders, youth, women. <input type="checkbox"/> Increase preventative 	<ul style="list-style-type: none"> <input type="checkbox"/> Address the growing needs of homeless people in Victoria. <input type="checkbox"/> Better coordinate (reduce overlap and duplication), expand and initiate supportive and preventative support services and activities that assist the homeless and those at risk to (1) access and maintain housing and shelter and (2) develop greater self-sufficiency and independence. 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Increased local capacity and resources to deal with homelessness. <input checked="" type="checkbox"/> Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention). <input checked="" type="checkbox"/> Improved and more inclusive decision making around investments. <input checked="" type="checkbox"/> Enhanced community ownership of process and solutions. <input checked="" type="checkbox"/> Increased awareness of the nature of homelessness and effective responses. 	

	<p>services such as providing parenting education.</p> <ul style="list-style-type: none"> <input type="checkbox"/> Encourage the provincial government to maintain and expand its community support services <input type="checkbox"/> Coordinate and strengthen outreach services to meet people's basic daily needs (food, hygiene, clothing, social supports, including expanded hours of operation. a) Increase support services and improve access to health care for target populations. especially persons with mental health issues and persons living with HIV/AIDS. <input type="checkbox"/> Develop storage facilities for homeless persons to house their personal belongings 		<ul style="list-style-type: none"> <input type="checkbox"/> Enhanced access to information. <input checked="" type="checkbox"/> Improved information and data on the homeless population and homeless issues. <input type="checkbox"/> More comparative research. <input checked="" type="checkbox"/> Increased application, sharing and exchange of knowledge, and best practices. <input checked="" type="checkbox"/> Coordinated response between sectors to address homelessness. <input type="checkbox"/> Inclusion of homelessness in policy options at all levels of government. <input checked="" type="checkbox"/> Broader range of partnerships. <input checked="" type="checkbox"/> Cooperation among federal departments in addressing homelessness. <input checked="" type="checkbox"/> Other, please describe Improved community and individual stability 	
Capacity Enhancement	<ul style="list-style-type: none"> <input type="checkbox"/> Strengthen agency capacity (joint training, partnering, joint advocacy). <input type="checkbox"/> Support project sustainability (sharing ideas and resources, coaching, mentoring). <input type="checkbox"/> Increase community awareness and ownership of activities. <input type="checkbox"/> Support information sharing between agencies. <input type="checkbox"/> Develop communication 	<ul style="list-style-type: none"> <input type="checkbox"/> Address the growing needs of homeless people in Victoria. <input type="checkbox"/> Identify and encourage partnership opportunities and synergies amongst service organizations and build community capacity to ensure sustainability for projects and the community process, including identifying other sources of funding. 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Increased local capacity and resources to deal with homelessness. <input checked="" type="checkbox"/> Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention). <input checked="" type="checkbox"/> Improved and more inclusive decision making around investments. <input checked="" type="checkbox"/> Enhanced community ownership of process and solutions. <input checked="" type="checkbox"/> Increased awareness of the nature 	

	<p>and education strategies to publicize the availability of community resources for homeless people.</p> <ul style="list-style-type: none"> <input type="checkbox"/> Support research and best practices. <input type="checkbox"/> Enhance and support service providers and volunteer-based agencies that assist homeless people. <input type="checkbox"/> Enhance the quality of and access to information. <input type="checkbox"/> Support community advocacy work aimed at addressing housing and poverty issues. <p>0</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Develop an inclusive and transparent communications strategy that increases community awareness, involvement, and support on a sustained basis. <input type="checkbox"/> Develop and administer the Plan through a broadly based Community Steering Committee, including representation and participation from Aboriginal and youth-serving organizations. <input type="checkbox"/> Establish a process involving the community to monitor, evaluate and update the Community Action Plan to ensure it is a 'living planning document'. 	<p>of homelessness and effective responses.</p> <ul style="list-style-type: none"> <input checked="" type="checkbox"/> Enhanced access to information. <input checked="" type="checkbox"/> Improved information and data on the homeless population and homeless issues. <input checked="" type="checkbox"/> More comparative research. <input checked="" type="checkbox"/> Increased application, sharing and exchange of knowledge, and best practices. <input checked="" type="checkbox"/> Coordinated response between sectors to address homelessness. <input checked="" type="checkbox"/> Inclusion of homelessness in policy options at all levels of government. <input checked="" type="checkbox"/> Broader range of partnerships. <input checked="" type="checkbox"/> Cooperation among federal departments in addressing homelessness. <input type="checkbox"/> Other, please describe 	
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8) Community's Contribution

For a community to access their SCPI federal funds, confirmed funding from other sources must equal the community's maximum SCPI allocation. Confirmation in the form of a letter from the sponsors must be appended to the Community Plan when it is submitted for approval. Where a community cannot confirm the necessary funds to match the federal allocation, it should contain a strategy for securing the remainder of the required funds (i.e. funding on a project by project basis, identification of tentative sponsors, etc...).

CATEGORIES	SOURCE	INKIND or DOLLARS (total April 2003-March 2006)	AMOUNT/ VALUE (total April 2003-March 2006)

PROVINCIAL	<i>Housing Policy Branch, Ministry of Community, Aboriginal and Women's Services (includes BC Housing, the Ministry of Human Resources and Ministry of Children and Family Development)</i>	<i>Minister Bradshaw and Minister Abbott have a verbal commitment for Provincial matching funds for SCPI eligible communities in BC Region. A confirmation letter from the Province of BC is forthcoming.</i>	
MUNICIPAL			
FOR PROFIT			
NON PROFIT			
FOUNDATION			
INDIVIDUAL			
Total Community Contribution			\$
SCPI Allocation			\$
Difference between Total Community Contribution and SCPI Allocation			\$

9) Evaluation Strategy

This element encompasses aspects of both evaluation and results reporting.

Some communities will be selected to participate in the National Evaluation of the Initiative. The proposed Evaluation Strategy will look at the cumulative impacts, activities, outputs and outcomes in each community with respect to some of the key objectives of the Homelessness Initiative such as: a) the extent to which the continuum of supports are in place, b) the extent to which broad partnerships have been established and c) the extent to which knowledge transfer shaped programming and decision-making. This evaluation may start as early as the beginning of the third year (this is being negotiated between Evaluation and Data Development and the National Secretariat on Homelessness).

Communities will be required to report on their progress mid-way through the Initiative and then complete a community plan assessment or an evaluation at the end of the three years.

Communities will be required to present a strategy to collect, analyze and report information on results and impacts of their activities against the plan outcomes.

As a first step, please provide the overall expected outcomes or results that the community will use to measure the progress and success of their efforts as part of the Homelessness Initiative:

Short-term

- Increased local capacity & resources to deal with homelessness.
- Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention).
- Improved and more inclusive decision-making around investments.
- Enhanced community ownership of process & solutions.
- Increased awareness of the nature of homelessness and effective responses.
- Improved information and data on the homeless population and homeless issues.
- More comparative research.
- Increased application, sharing and exchange of knowledge, and best practices.
- Coordinated response between sectors to address homelessness.

Medium-term

- Enhanced supports & services available to meet the needs of homeless individuals and families at those at-risk of homelessness.

b) Based on the information gathered in the assets and gaps analysis, please provide a roll-up of the number of outstanding beds, sheltering facilities, support facilities, and services that are required by the community. This will serve as a baseline against which you can evaluate community progress in meeting these needs:

Summary of Gaps	Estimate number required
Beds	160-196 emergency beds (priority groups include: families, women and children, youth, and single adults).

	<p>Within the City of Victoria, 25.1% of private households and 39.3% of unattached individuals are poor. These numbers do not include transient or hidden populations such as those living in illegal secondary suites, an estimated 7%. Poverty is high amongst women below the age of 35 and over 65, lone parents, single individuals living alone, youth aged 15-24, and children. (Source: Capital Region Poverty Project)</p> <p>One in six households in the Capital Region are in core housing need - 22,000 households. These numbers do not include homeless people or people living in subsidized housing). In 1996, the City of Victoria had 9,330 renter households (41.6% of all renter households) in core housing need. It is expected that the incidence of core need is likely to increase over the next 5 to 10 years, affecting children, lower income workers and seniors. (Source: Regional Housing Affordability Strategy)</p> <p>Within the region, Victoria serves as the primary 'catchment' area for the homeless population. The homeless (absolute and relative) population is estimated to be 3-7% (10,000 - 24,000) of the regional population.</p>
Sheltering facilities	5-8 projects (# varies depending on the size of the project and needs of the client group)
Support facilities	11-15 (new and enhanced capacity)
Support services	17-25 programs (new and enhanced, tied to shelter facilities and housing projects)