

City of Victoria - 2016 Work Plan

#	2016 Key Initiatives	Comments	Q1			Q2			Q3			Q4			Responsible	SPO
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec		
ORANGE = COMPLETED TASKS																
Arts and Culture																
1	Develop Arts and Culture Master Plan	UNDERWAY: June 30, 2017						RFO Issued Consultant		Consultant Selected	Engagement Begins				ACE	10
2	Fund an Economic Impact Study linked to an Arts and Culture Master Plan	UNDERWAY: June 30, 2017								Consultant Selected					ACE	10
3	That the City strike a Canada 150 working group to which other community leaders would be invited to plan Victoria activities to recognize Canada's Sesquicentennial in 2017	Complete													ACE	10
4	Maintenance on Spirit Poles	Complete									Scoping Project	Work Begins	Project Complete	Completed	ACE	10
5	Integration of art in capital projects (Artist in Residence program)	UNDERWAY: December 31, 2017													ACE	10
Economic Development																
6	Implement <i>Making Victoria: Unleashing Potential</i> including Year One and Ongoing Actions for Business Hub, and Actions where City is lead or supporting agency in Six Economic Engines.		Business Hub opened Dec. 15, 2015		Business Ambassador hired.	Apr. 4 Business Ambassador started.					Small Business Information session held with a variety of business resources, 60 in attendance.				EcDev	5
7	Create Mayor's Task Force on Social Enterprise, as outlined in <i>Making Victoria: Unleashing Potential</i> .								Rise and report to Council on July 7						EcDev	5
8	Work in Partnership with Downtown Victoria Business Association to identify marketing initiatives and infrastructure improvements to support the vitality of downtown.	Ongoing								Meeting with DVBA new Exec Dir. to discuss co-op marketing to welcome new businesses.		October 11th - Inter-Cultural Business Connector Event			EcDev	5
9	Business Portal						Submitted project details to I.T. to incorporate into 2017 budget.	review project details.			Meetings with Mike Palmer to establish next steps.				EcDev	5
Human Resources																
10	Develop a living wage policy for the City, including an analysis of the costs resulting from the policy's application to city employees and contractors.								Research conducted on living wage best practise		Living wage philosophy has been drafted for Directors approval.				HR	5
11	Develop a Municipal Incomes Strategy	to be scoped													HR	5
12	Greater Victoria Labour Relations Association consideration of participation	Complete													HR	1
13	Strategic review of Human Resource functions														HR	1
a	Research and select method of review (eg. internal/external; consultant vs another municipality)					Consultant selected									HR	1

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b	Conduct review						Interviews with consultant for HR review started in May and continued through to August. Report to Council to withdraw from GVLRA approved in June.	Consultant presented initial findings	Interviews with employees	Final report will be available in Q4.				HR	1	
c	Receive final recommendations									Final report	Final report and recommendations reviewed			HR	1	
Legislative and Regulatory Services																
14	Introduce focused advisory committees and task forces to build capacity and include public input within specific projects and timelines. Focus mandate and meeting frequency of broad topical advisory committees	ongoing												LRS	2	
15	Work towards implementation of Municipal Truth and Reconciliation Recommendations.		TORS		Consult First Nations			awaiting first nations appointments						LRS	10	
16	Work with the CRD to increase number of funding partners for McPherson Theatre by making it more financially viable					Met with CRD and McPherson Theatre to strategize on approach to seeking further participants								LRS	10	
17	Motion Tracker to Council Monthly	Complete												LRS	1	
18	Implement Gorge Waterway Plan			info mtg and Council report		Council report Zoning Bylaw	CALUC meeting and public hearing		Education and Enforcement	report to council seeking authority to seek injunctions	Active Enforcement Underway			LRS	11	
19	Implement Governance improvements, as directed by Council	Complete	Revised bylaw	Restructure Council committees		develop policies			evaluate 6month pilot	six month committee pilot report to council	Completed			LRS	1	
20	Propose Medicinal Marijuana regulations			Town Hall			Council report				Public hearing Sept 8	Implement new licensing & rezoning requirement in October		LRS	7	
21	Archives Digitization						Council report				bylaw adoption	deferred to October		LRS	2	
22	Develop records management program				project charter									LRS	1	
23	Plan for hosting the Union of British Columbia Municipalities 2016 Conference	Complete				ongoing	ongoing	ongoing	ongoing	ongoing	September 26-30	Completed		LRS	13	
24	National Energy Board oral presentation	Complete												LRS	11	
Real Estate																
25	Strengthen the relationship between the City of Victoria and School District 61 in order to maximize the benefit of School lands and facilities	Ongoing project with SD61					Conducted initial meetings with SD 1 Director of facilities	Confirmation of preliminary SD 61 schedule of work and complete analysis, mapping of total land tenures and values	Complete initial report to council and workshop negotiations principles	Complete property ownership and assessment valuations		Legal chain of title project analysis initiated	SD61 and City coplanning session confirmed	Meetings with SD61 on Burnside Project and	RE	3

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26	Complete and implement Municipal Property Acquisition and Management Strategy.	Ongoing project						Complete Initial Program Readiness Assessment and Report to Council	Complete initial report to council and workshop land management principles		Initiate Interviews with other peer jurisdictions to determine strategic approaches to real estate management				RE	4
27	Develop a land inventory and strategy	Ongoing project				Hold initial meetings with internal stakeholders to begin identifying the issues and opportunities related to existing inventory, tempest system and vic mapping processes						Analysis of existing inventory documentation,	Define inventory goals		RE	3
28	Negotiate New James Bay Community Library	Complete						Lease finalized							RE	10
29	Development and refinement of functions, processes and performance reporting in support of Strategic Real Estate business unit.	Development of program processes and procedures will be a continual process, 2018 focus on documentation of processes and improvement of budgeting processes				develop new financial reporting of revenue and arrears management	Develop new financial reporting for consolidation of land portfolio budgets		Complete initial arrears management communications and reporting	Development of resourcing requirements to support real estate program		Define requirements for contract tracking requirements	Development of resourcing requirements and organizational structure		RE	4
30	David Foster Pathway 2016/2017 Phase 1	Finalizing construction and land use licences with federal government for Fisherman's Wharf and bridges. DFPW will be an ongoing project for several years					Complete report to Council to determine pathway multiuse	Negotiations with TC and Federal PW re J6 and F1, F2 & F3 properties	Meetings with TC on environmental risks and remediation efforts by TC in advance of future pathway	Mermaid Wharf SRW land securement (J6) negotiations initiated - seek pathway and bridge location decisions for determining land securement requirements for f1, f2 & F3 properties	Determine TC land impacts due to bridge redesign, undertake discussions with TC and DOJ on land acquisition framework	Update on DFHP to Council and Meet with Transport Canada on Laurel Point Plans	Complete Mermaid Wharf SRW with federal government	RE	7	
31	City Hall Development Project	Ongoing Project						Conduct land value analysis			Complete initial review & secure valuations and determine next phase of review			Project initiation report to council	RE	4

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32	BCLC Gaming Project	Complete						Report development input and communications with BCLC and local real estate stakeholders			Complete				RE	4
33	JSB Land Management	Ongoing Project					Fendering Analysis and feedback	Establishing remnant TC land requirements			Identification of land acquisition requirements initiated - renewal of federal licence	Renewal of licences with federal government for construction lands		Initiating riparian rights agreement east bank	RE	1
34	Kings Road Neighborhood Integration	Complete				Negotiations with QVCC/CDI and CRD	Budgeting and building risk analysis	Negotiation ongoing re financial terms	Negotiations with CDI and QVCC for access to site	Complete repairs and operating costs budgeting estimates	Complete Negotiations of terms and report to council for approval	Conduct internal risk review on municipal insurance capabilities and requirements for facility	Finalize 2018 budget requirements	project complete	RE	7
Victoria Conference Centre																
35	Naming Rights for VCC to conclude in Q2	Complete													VCC	4
36	Work with Tourism Victoria to determine contractual obligations of TVIC to City related to attaining eligible entity status (distribution of Hotel Tax)	Complete													VCC	3
Engagement																
37	Make open government actions routine (Create and implement a plan and timeline for open government enhancements.)	Supporting Uvic data class, and released Census singles map on Valentines	participate in BC Tech Summit											RFP for open data portal	CESP	2
38	Be engaged in a meaningful two-way conversation with the public	ongoing													CESP	2
39	Create a Public Engagement Road Map to accompany 2015-2018 Strategic Plan Action Items.	Carry over to 2017										Scope			CESP	2
40	Work with community to design participatory budgeting opportunities	Carry over to 2017													CESP	2
41	Develop public engagement plan for Crystal Pool and Fitness Centre to be implemented in early 2016	Carry over to 2017							Phase 1 engagement completed		COTW Report		Phase 2 TBD		CESP	2
42	Identify pilot or 'pop-up' placemaking and/or projects small scale enterprises that can be undertaken in 2016.	Complete					Grant Intake - May 20		Grant Deadline - July 24		Grant Report to Council				CESP	8
43	Customer service improvements: • central tracking and response for customer enquiries • online form for customer requests (ongoing) • service app (September)	Carry over to 2017											Underway		CESP	2
44	Biketoria Public Engagement • Pandora and Johnson Street • Fort Street • Wharf and Humboldt	Carry over to 2017					Report to COTW					Begin Pandora Construction and Fort Street Consultation			CESP	9

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45	David Foster Harbour Pathway Public Engagement	Carry over to 2017							Open houses	Engagement summary online			Report to Council	Phase 2 - Reeson Park - Spring 2017	CESP	9
46	Parks Master Planning Public Engagement	Complete					Launch			Phase 1 Engagement complete	Council workshop	Begin Phase 2 engagement	Pop-Up Park		CESP	8
47	Wastewater Treatment	Complete				Community Meeting		COTW report		Public input forwarded to CRD					CESP	11
48	Implement new 6-month public use policy, including weddings and increased public access and events in City Hall including "Open City Day"	Complete					First weddings May 20		Council report on Pilot July 28	Policy updated				Weddings	CESP	2
Engineering and Public Works																
49	Create an Accessibility Capital Fund and Accessibility Advisory Committee to ensure City infrastructure and facilities are accessible to everyone	Complete													E/PW	7
50	Explore opportunities for increased safe cycling training in schools	look to introduce in 2016-2017 school year						Informed by Biketoria			Active and Safe Routes To School program - meet with CRD / 2 schools				E/PW	9
51	Keep the Johnson Street Bridge replacement project moving forward	Ongoing													E/PW	9
52	Develop task force including Government Street property owners and the DVBA to consider a Local Area Improvement Project														E/PW	9
53	Designate location for E and N station as close as possible to the new bridge.	Complete							sketch developed						E/PW	9
54	Start an Active Transportation Advisory Committee.	Complete					Develop Draft Terms of Reference						Council approval of members		E/PW	9
55	Sign pedestrian-only lanes just as prominently as streets. Distinguish between 'no exit' and 'no exit for motor vehicles'.	Complete													E/PW	9
56	Review policy for desired right of way widths for road dedications and statutory right of ways.	Carry over to 2017													E/PW	9
57	Create and enact bylaw to phase in the ban on the use of single use plastic bags.	Carry over to 2017					COTW report								E/PW	11
58	Continue discussions on sewage treatment options	Complete													E/PW	11
59	Move to full-time bus lanes on Douglas and fewer stops (in accordance with Rapid Bus plans.)	Construction in 2017				COTW report - BCT/CoV meet with community April 20th					COTW report				E/PW	9
60	BC Transit / Wilson's Transportation Bus Terminal	Complete						Construction - 700 block Douglas		Layover-related construction					E/PW	9

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61	Climate Action Plan														E/PW	12
62	Solid Waste Review	Carry over to 2017									COTW report				E/PW	11
63	Bicycle Master Plan Implementation (Biketoria)										COTW report				E/PW	9
a	Engineering Design Drawings for Priority network	Complete													E/PW	9
b	Pandora / Vancouver Signal pole upgrade	Complete										Start Construction			E/PW	9
c	Pandora Ave - Store to Cook St	Completion scheduled for end of Apr 2017									Award tender	Start Construction			E/PW	9
64	David Foster Harbour Pathway														E/PW	9
a	Planning, design, and tender for Heron cove and Raymur Point bridges	ongoing						COTW report					Update on DFHP to Council		E/PW	9
b	Reeson Park connection and wayfinding	ongoing									Design RFP issued				E/PW	9
c	Skateboarding regulations	Complete		Implemented regulation changes in February								Update Council on impacts			E/PW	9
65	Belleville St														E/PW	9
a	Complete Street Conceptual Design - Belleville st. Menzies to Oswego (James Bay). Coordinate with the Belleville Terminal redevelopment	ongoing					meet with Province re: project scope				Retaining walls RFP issued				E/PW	9
66	Street Light Replacement														E/PW	9
a	Replacement of 6500 HPS street lights to LED technology - over 2016/2017	2017 - 2018								COTW Report					E/PW	9
	Ship Point Retaining Wall														E/PW	8
67	Assessment and options development														E/PW	8
68	Design and cost estimate to repair the Seawall at Ship Point														E/PW	8
	Dallas Rd Seawall Ballustrade														E/PW	8
69	Detailed assessment and seawall repair costs	moved to Q4													E/PW	8
	Wharf St 1112 Retaining wall														E/PW	8
70	Condition assessment of Wharf street 1112 retaining wall	moved to Q4													E/PW	8
	Johnson Street Bridge replacement														E/PW	8
71	New Multi-Modal bridge with bike lanes and multi-use trail.	ongong													E/PW	9
	Stormwater Utility														E/PW	11
72	Stormwater utility implementation	Complete													E/PW	11
	Finance															
73	Identify scope and develop budget strategy for a new Central Library (2018) and for a library branch at Capital Park in James Bay (2016)	Complete							Council report						FIN	10
74	Move forward with plans for a new fire station	Council direction to directly negotiate with proponent and negotiations underway			Council Report	RFQ issued	RFQ Closed					Report to Council			FIN	12
75	Development Cost charges review	The review started in December 2015 and will extend into at least Q1 of 2017											Report to Council		FIN	4
76	Financial plan process improvements, including metrics, long-range capital planning and further development of the City's budget simulator	Complete		Preliminary approval of financial plan		Council considers financial plan April 28	Adoption of financial plan bylaw		introduce budget simulator				Introduce draft 2017 financial plan to Council		FIN	4
77	Reserve Fund Policy: calculate target balances for reserves	Complete											Report to Council		FIN	4

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78	Review best practices in residential parking and commercial permit programs	Carry over to 2017							start research					FIN	3	
Parks, Recreation and Facilities																
79	Continue collaborating with Vic High on new/upgraded school and community sports facility at Vic High. Expect \$ expenditure in 2016/2017.	Timeline TBD (led by Vic High School)												PRC	7	
80	Development and implementation of the "Growing in the City" urban agriculture program.	Complete		Council Report							Bylaw Amendments			PRC	8	
81	Develop long-term policies for food security and boulevard gardening including an inventory of City-owned land for food production and improved coordination of food systems resources and initiatives in the City	Complete		Council Report							Bylaw Amendments			PRC	8	
82	Feasibility Study on future Crystal Pool and Fitness Centre and related amenities. (Includes discussions with the YMCA to explore possibility of a common downtown pool and recreation facility delivering many programs)	Report back to Council Q1 2017		RFP		Award Contract	Public Engagement	Public Engagement	Public Engagement	Public Engagement	Public Engagement		Council Report	PRC	7	
83	Initiate and Complete Parks Master Planning Process.	Report to Council with final plan Q1 2017		RFP		Award Contract	Public Engagement	Public Engagement	Public Engagement	Public Engagement	Draft Plan Development	Draft Plan Development	Public Engagement	PRC	8	
84	Update Parks Regulation Bylaw	Complete			Public Consultation		Council Report	Implement changes						PRC	1	
85	Strategic Workplace Planning (City Hall)	Complete												PRC	1	
86	Beacon Hill Park – Demolition of Pavilion/Agreement with First Nations/Construction of Longhouse	Demolition Complete					Engage First Nations				Demo	Demo		PRC	7	
87	Review of Community Centre Operating Agreements/Model	Workshop with Council Q2 2017						Report on Current State						PRC	3	
88	Doncaster Pathway - Upgrade	Complete												PRC	8	
89	Royal Athletic Park - Overview Report	Complete				Council Report								PRC	3	
90	Royal Athletic Park - Harbour Cats Lease	Complete												PRC	4	
91	Royal Athletic Park - Seating Expansion	Complete												PRC	7	
92	Park Re-Naming - "Begbie Green"	Complete						Attend Ice Cream Social		Council Report		Council Report		PRC	8	
93	Design and consultation of new downtown play area	Pop-Up Competition Underway 2017												PRC	8	
94	Parks Donation Program - Design/Launch Updated Program	Underway - Corporate program in development								Draft plan Development			Council Report	PRC	8	
95	Monitor the efforts in neighbouring municipalities and create a report regarding a solution to the urban deer problem.	Ongoing												PRC	8	
Sustainable Planning and Community Development																
96	Initiate Local Area Planning Processes in Fairfield/Gonzales and Vic West neighbourhoods.											Phase 2 Engagement FG	Phase 2 Engagement VW	SPCD	3	
97	Establish predictable flat rate fee for bonus density.	Complete				Report to Council			Policy to Council for Adoption					SPCD	3	
98	Hold a placemaking activity at Ship Point to advance a site plan from Harbour Dialogues. Consult public on specific design and allocate money in 2018 capital budget to complete.	Complete												SPCD	8	
99	Continue sheltering solutions work including storage of belongings and alternatives to sheltering in the parks.	Complete												SPCD	7	

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100	Burnside Gorge Local Area Plan	Complete								Draft Plan to COTW	Engagement on Draft Plan				SPCD	3
101	Complete the Douglas/Blanshard Corridor Master Plan and allocate funds in Financial Plan for quality-of-life infrastructure.	Part of BG LAP													SPCD	3
102	Develop a Public Realm and Wayfinding Plan for the Downtown and other major destinations					RFP Issued	Consultant selected				Stakeholder Workshops				SPCD	8
103	Begin seismic analysis of privately-owned properties and infrastructure										Report Due From Consultant				SPCD	12
104	Develop a Waterfront Master Plan building on outputs from the Harbour Dialogues to guide 2018 capital spending												RFP Issued		SPCD	3
105	Provide an update to the Building Bylaw, Electrical Bylaw and associated permit fee schedules	Complete													SPCD	1
106	Update Sidewalk Café Bylaw	Complete													SPCD	5
107	Developed options to protect workers from exposure to asbestos	Complete													SPCD	12
108	Update to Schedule C of the Zoning Bylaw (Parking Standards)					RFP Issued	Consultant Engaged							Report to Council	SPCD	5
109	Update the Zoning Bylaw for the Central Business District to align with the Downtown Core Area Plan	Held pending direction on STVRs (330h)								Update Report to Council					SPCD	3
110	Develop a City of Victoria Project Management Framework to guide management and documentation to support project excellence	Complete								Update Report to Council			Documentation Developed and Training Commences		SPCD	1
111	Implement Development Summit Action Plan														SPCD	
a	Improvements to City development and permitting processes	Complete						Development Summit					Action Plan Update to Council		SPCD	3
b	Review Community Association Land Use Process.	Complete								Interim Report to Council			Final Report to Council		SPCD	3
c	Land Use Procedures Bylaw changes to exempt and delegate to staff approvals for some development smaller/less complicated applications	Complete													SPCD	3
d	Review development application fee schedule											Draft Fee Schedule to Council	Engagement with UDI		SPCD	3
e	Implement expedited permitting procedures electrical, plumbing and building permits for certain trusted applicants and/or project types	Complete													SPCD	3
f	Revise and reorganize the Sustainable Planning and Community Development portions of the City's website to improve legibility and user-friendliness	Ongoing													SPCD	3
g	Expand the Development Tracker to include additional application types	Complete													SPCD	3
112	Mayor's Task Force on Affordable Housing	Complete														
113	Develop Municipal Housing Action Plan	Complete													SPCD	6
a	Examine options for inclusionary zoning requirements as part of a review of Community Amenity Contributions	Complete											Policy to Council for Adoption		SPCD	6
b	Revise policies and regulations to facilitate garden suite development.											Report to Council with Policy Recommendations			SPCD	6

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c	Revise policies and regulations to facilitate secondary suite development.												Report to Council with Policy Recommendations		SPCD	
d	Review Housing Reserve Fund terms of reference and required funding levels												Report to Council with Policy Recommendations		SPCD	6
e	Examine impacts of short-term vacation rentals on housing supply	Workshop to be held in Jan 2017											Report to Council with Policy Recommendations		SPCD	6
f	Examine removal of minimum unit sizes in development throughout the City	Complete										Report to Council			SPCD	6
g	Explore affordable home ownership options and incentives												Workshop		SPCD	6
h	Develop rental housing protection and renewal policy framework	Complete													SPCD	6

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Victoria Fire Department																
114	Align Victoria Emergency Management Agency's budget through Victoria Fire Department and work with Sustainable Planning and Community Development Department		EM Budget business units merged into Victoria Fire Department Budget												VFD	12
115	Victoria Emergency Management Agency Implementation											Presentation to Council	Table Top Exercise for council and staff		VFD	12
116	Restructure of Emergency Management to support of Fire Department operations as directed by Council in 2015	Complete						Appointed EM Coordinator EM Specialist				Gr.6 School education program	Gr.6 School education program		VFD	12
117	Review response capacity based on risk assessment. Dispatch Services update to council.	Ongoing in 2017										Report to Council			VFD	12
118	Operational Response Training with Mutual Aid Partners	Discussions with Mutual Aid Partners and planning underway to implement joint training in High Rise						Initiated meetings with neighbouring departments for familiarization	Joint Radio Protocol meetings; Development of training initiatives						VFD	12
119	Amendment to the Fire Prevention and Regulation Bylaw	Carry over to 2017													VFD	1
City Manager																
120	To enable bold, innovative leadership, invest in City Hall's capacity by creating an interdisciplinary project team to support collaborative, holistic planning and execution, and public engagement. This approach introduces new expertise, project management support and capacity for meeting strategic objectives and delivering within Financial Plan	Ongoing													CM	1
121	Support and work with the Provincial government in the study of more effective regional governance in the capital region, including the possibility of amalgamation.	Ongoing as required													CM	13
122	Mandate and create a collaborative neighbourhood process and "complete streets" lens for all projects	Ongoing													CM	9
123	Visions and Values - staff														CM	1
124	City Day											Report to Council			CM	2
126	Master Plan of Plans											Report to Council			CM	1
127	Lessons Learned Policy											Report to Council			CM	1
128	Community to community meetings - Songhees Nation and Esquimalt Nation	by October													CM	1
129	VicPD - Victoria and Esquimalt agreement review												Report to Council		CM	1

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130	Support to affiliate agencies and practices	Ongoing												CM	2	
131	Wastewater Treatment	TBD								Complete				CM	11	
Council																
132	Introduce focused advisory committees and task forces to build capacity and include public input within specific projects and timelines. Focus mandate and meeting frequency of broad topical advisory committees	Ongoing													C	1
133	Support the City Manager in developing an organizational culture of collaboration, continuous learning, and employee empowerment (2015-18)	Ongoing													C	1
134	Create Councillor Liaison position to support the Mayor in reaching out and working with Esquimalt and Songhees Nations	Complete													C	2
135	Make a decision with regard to whether we are going to delegate more decision-making authority to staff	Complete													C	3
136	Empower the City Manager to lead the changes required to streamline our residential and commercial land use processes at City Hall	Ongoing													C	3
137	Create an Economic Development and Downtown Prosperity Task Force led by the Mayor, of up to 15 diverse individuals, to advise on how the City can best deliver an economic development function, support small businesses - including social enterprises - and fill downtown vacancies with the aim of creating local and regional prosperity	Complete													C	5
138	Increase City contribution to Affordable Housing Trust Fund. Lobby other municipalities in the Capital Region to do the same														C	6
139	Review Affordable Housing Trust Fund to consider increasing the amount per door and building family housing and creating guidelines to allow Housing Trust Fund monies to be used for properties outside the City														C	6
140	Form a Housing Affordability Task Force to research, analyze and implement innovative housing policy solutions. Look at zoning, bylaws and specifically at inclusionary zoning	task force struck in 2015													C	6
141	Work with developers, BC Housing, and private sector landlords. Think and act outside the box. Be willing to pilot new ideas														C	6
142	Limit annual property tax increases to maximum of rate of inflation plus 1%	Ongoing													C	6
143	Increase number of subsidized housing units. Deepen partnerships. Lobby upper levels of government and increase investment in the Housing Trust Fund														C	7

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144	Continue to keep subsidized housing units a focus and work with partners to create/identify new opportunities (Ongoing)														C	7
145	Designate money in 2015, 2016, 2017 and build it (cycling network)	Budget Cycle: each year													C	9
146	Work in partnership with First Nations, Province, ferry operators and others to identify financial opportunities for the Belleville Terminal. Allocate money in 2017 Capital Budget for Belleville Street.														C	9
147	Support replacement of bus terminal.	Completed:													C	9
148	Work toward establishing supervised consumption services, in collaboration with Island Health, VicPD, and YES2SCS.													Site identified by Dec 2016	C	7
149	Continue to push for a National Housing Strategy.	Ongoing													C	6
150	Communicate to CRD desire to see single stream collection of recyclables in closed wheeled totes. Make garbage less convenient than recycling.	Ongoing													C	11