



Statement of Financial Information

For the Year Ended December 31, 2020

(Financial Information Act)

The Statement of Financial Information was previously known as the Public Bodies Report. The information reported on remains the same.

Statement of Financial Information

Year Ended December 31, 2020

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STATEMENT OF FINANCIAL INFORMATION

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

(Signature)

Susanne Thompson, BAccS, CPA, CGA

Deputy City Manager / CFO

June 30, 2021

(Signature)

Lisa Helps

Mayor

June 30, 2021



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BDO Canada LLP Unit 1100 -Royal Centre 1055 West Georgia Street Vancouver, BC V6E 3P3 Canada

Management's Responsibility for the Financial Statements

The accompanying financial statements of The Corporation of the City of Victoria (the "City") are the responsibility of management and have been prepared in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of Chartered Professional Accountants Canada. A summary of the significant accounting policies are described in the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The City's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

Mayor and Council meet with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by BDO Canada LLP, independent external auditors appointed by the City. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the City's financial statements.

May 6, 2021



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BDO Canada LLP Unit 1100 -Royal Centre 1055 West Georgia Street Vancouver, BC V6E 3P3 Canada

Independent Auditor's Report

To the Mayor and Councilors of The Corporation of the City of Victoria

Opinion

We have audited the financial statements of The Corporation of the City of Victoria (the "City"), which comprise the Statement of Financial Position as at December 31, 2020, the Statements of Operations, Change in Net Financial Assets and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2020, and its results of operations, its changes in net financial assets, and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



Independent Auditor's Report

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Victoria, British Columbia May 6, 2021

The Corporation of the City of Victoria Statement of Financial Position

| December 31 | 2020 | 2019 |
|--|------------------------|------------------------|
| | | |
| Financial Assets | | |
| Cash and cash equivalents (Note 2) | \$156,464,722 | \$144,975,587 |
| Accounts receivable | | |
| Property taxes | 2,879,392 | 2,003,093 |
| Other (Note 3) | 24,717,750 | 28,574,624 |
| Portfolio investments (Note 4) Mortgage receivable (Note 5) | 170,844,995 950,928 | 173,000,000 921,620 |
| Other assets | 10,852 | 35,605 |
| MFA debt reserve fund (Note 16) | 1,326,811 | 1,300,059 |
| | 357,195,450 | 350,810,588 |
| | | |
| Liabilities Accounts payable and accrued liabilities (Note 4) | 29,203,958 | 34,516,702 |
| Accounts payable and accrued liabilities (Note 6) Deposits and prepayments | 29,203,938 | 20,400,100 |
| Deferred revenue (Note 7) | 27,839,138 | 26,749,918 |
| Long-term debt (Note 8) | 62,515,520 | 65,134,749 |
| Employee future benefit liability (Note 9) | 18,524,182 | 18,032,614 |
| | 158,785,518 | 164,834,083 |
| Net Financial Assets | 198,409,932 | 185,976,505 |
| Non-Financial Assets | | |
| Tangible capital assets (Note 10) | 585,057,216 | 552,503,905 |
| Inventory of supplies | 1,732,227 | 1,389,253 |
| Deposits towards acquisition of tangible capital assets | 3,400,000 | 1,000,000 |
| Prepaid expenses | 894,998 | 885,761 |
| | 591,084,441 | 555,778,919 |
| Accumulated Surplus (Note 11) | \$789,494,373 | \$741,755,424 |

Contingent liabilities (Note 16)

The Corporation of the City of Victoria Statement of Operations

| For the year ended December 31 | Financial Plan 2020 | 2020 | 2019 |
|--|------------------------|---------------|----------------|
| | (Note 17) | | |
| | | | |
| Revenue | | | |
| Taxation (Note 12) | \$ 146 085 440 | \$146,123,205 | \$ 142,529,242 |
| Net grants in lieu of taxes | 6,205,500 | 6,700,530 | 6,682,618 |
| Sale of goods and services | 52,517,535 | 40,517,396 | 56,445,829 |
| Sale of water | 22,032,705 | 21,690,065 | 21,763,787 |
| Licences and permits | 5,219,400 | 7,580,102 | 6,810,402 |
| Fines | 3,895,000 | 2,720,546 | 3,596,484 |
| Rentals and leases | 1,586,002 | 1,029,500 | 1,637,015 |
| Other penalties and interest | 690,000 | 591,959 | 742,009 |
| Investment income | 3,500,000 | 4,859,652 | 6,864,447 |
| Unconditional transfers (Note 13) | 1,855,000 | 8,719,363 | 1,883,160 |
| Conditional transfers (Note 13) | 6,543,800 | 5,338,941 | 10,557,458 |
| Actuarial adjustment on debt | - | 1,198,989 | 1,056,589 |
| Miscellaneous (Note 14) | 11,513,233 | 11,645,108 | 11,800,762 |
| | 261 642 615 | 250 715 254 | 272 260 902 |
| | 261,643,615 | 258,715,356 | 272,369,802 |
| Expenses | | | |
| General government | 25,294,501 | 18,542,374 | 19,276,236 |
| Protective services | 83,410,064 | 83,796,359 | 80,288,014 |
| Transportation services | 29,839,886 | 31,951,453 | 32,150,670 |
| Environmental and public health services | 8,804,302 | 9,549,602 | 8,773,861 |
| Social services and housing | 1,224,646 | 1,815,665 | 1,067,375 |
| Planning and development | 16,401,717 | 12,129,222 | 16,662,835 |
| Parks, recreation and cultural services | 33,121,798 | 31,646,073 | 29,946,279 |
| Water utility | 17,140,208 | 16,617,009 | 15,969,619 |
| Sewer utility | 4,275,259 | 4,928,650 | 4,367,450 |
| | 010 510 001 | 010 07/ 107 | 000 500 000 |
| | 219,512,381 | 210,976,407 | 208,502,339 |
| Annual Surplus | 42,131,234 | 47,738,949 | 63,867,463 |
| Accumulated Surplus, beginning of year | 741,755,424 | 741,755,424 | 677,887,961 |
| Accumulated Surplus, end of year | \$ 783,886,658 | \$789,494,373 | \$ 741,755,424 |

The Corporation of the City of Victoria Statement of Change in Net Financial Assets

| For the year ended December 31 | Financial Plan 2020 | | | 2020 | 2019 |
|---|------------------------|----------------------------|----|-------------------------------------|---------------------------------------|
| | | (Note 17) | | | |
| Annual Surplus | \$ | 42.131.234 | \$ | 47,738,949 \$ | 63,867,463 |
| Net acquisition of tangible capital assets Amortization of tangible capital assets Gain on disposal of tangible | | (83,964,000) 12,000,000 | | (48,167,900) 15,550,162 | (42,192,705) 14,676,748 |
| capital assets Proceeds on disposal of tangible capital assets | _ | - | | (82,503) 146,930 | (106,015) 139,725 |
| | _ | (71,964,000) | | (32,553,311) | (27,482,247) |
| Consumption (purchase) of inventory of supplies Consumption (purchase) of deposits Consumption (purchase) of prepaid expenses | | - - - | | (342,974) (2,400,000) (9,237) | (241,488) (1,000,000) 1,267,576 |
| | | - | | (2,752,211) | 26,088 |
| Change in Net Financial Assets (net debt) | | (29,832,766) | | 12,433,427 | 36,411,304 |
| Net Financial Assets, beginning of year | | 185,976,505 | | 185,976,505 | 149,565,201 |
| Net Financial Assets, end of year | \$ | 156,143,739 | \$ | 198,409,932 \$ | 185,976,505 |

The Corporation of the City of Victoria Statement of Cash Flows

| For the year ended December 31 | 2020 | 2019 |
|---|-------------------------|---------------------------------|
| | | |
| Cash provided by (used in): | | |
| Operating Transactions | | |
| Annual surplus Items not involving cash | \$ 47,738,949 \$ | 63,867,463 |
| Amortization of tangible capital assets | 15,550,162 | 14,676,748 |
| Gain on disposal of tangible capital assets | (82,503) | (106,015) |
| Change in future employee benefits and other liability Actuarial adjustment on debt | 491,567 (1,198,988) | 135,914 (1,056,588) |
| Changes in non-cash operating assets and liabilities | (1,110,100) | (1,000,000) |
| Accounts receivable other | 3,856,874 | 2,543,157 |
| Property taxes receivable | (876,299) | (350,183) |
| Mortgage receivable | (29,308) | (28,404) |
| Other assets | 24,753 | 21,169 |
| Restricted cash | (26,752) | (29,592) |
| Accounts payable and accrued liabilities Deposits and prepayments | (5,312,744) 302,620 | 5,937,949 2,761,383 |
| Deferred revenue | 1,089,220 | (1,244,189) |
| Inventory of supplies | (342,974) | (241,488) |
| Prepaid expenses and deposits | (9,237) | 1,267,576 |
| | 61,175,340 | 88,154,900 |
| Capital Transactions | | |
| Acquisition of tangible capital assets | (48,167,900) | (42,192,705) |
| Proceeds on disposal of tangible capital assets | 146,930 | 139,725 |
| Deposits towards future asset purchase | (2,400,000) | (1,000,000) |
| | (50,420,970) | (43,052,980) |
| Investing Transactions | | |
| Net increase in portfolio investments | 2,155,005 | (1,999,975) |
| Financing Transactions | | |
| Debt issued | 1,860,000 | - |
| Debt repayments | (3,280,240) | (3,081,616) |
| | (1,420,240) | (3,081,616) |
| Increase (decrease) in Cash and Cash Equivalents | 11,489,135 | 40,020,329 |
| Cash and Cash Equivalents, beginning of year | 144,975,587 | 104,955,258 |
| Cash and Cash Equivalents, end of year | \$156,464,722 \$ | 144,975,587 |
| | ; :30 / :0 : / : == | , , , , , , , , , , , , , , , , |

For the year ended December 31, 2020

The Corporation of the City of Victoria (the "City") is incorporated and operates under the provisions of the Local Government Act and the Community Charter of British Columbia. The City provides municipal services such as: protective services, transportation services, environmental and public health services, community planning, parks, recreation and community development, water utility, sewer utility and other general government operations.

The financial statements of The Corporation of the City of Victoria (the "City") are prepared by management in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants Canada. Significant accounting policies adopted by the City are as follows:

1. Significant Accounting Policies

(a) Reporting Entity

The financial statements include the assets, liabilities, accumulated surplus, revenues and expenses of all of the City's activities and funds. Inter-departmental balances and organizational transactions have been eliminated.

The financial statements exclude trust assets that are administered for the benefit of external parties (Note 15).

(b) Basis of Accounting

The City follows the accrual method of accounting for revenues and expenses. Revenues are accounted for in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

(c) Government Transfers

Government transfers are recognized in the financial statements as revenues in the period the transfers are authorized and any eligibility criteria have been met, except when and to the extent that the transfer gives rise to an obligation that meets the definition of a liability for the City. Transfers received that meet the definition of a liability are included in deferred revenue and are recognized in the periods that the liability is settled.

(d) Deferred Revenue

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or the services are performed. Building permit fees are recognized individually as inspections are performed.

(e) Deposits and Prepayments

Receipts restricted by third parties for future services or repayment are deferred and reported as deposits and are refundable under certain circumstances. Deposits and prepayments are recognized as revenue when qualifying expenditures are incurred.

For the year ended December 31, 2020

1. Significant Accounting Policies (Continued)

(f) Taxation Revenue

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. Annual levies for non-optional municipal services and general administrative services are recorded as taxes for municipal services in the year they are levied. Taxes receivable are recognized net of an allowance for anticipated uncollectible amounts. Levies imposed by other taxing authorities are not included as taxes for municipal purposes.

Through the British Columbia Assessment's appeal process, taxes may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized at the time they are awarded.

(g) Investment Income

Investment income is reported as revenue in the period earned. When required by the funding agreement, investment income earned on deferred revenue is deferred and forms part of the deferred revenue balance.

(h) Cash and Cash Equivalents

Cash equivalents include short term highly liquid investments with a term to maturity of 90 days or less at acquisition. Cash equivalents also include investments in the Municipal Finance Authority of British Columbia ("MFA") Money Market Funds which are recorded at cost plus earnings reinvested in the funds.

(i) Debt

Long-term debt is recorded net of related sinking fund balances and actuarial earnings.

(j) Employee Future Benefits

- (i) The City and its employees make contributions to the GVLRA- CUPE Long Term Disability Trust and Municipal Pension Plan. As these are multi-employer pension plans, contributions are expensed as incurred.
- (ii) Sick leave and certain retirement benefits are also available to the City's employees. The costs of these benefits are actuarially determined based on years of service and best estimates of retirement ages and expected future salary and wage increases. The obligations under these benefit plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits.

For the year ended December 31, 2020

1. Significant Accounting Policies (Continued)

(k) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The costs, less residual value, of the tangible capital assets, excluding land, are amortized on a straight line basis over their estimated useful lives as follows:

| J | Jseful life in years |
|--|----------------------|
| Land improvements | 15-50 |
| Buildings | 20-50 |
| Furniture, equipment, technology and motor vehicle | es 5-25 |
| Roads, bridges and highways | 10-80 |
| Water infrastructure | 20-125 |
| Sewer infrastructure | 50-100 |
| Drainage infrastructure | 50-100 |

Tangible capital assets are written down when conditions indicate that they no longer contribute to the City's ability to provide goods and services, or when the value of future economic benefits associated with the asset are less than the book value of the asset. Assets under construction are not amortized until the asset is available for service. The City does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

(ii) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(iii) Natural Resources

Natural resources are not recognized as assets in the financial statements.

(iv) Works of Art and Cultural and Historic Assets

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

For the year ended December 31, 2020

1. Significant Accounting Policies (Continued)

(k) Non-Financial Assets (Continued)

(v) Leased Tangible Capital Assets

Leases that transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(vi) Inventories of Supplies

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

(I) Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating useful lives of tangible capital assets, estimating provisions for accrued liabilities, and in performing actuarial valuations of employee future benefits. Actual results could differ from these estimates.

(m) Contaminated Sites

A Contaminated site is defined as a site at which contamination occurs in concentrations that exceed acceptable amounts permitted under an environmental standard.

Contaminated sites are a result of contamination being introduced into air, soil water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- (i) an environmental standard exists;
- (ii) contamination exceeds the environmental standard;
- (iii) the City is directly responsible or accepts responsibility;
- (iv) it is expected that future economic benefits will be given up; and
- (v) a reasonable estimate of the amount can be made.

For the year ended December 31, 2020

1. Significant Accounting Policies (Continued)

(m) Contaminated Sites (Continued)

The liability is recognized as management's best estimate of the cost of remediation including operation, maintenance and monitoring that are an integral part of the mediation strategy for a contaminated site. No liability for contaminated sites exists as at December 31, 2019 or 2020.

A review of City sites identified one property that was no longer in productive use, at which substances exceeded environmental standards. The City is not directly responsible for the contamination, and has not accepted responsibility for the contamination. As the property was involuntarily acquired by the City through tax sale, Provincial legislation exempts the City from being held liable for the remediation.

2. Cash and Cash Equivalents

| 2020 | 2019 |
|----------------|--|
| | \$ 34,295,362 110,680,225 |
| \$ 156,464,722 | \$144,975,587 |
| | \$ 74,273,573 82,191,149 \$156,464,722 |

3. Accounts Receivable

| | | 2020 | 20 | 19 |
|---|----------|--|---|--|
| Sewer Water Grants GST and carbon tax Investment interest income Parks, recreation and community development Municipal tickets Victoria police department Rental properties Permits Garbage Third party billing Miscellaneous Valuation allowance | \$ | 4,062,570 13,719,384 496,597 924,212 206,261 620,031 1,275,291 1,053,199 457,103 125 566,203 68,184 1,907,107 (638,517) | \$ 4,286,74 13,233,36 1,407,49 740,56 1,070,37 1,418,40 1,484,85 1,028,35 128,58 236,89 546,15 386,42 3,544,29 (937,88 | 19 51 50 72 08 57 55 34 55 26 95 95 |
| Third party billing Miscellaneous | <u> </u> | 1,907,107 | 3,544,29 | 95 35 |

For the year ended December 31, 2020

4. Portfolio Investments

| | Yield | Maturity | 2020 | 2019 |
|---|----------------|-------------------|-------------------------------|---------------------|
| MFA Pooled Bond Funds Term deposits | 0.76% to 1.06% | December 18, 2021 | \$ 36,844,995 _134,000,000 | \$ - 173,000,000 |
| | | | \$170,844,995 | \$173,000,000 |

Portfolio investments are comprised of Term Deposits of Canadian Banks and Credit Unions as well as Municipal Finance Authority of BC (MFA) pooled bond funds. The GICs held at December 31, 2020 have yields of 0.76% to 1.06% (2019 - 2.15% to 3.04%), and maturity dates to December 18, 2021. The MFA pooled bond funds have varying returns and yields, and are intended to be held for two to five years. The City's investments are carried at cost which approximates market values.

5. Mortgage Receivable

| | 2020 | | |
|---------------------|---------------|----|---------|
| Mortgage receivable | \$ 950,928 | \$ | 921,620 |

In 2011, the Federal Government of Canada entered into an agreement with the Capital Regional District to provide a financial contribution for new permanent, safe, transitional and supportive housing. Subsequently, the Capital Regional District entered into a sub project funding agreement in which \$1,200,000 was contributed to the City towards the purchase of two properties within the City. The agreement states that if the properties are not operated for their intended purpose or are sold and the proceeds of disposition are not applied to providing similar services then the City will be required to repay the contribution amount. The amount of the required repayment is dependent on the length of time that the intended purpose of the contribution is met and extends to March 31, 2026 at which point no further repayment is required.

In 2013, one of the properties was purchased by Provincial Rental Housing Corporation. In 2015, the remaining property was purchased by a not-for-profit housing society and a mortgage of \$1,300,000 was issued by the City. The mortgage bears no interest and is secured by the property. Payment is not due until the mortgage matures on September 15, 2029. The mortgage is guaranteed by BC Housing Management Commission, therefore if the not-for-profit organization defaults on the terms of the loan, BC Housing Management Commission assumes responsibility for the loan repayment. The balance represents the present value of the payment, using the City's estimated cost of borrowing.

Both purchases include transfer of the funding agreement repayment obligation applicable to each property.

6. Accounts Payable and Accrued Liabilities

| | 2020 | 2019 |
|--|---|--|
| Trade accounts payable and other liabilities Capital projects Payroll accounts payable Contract holdbacks School authorities Capital Regional District Capital Regional District sewer Legal settlements Recreation Integration Victoria BC Transit Regional Hospital District BC Assessment Authority | \$ 12,668,501 \$ 2,606,937 8,382,956 668,490 842,016 496,413 2,336,153 906,516 11,221 170,308 93,340 21,107 | 15,177,283 3,541,649 8,834,997 1,103,882 629,083 457,957 3,069,209 1,432,748 11,221 147,954 91,973 18,746 |
| | \$ 29,203,958 \$ | 34,516,702 |

7. Deferred Revenue

| | 2019 | Fees Received | Interest Earned | | 2020 |
|--------------------------------------|---------------|------------------|--------------------|-----------------|--------------|
| General Operating Deferred Revenue | \$ 2,856,313 | \$ 6,075,480 | \$ - | \$ (7,000,557) | \$ 1,931,236 |
| Building Permit Fees | 4,564,857 | 5,653,142 | - | (4,563,463) | 5,654,536 |
| Development Cost Charges: | | | | | |
| Water and environment Streets | 598,540 | - | 10,295 | (25,899) | 582,936 |
| Transportation | 7,706,685 | 656,689 | 132,555 | (1,051,711) | 7,444,218 |
| Water | 1,100,795 | 192,005 | 18,934 | - | 1,311,734 |
| Drainage | 657,315 | 144,646 | 11,306 | (4,959) | 808,308 |
| Sewage | 2,357,166 | 206,581 | 40,543 | (54,449) | 2,549,841 |
| Parkland acquisition and development | 6,908,247 | 652,122 | 118,822 | (122,862) | 7,556,329 |
| | 19,328,748 | 1,852,043 | 332,455 | (1,259,880) | 20,253,366 |
| | \$ 26,749,918 | \$ 13,580,665 | \$ 332,455 | \$ (12,823,900) | \$27,839,138 |

8. Long-term Debt

| | 2020 | 2019 |
|----------------------------------|----------------------------|-----------------------|
| Equipment financing (a) Debt (b) | \$ 1,678,979 60,836,541 | \$ - 65,134,749 |
| | \$ 62,515,520 | \$ 65,134,749 |

(a) Equipment Financing Loan

The Municipal Finance Authority ("MFA") has established an equipment financing program that replaced the former leasing program. Loans under the equipment financing program are available to both regional districts and municipalities under section 175 of the Community Charter, and are direct obligations of the entity requesting funding. In the case of a municipality, it does not have to seek consent of its regional district to obtain an equipment financing loan. The maximum length of an equipment financing loan agreement is five years. Interest rates are based on the Canadian Dollar Offered Rate (CDOR) and the loans have fixed monthly payments with the interest portion calculated on the last day of the month.

As part of the City's 2019 - 2023 Financial Plan approval process, a Council resolution, dated February 28, 2019, authorized up to \$4 million to be borrowed by the MFA Equipment Financing program for the purpose of vehicle fleet funding. The City borrowed \$1,860,000 in June 2020 to fund fleet equipment purchases. In March 2021, the City applied for the remaining \$2,140,000.

(i) Equipment Financing Loan Report:

| MFA Loan No Council Resolution | Gross debt | Principal Repaid | Equipment loan payable 2020 | Equipment Ioan payable 2019 |
|-----------------------------------|---------------|---------------------|-----------------------------------|-----------------------------------|
| 0001-0 - 2/28/2019 | 1,860,000 | (181,021) | 1,678,979 | |

(ii) Future estimated payments over the next five years are as follows:

| | С | General apital Fund | Interest Payment | Total |
|--|----|---|---|---|
| 2021 2022 2023 2024 2025 Thereafter | \$ | 372,823 376,287 379,726 383,183 166,960 | 13,776 10,312 6,873 3,416 390 | \$ 386,599 386,599 386,599 386,599 167,350 |
| Total | \$ | 1,678,979 | \$ 34,767 | \$ 1,713,746 |

(iii) Principal paid during the year was \$181,021 (2019 - \$nil). Interest paid during the year was \$12,667 (2019 - \$nil).

8. Debt (Continued)

(b) Long-term Borrowing

The City issues debt instruments through the MFA, pursuant to security issuing bylaws under the authority of the Local Government Act, to finance certain capital expenditures. Sinking fund balances, managed by the MFA, are used to reduce long-term debt. Interest rates on long-term debt range from 1.28% to 3.89%. The weighted average interest rate for 2020 was 2.84% (2019 - 2.87%).

(i) Gross amount of debt and the repayment and actuarial earnings to retire the debt are as follows:

| | Year of Maturity | Rate | Gross debt | Rep | ayments & actuarial earnings | Net debt 2020 | Net debt 2019 |
|-----------|---------------------|-------|------------------|-----|------------------------------------|------------------|------------------|
| Issue 79 | 2033 | 2.25% | 10,000,000 | | (4,001,764) | 5,998,236 | 6,336,568 |
| Issue 80 | 2033 | 2.85% | 10,000,000 | | (3,936,764) | 6,063,236 | 6,395,914 |
| Issue 81 | 2034 | 2.85% | 10,000,000 | | (3,684,200) | 6,315,800 | 6,639,860 |
| Issue 102 | 2022 | 2.25% | 4,509,000 | | (3,756,414) | 752,586 | 1,114,329 |
| Issue 103 | 2023 | 2.65% | 1,800,000 | | (1,388,032) | 411,968 | 554,269 |
| Issue 105 | 2024 | 2.25% | 5,240,015 | | (3,610,880) | 1,629,135 | 2,025,659 |
| Issue 110 | 2025 | 4.50% | 5,200,000 | | (3,197,738) | 2,002,262 | 2,371,519 |
| Issue 115 | 2031 | 3.89% | 10,200,000 | | (3,650,050) | 6,549,950 | 7,020,110 |
| Issue 130 | 2034 | 3.00% | 23,200,000 | | (5,211,902) | 17,988,098 | 18,944,189 |
| Issue 139 | 2036 | 2.10% | 5,500,000 | | (862,455) | 4,637,545 | 4,862,823 |
| Issue 142 | 2037 | 3.15% | 9,600,000 | | (1,112,275) | 8,487,725 | 8,869,509 |
| | | | \$ 95,249,015 | \$ | (34,412,474) | \$ 60,836,541 | \$ 65,134,749 |

(ii) Future aggregate sinking fund payments over the next five years and thereafter are as follows:

| | General Capital Fund | Actuarial Earnings | Total |
|------------|-------------------------|-----------------------|------------------|
| 2021 | 3,136,960 | 1,286,593 | \$ 4,423,553 |
| 2022 | 3,155,961 | 1,446,033 | 4,601,994 |
| 2023 | 2,950,516 | 1,431,746 | 4,382,262 |
| 2024 | 2,881,130 | 1,516,513 | 4,397,643 |
| 2025 | 2,640,743 | 1,463,765 | 4,104,508 |
| Thereafter | 21,223,693 | 17,702,888 | 38,926,581 |
| Total | \$ 35,989,003 | \$ 24,847,538 | \$ 60,836,541 |

(iii) Scheduled debt repayments may be suspended at the MFA's option in the event of excess sinking fund earnings. Principal paid during the year was \$3,099,220 (2019 - \$3,081,616). Interest paid during the year was \$2,546,901 (2019 - \$2,732,187).

9. Employee Future Benefit Liability

Information about liabilities for the City's employee obligation is as follows:

| | 2020 | 2019 |
|---|--|--|
| Accrued benefit obligation Balance, beginning of year Service cost Interest cost Benefits payments Immediate recognition loss (gain) for event driven liabilities Actuarial loss (gain) | \$ 18,570,000 \$ 1,410,600 515,200 (1,746,700) 75,100 1,940,700 | 17,575,200 1,257,600 593,300 (1,736,900) (77,300) 958,100 |
| Accrued benefit obligation, end of year Less unamortized net actuarial loss Add pension over contributions due to staff | 20,764,900 (2,614,513) 373,795 | 18,570,000 (901,736) 364,350 |
| Benefit liability, end of year | \$ 18,524,182 \$ | 18,032,614 |

The accrued benefit obligation and the benefit costs for the year were estimated by actuarial valuation as of December 31, 2020 by an independent actuarial firm. Key estimates used in the valuation include the following:

| | 2020 | 2019 |
|---|----------------|----------------|
| Discount rates | 1.80% | 2.70% |
| Expected future inflation rates | 2.25% | 2.75% |
| Expected wage and salary increases | 2.33% to 4.38% | 2.33% to 4.38% |
| Estimated average remaining service life of employees | 13 years | 11 years |

The benefit liability includes both vested and non-vested amounts as follows:

| | City | Police | 2020 | 2019 |
|--|---------------------------|------------------------------|----------------------------|----------------------------|
| Vested benefits Non-vested benefits | \$ 4,100,910 4,815,630 | \$ 8,600,977 \$ 1,006,665 | \$ 12,701,887 5,822,295 | \$ 12,816,364 5,216,250 |
| Total benefit liabilities Charged to operating fund surplus in current and | 8,916,540 | 9,607,642 | 18,524,182 | 18,032,614 |
| past years | (5,104,072) | (8,489,134) | (13,593,205) | (13,289,052) |
| Portion of benefits charged against reserves | \$ 3,812,468 | \$ 1,118,508 \$ | \$ 4,930,977 | \$ 4,743,562 |

For the year ended December 31, 2020

9. Employee Future Benefit Liability (Continued)

Vested benefits include lump sum payments, death benefits, and certain sick leave and vacation in the year of retirement benefits. Vested benefits are contractually required to be paid to an employee regardless of their future employment. Non-vested benefits include long service leave, personal leave program and certain sick leave programs. Non-vested benefits are conditional upon future employment.

GVLRA - CUPE Long Term Disability Trust

The Trust was established January 1, 1987 as a result of negotiations between the Greater Victoria Labour Relations Association representing a number of employers and the Canadian Union of Public Employees representing a number of CUPE locals. The Trust's sole purpose is to provide a long term disability income benefit plan. The City and its employees each contribute equal amounts into the Trust. The total plan provision for approved and unreported claims was actuarially determined as of December 31, 2017 with an extrapolation prepared by the actuary as at December 31, 2019. At December 31, 2019, the total plan provision for approved claim was \$17,748,900 and the provision for unreported claims was \$1,332,400 with an accumulated surplus of \$4,244,806. The total plan provision for approved and unreported claims and net surplus or deficit at December 31, 2020 will be available later in 2021.

The City paid \$580,104 (2019 - \$514,924) for employer contributions and City employees paid \$558,096 (2019 - \$514,924) for employee contributions to the Plan in fiscal 2019.

Municipal Pension Plan

The City of Victoria and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan) (the "Plan"). The Board of Trustees, representing Plan members and employers, is responsible for administering the Plan, including investment of assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2020, the Plan has about 213,000 active members and approximately 106,000 retired members. Active members include approximately 41,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the Plan and adequacy of the funding. The actuary determines an appropriate combined employer and member contribution rate to fund the Plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the Plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

For the year ended December 31, 2020

9. Employee Future Benefit Liability (continued)

Municipal Pension Plan (continued)

The most recent valuation for the Municipal Pension Plan as of December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, \$1,927 million was transferred to the rate stabilization account and \$297 million of the surplus ensured the required contribution rates remained unchanged.

The next valuation will be as at December 31, 2021, with results available later in 2022.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and costs to individual employers participating in the Plan.

The City of Victoria paid \$12,412,388 (2019 - \$11,474,017) for employer contributions and City of Victoria employees paid \$9,930,919 (2019 - \$9,130,892) for the Plan in fiscal 2020.

10. Tangible Capital Assets

| | Land & land improvements | Buildings | Furniture, equipment, technology, motor vehicles | Roads, bridges, highways | Water infrastructure | Sewer infrastructure | Drainage infrastructure | Assets under construction | 2020 Total | 2019 Total |
|--|---------------------------------|----------------------------------|--|---------------------------------|--------------------------------|-------------------------------|-------------------------------|--|--|---|
| Cost, beginning of year Additions Disposals/transfers | \$ 142,885,438 \$ 11,698,614 | 116,904,676 | \$ 83,950,357 7,053,704 (1,001,389) | \$ 239,593,163 \$ 12,296,521 | 76,690,559 4,788,901 | \$ 30,996,910 7,475,379 | \$ 35,132,979 \$ 2,858,937 | 24,192,214 \$ 11,480,898 (10,827,637) | 750,346,296 \$ 58,995,538 (11,829,026) | 708,982,587 62,629,564 (21,265,852) |
| Cost, end of year | 154,584,052 | 118,247,260 | 90,002,672 | 251,889,684 | 81,479,460 | 38,472,289 | 37,991,916 | 24,845,475 | 797,512,808 | 750,346,299 |
| Accumulated amortization, beginning of year Disposals Amortization | (602,001) - (185,382) | (51,780,855) - (3,091,317) | (60,775,919) 936,965 (5,364,497) | | (11,484,093) - (793,155) | (6,672,633) - (395,901) | (3,922,378) | - - | (197,842,395) 936,965 (15,550,162) | (183,960,929) 795,283 (14,676,748) |
| Accumulated amortization, end of year Net carrying amount, | (787,383) | (54,872,172) | (65,203,451) | (67,953,380) | (12,277,248) | (7,068,534) | (4,293,424) | - | (212,455,592) | (197,842,394) |
| end of year | \$ 153,796,669 \$ | 63,375,088 | \$ 24,799,221 | \$ 183,936,304 | 69,202,212 | \$ 31,403,755 | \$ 33,698,492 \$ | 24,845,475 \$ | 585,057,216 \$ | 552,503,905 |

- a.) Work in Progress Assets under construction having a value of \$24,845,475 (2019 \$24,192,215) have not been amortized. Amortization of these assets will commence when the asset is put into service.
- b.) Contributed Assets No contributed assets have been received in 2020 or 2019.
- c.) Tangible Capital Assets Disclosed at Nominal Values Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value.
- d.) Works of Art and Historical Treasures The City manages and controls various works of art and non-operational historical cultural assets. These assets are not recorded as tangible capital assets are not amortized.
- e.) Write down of Tangible Capital Assets No write down of tangible capital assets occurred during 2020 or 2019.
- f.) Leased Tangible Capital Assets Leases that transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

For the year ended December 31, 2020

11. Accumulated Surplus

Accumulated surplus consists of individual fund surplus and reserve funds as follows:

| | 2020 | 2019 |
|--|--|---|
| Surplus Equity in tangible capital assets Operating Fund Underfunded employee benefit obligation (Note 9) | \$522,408,647 - (4,930,977) | \$487,236,106 3,329,825 (4,743,562) |
| | 517,477,670 | 485,822,369 |
| Non-Statutory Reserve Accounts Development Stabilization Reserve Account COVID-19 Safe Restart Grant Reserve Account | 10,395,604 6,435,480 | 7,229,992 - |
| | 16,831,084 | 7,229,992 |
| Reserves Financial Stability Reserves Equipment and Infrastructure Replacement Fund Tax Sale Lands Fund Parks and Greenways Acquisition Fund Local Amenities Victoria Housing Fund Climate Action Art in Public Places Downtown Core Area Public Realm Improvements Downtown Heritage Building Seismic Upgrades Park Furnishing Dedication Program | 72,435,041 168,511,403 4,002,995 1,496,630 1,062,202 5,145,799 1,443,208 835,956 226,209 | 67,494,934 167,712,765 3,953,316 2,183,453 766,246 4,264,942 1,164,075 772,180 222,384 154,728 14,040 |
| Total reserves | 255,185,619 | 248,703,063 |
| | \$789,494,373 | \$741,755,424 |

12. Taxation

Taxation revenue, reported on the Statement of Operations is made up of the following:

| | Financial Plan 2020 | 2020 | 2019 |
|--|------------------------|--------------------------|--------------------------|
| General taxation | | | |
| General municipal purposes | \$143,327,240 | \$143,327,322 | \$139,700,938 |
| Utility 1% tax | 1,353,000 | 1,323,581 | 1,354,559 |
| Special assessments | | | |
| Boulevard frontage | 535,200 | 535,280 | 534,785 |
| Specified area improvement | 81,000 | 142,865 | 145,088 |
| Sewer frontage | 789,000 | 794,157 | 793,872 |
| Collections for other governments | | 20,000,074 | 25 144 105 |
| Capital Regional District School Authorities | - | 28,099,064 38,964,581 | 25,144,105 51,807,049 |
| Regional Hospital District | - | 7,880,926 | 8,031,019 |
| Municipal Finance Authority | _ | 8,102 | 7,670 |
| BC Assessment Authority | - | 1,773,081 | 1,583,469 |
| BC Transit | - | 11,051,218 | 9,789,846 |
| Business Improvement Association | - | 1,105,315 | 1,081,030 |
| | 14/ 005 440 | 225 005 402 | 220 072 420 |
| | 146,085,440 | 235,005,492 | 239,973,430 |
| Less taxes levied for other authorities | | | |
| Capital Regional District | _ | 28,099,064 | 25,144,105 |
| School Authorities | - | 38,964,581 | 51,807,049 |
| Regional Hospital District | - | 7,880,926 | 8,031,019 |
| Municipal Finance Authority | - | 8,102 | 7,670 |
| BC Assessment Authority | - | 1,773,081 | 1,583,469 |
| BC Transit | - | 11,051,218 | 9,789,846 |
| Business Improvement Association | | 1,105,315 | 1,081,030 |
| | | 88,882,287 | 97,444,188 |
| Net taxes available for municipal purposes | \$146,085,440 | \$146,123,205 | \$142,529,242 |

13. Government Transfers

The City recognizes the transfer of government funding as revenues in the period that the events giving rise to the transfer occurred. The Government transfers reported on the Statement of Operations are:

| | Fir | nancial Plan | | |
|------------------------------------|-----|--------------|--------------|------------------|
| | | 2020 | 2020 | 2019 |
| Unconditional transfers | | | | |
| COVID-19 Safe Restart Grant | \$ | - | \$ 6,522,000 | \$ - |
| Traffic fine revenue sharing | _ | 1,855,000 | 2,197,363 | 1,883,160 |
| | | 1,855,000 | 8,719,363 | 1,883,160 |
| Conditional transfers | | | | |
| Climate Action Revenue | | | | |
| Incentive Program | | - | 141,941 | 142,479 |
| Jail | | 28,800 | 42,481 | 29,294 |
| Gas tax | | 3,666,000 | 3,667,997 | 7,257,119 |
| Infrastructure grants: | | | | |
| Bicycle Master Plan Implementation | | 1,151,000 | 1,011,480 | 895,000 |
| Point Ellice Bridge | | | | |
| Rehabilitation/Painting | | - | 181,100 | 2,233,566 |
| Cost-sharing agreements: | | | | |
| Storm Drain | | 195,000 | 32,672 | - |
| Sewer | | 849,000 | 147,614 | - |
| Water | | 654,000 | 113,656 | |
| | | 6,543,800 | 5,338,941 | 10,557,458 |
| | \$ | 8,398,800 | \$14,058,304 | \$ 12,440,618 |

Traffic Fine Revenue Sharing program is an unconditional grant provided to municipalities to assist in ensuring community safety and addressing community specific strategic priorities. The program returns 100% of net revenues from traffic violations to municipalities that are directly responsible for paying for policing.

Gas Tax is provided by the Government of Canada. The use of the funding is established by a funding agreement between the City and the Union of British Columbia Municipalities. These funds may be used towards designated infrastructure projects that achieve positive environmental results.

The Canada-BC Safe Restart Grant for Local Governments is an unconditional grant provided through federal/provincial funding and distributed by the Province to support local governments as they deal with increased operating costs and lower revenue due to COVID-19.

For the year ended December 31, 2020

14. Miscellaneous Revenue

| 2020 2020 2019 |) |
|---|---|
| 0/ 7/0 | |
| \ 7/0 A F 044 040 A 4 540 77 | |
| 96,760 \$ 5,811,210 \$ 4,519,77 | 9 |
| | |
| 34,000 411,044 513,63 | 34 |
| 00,000 301,162 325,53 | 9 |
| 84 ,500 877,987 919,12 | 8. |
| 25,000 242,752 218,73 | 31 |
| 5 0,000 154,786 153,93 | 6 |
| 25,000 132,540 129,73 | 8 |
| - 288,563 1,000,00 | 00 |
| 132,127 143,15 | 2 |
| 50,000 497,801 459,01 | 6 |
| 76,000 1,254,921 2,464,04 | .1 |
| | |
| 08,623 1,540,215 954,06 | 8 |
| 3,233 \$ 11,645,108 \$ 11,800,76 | 2 |
| 3/4)(())(())(())(())(())(())(())(| 0,000 301,162 325,53 4,500 877,987 919,12 5,000 242,752 218,73 0,000 154,786 153,93 5,000 132,540 129,73 - 288,563 1,000,00 3,350 132,127 143,15 0,000 497,801 459,01 6,000 1,254,921 2,464,04 8,623 1,540,215 954,06 |

Third party billing and CREST levy are offset by expenses therefore budget variance has no impact on the City's operating surplus. Ticket surcharge revenue from the arena is impacted by arena annual operational activity. Amounts for bonus density are not determinable in advance, and do not impact operating surplus as balances are transferred to reserves, therefore no budget amount is provided in the Financial Plan.

For the year ended December 31, 2020

15. Trust Funds

Trust funds administered by the City have not been included in the Statement of Financial Position nor have their operations been included in the Statement of Operations .

| | 2020 | 2019 |
|--|---------------------------------------|---------------------------------------|
| Ross Bay Cemetery Nature Interpretation Centre Bastion Square Revitalization | \$ 1,150,885 662,020 230,380 | \$ 1,079,912 650,826 249,484 |
| | \$ 2,043,285 | \$ 1,980,222 |

The Ross Bay Cemetery Trust is a fund for the non-commercial Ross Bay Cemetery and is used for perpetual maintenance.

The Nature Interpretation Centre is a trust for the construction of a nature interpretation centre in Beacon Hill Park.

The Bastion Square Revitalization Trust is a trust received from the Bastion Square Association Society for the sole purpose of improving Bastion Square.

For the year ended December 31, 2020

16. Contingent Liabilities

The City is a defendant in various lawsuits. The City records an accrual in respect of legal claims that are likely to be successful and for which a liability amount is reasonably determinable. The remaining claims, should they be successful as a result of litigation, will be recorded when a liability is likely and determinable. Management does not believe any outstanding claims are likely to result in a material loss to the City. In addition to the amounts accrued as liabilities, included in reserve funds is an insurance reserve of \$4,189,441 (2019 - \$4,118,601), maintained to offset settlements and insurance coverage is maintained to provide for insurable claims should they exceed the liability deductible of \$1,000,000 in any year. As of November 2008, the City joined the Municipal Insurance Association and all insurable claims from that date forward will be subject to a liability deductible of \$250,000 in any year.

Under borrowing arrangements with the Municipal Finance Authority, the City is required to lodge security by means of demand notes and interest bearing cash deposits based on the amount of the borrowing. As a condition of these borrowings, a portion of the debenture proceeds is withheld by the MFA as a debt reserve fund. These deposits are included in the City's financial assets as restricted cash and are held by the MFA as security against the possibility of debt repayment default. If the debt is repaid without default, the deposits are refunded to the City. At December 31, 2020 the balance of the deposits was \$1,326,811 (2019 - \$1,300,059). At December 31, 2020 there were contingent demand notes of \$2,490,784 (2019 - \$2,490,784) which are not included in the financial statements of the City.

Capital Regional District debt, under provisions of the Local Government Act, is a direct, joint and several liability of the Capital Regional District and each member municipality within the Capital Regional District, including the City.

The City of Victoria and the District of Saanich established the Board of Cemetery Trustees of Greater Victoria (the "Board") in 1922 under the Municipal Cemeteries Act. The Board is a not-for profit organization that operates the Royal Oak Burial Park. The terms of the agreement provides the Board a borrowing limit of \$3 million with the City and the District of Saanich providing equal guarantee. At December 31, 2020 the Board had an outstanding demand loan of \$1,091,966 (2019 - \$1,094,259) with the Bank of Montreal and long-term debt of \$687,871 (2019 - \$756,476) through the Municipal Finance Authority. The City's guarantee portion of the outstanding debt at December 31, 2020 is \$889,919 (2019 - \$925,369).

For the year ended December 31, 2020

16. Contingent Liabilities (Continued)

The City is reviewing environmental objectives and potential liabilities for its activities and properties including potential site reclamation obligations. The amount of any such obligations is not presently determinable.

The City is a shareholder and member of Capital Regional Emergency Service Telecommunications (CREST) Incorporated, which provides centralized emergency communications and related public safety information services to municipalities, regional districts, the provincial and federal governments and their agencies, and emergency service organizations throughout the Greater Victoria region and the Gulf Islands. Members' obligations to share in funding ongoing operations and any additional costs relating to capital assets are to be contributed pursuant to a Members' Agreement.

17. Financial Plan Data

The financial plan data presented in these financial statements is based upon the 2020 operating and capital financial plan approved by Council on May 7, 2020. The table below reconciles the approved financial plan to the financial plan figures reported in these financial statements.

| Revenues | Financial plan bylaw | Financial statement budget |
|--|----------------------------|----------------------------------|
| Taxation | \$152,290,940 | \$152,290,940 |
| User fees and other revenue | 74,550,240 | 74,550,240 |
| Other | 34,802,435 | 34,802,435 |
| | 261,643,615 | 261,643,615 |
| Expenses | | |
| General government | 23,729,256 | 25,294,501 |
| Protective services | 81,952,092 | 83,410,064 |
| Transportation services | 24,247,511 | 29,839,886 |
| Environmental and public health services | 8,302,100 | 8,804,302 |
| Social services and housing | 1,224,646 | 1,224,646 |
| Planning and development | 15,858,851 | 16,401,717 |
| Parks, recreation and cultural services | 31,699,195 | 33,121,798 |
| Water utility | 16,528,702 | 17,140,208 |
| Sewer utility | 3,970,028 | 4,275,259 |
| Amortization | 12,000,000 | |
| | 219,512,381 | 219,512,381 |
| Lane | 42,131,234 | 42,131,234 |
| Less: Capital expenditures | (83,964,000) | _ |
| Debt repayment | (3,099,221) | - |
| Add: | (5,077,221) | |
| Interfund transfers | 44,931,987 | |
| Annual surplus | \$ - | \$ 42,131,234 |

18. Segmented Information

The City of Victoria is a diversified municipal organization that provides a wide range of services to its citizens. For management reporting purposes, the City's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. City services are provided by departments and their activities reported within these funds. Certain functions that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

(i) General Government

The General Government operations provide the functions of Corporate Administration, Finance, Human Resources, Legislative Services and any other functions categorized as non-departmental.

(ii) Protective Services

Protective Services is comprised of five different functions, including the City's Emergency Management Agency, Fire, Police, Bylaw Services and the permits and inspections function of the Sustainable Planning and Community Development department. The Emergency Management Agency prepares the City to be more prepared and able to respond to, recover from, and be aware of, the devastating effects of a disaster or major catastrophic event that will impact the community. The Fire Department is responsible for providing critical, life saving services in preventing or minimizing the loss of life and property from fire and natural or man made emergencies. The Police Department ensures the safety of the lives and property of Victoria as well as Esquimalt citizens through the enforcement of municipal bylaws, criminal laws and the laws of British Columbia, the maintenance of law and order, and the prevention of crime. The goal of Bylaw Services is to achieve voluntary compliance of the City Bylaws through education and information. The Sustainable Planning and Community Development department has a broad range of policy, regulatory and program responsibilities including processing undertakings related to permits and inspections for Building Permits, Plumbing Permits, Electrical Permits, and signs.

(iii) Transportation Services

Transportation Services is responsible for a wide variety of transportation functions such as Parking, Engineering Operations and Streets. As well, providing services around infrastructure, traffic control, transportation planning, review of land development impacts on transportation, traffic management, pedestrian and cycling issues, onstreet parking regulations, including street signs and painting as well as traffic signal timing.

18. Segmented Information (Continued)

(iv) Environmental and Public Health Services

The Environmental and Public Health Services is comprised of three sections in the areas of Solid Waste Services, Storm Drains, and Street Cleaning. The Solid Waste Collection and Recycling Operations section is responsible for the collection of household garbage. The Storm Drains section provides the design, inspection and technical supervision of civil engineering projects related to the construction and maintenance of the storm drain collection systems to protect public health. The Street cleaning section is responsible for the collection and disposal of litter and debris from streets, sidewalks and squares.

(v) Social Services and Housing

Social Services and Housing includes grants to non-profit organizations for the purpose of facilitating social inclusion and community wellness, and to support affordable housing initiatives.

(vi) Planning and Development

This segment is composed of four departments:

<u>Sustainable Planning and Community Development</u>: Supports quality development and economic health of the City. This function includes regulatory and program responsibilities including: community and city-wide land use planning; urban design; planning applications including zoning, development and variance permits, demographic and other planning information services.

<u>Strategic Real Estate</u>: Manages all aspects of the City's real estate holdings based on an established real estate strategy and a triple bottom line (economic, social and environmental) perspective of returns. The real estate office provides a wide range of services including strategic advice and partnership development; as well as planning and leading transactions for the acquisition, sale, leasing or licensing of lands to meet the City's operational requirements and strategic goals.

<u>Economic Development:</u> This function is guided by six primary "engines" to drive Victoria's businesses, generate jobs, raise household incomes, and increase well-being. The six engines include: advance education and research and development; the ocean and marine sector; experimental tourism; government; technology; and entrepreneurship, start-ups and social enterprise. Economic development in Victoria focuses on the prospects for the future as a city with high quality of life which supports the building of a vibrant, prosperous, fiscally sound and economically robust community.

<u>Victoria Conference Centre</u>: Responsible for strengthening the City's economy through the implementation of a vision and action plan for economic sustainability and growth in Victoria.

For the year ended December 31, 2020

18. Segmented Information (Continued)

(vii) Parks, Recreation and Cultural Services

Parks is responsible for the maintenance, planning and development of all park facilities such as ornamental gardens, natural ecosystems, sport and entertainment venues and playgrounds for recreational and cultural enjoyment in a beautiful and safe environment; preserves and enhances green spaces on public lands. Recreation Services facilitates the provision of recreation and wellness programs and services through the Crystal Pool, Save-On Foods Memorial Centre, Royal Athletic Park, and Community and Seniors Centres. The Arts and Culture function supports community vibrancy and economic impact through tourism and visitor attraction. This function also includes the Victoria Conference Centre which is the second largest conference facility in BC and plays a significant economic impact on the local economy.

(viii) Water and Sewer Utilities

The Sewer Utility protects the environment and human health from the impacts of liquid wastes generated as a result of human occupation and development in the City. The Water Utility delivers clean, safe and aesthetically pleasing potable water, in accordance with the Provincial Drinking Water Protection Act, to the citizens of the City of Victoria and Township of Esquimalt. The water is for the purpose of domestic consumption and firefighting.

Certain allocation methodologies have been employed in the preparation of the segmented financial information. The General Fund reports on municipal services that are funded primarily by taxation such as property taxes and other tax revenues. Taxation and payments in lieu of taxes are apportioned to the General Fund services based on budgeted taxation revenue as presented in the 2020-2024 consolidated financial plan.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1.

For the year ended December 31, 2020

18. Segmented Information (Continued)

| ro. Segmenteu inioi | General Fund | | | | | | | | Sewer <u>Fund</u> | |
|---|-------------------------|----------------------------|-----------------------------|---|--------------------------------------|--------------------------------|---|--------------------|-------------------------|-----------------------------|
| 2020 | General Government | Protective 3 Services | Transportation Services | Environmental and Public Health Services | Social Services and Housing | Planning and Development | Parks Recreation and Cultural Services | Water Utility | Sewer Utility | Total |
| Revenues Taxation Goods & services | \$ 31,023,483 40,374 | \$ 67,809,780 8,866,495 | \$ 15,918,192 10,023,933 | \$ 2,410,107 9,459,661 | \$ 367,463 | \$ 4,666,444 2,778,022 | \$ 29,834,106 808,388 | \$ - 22,650,926 | \$ 794,160 7,579,662 | \$152,823,735 62,207,461 |
| Government transfers Other | 6,522,000 8,060,453 | 2,239,844 7,738,935 | 3,297,596 6,497,614 | 1,084,128 38,892 | 324,563 | 141,941 4,257,819 | 511,525 1,736,682 | 113,656 631,632 | 147,614 339,266 | 14,058,304 29,625,856 |
| | 45,646,310 | 86,655,054 | 35,737,335 | 12,992,788 | 692,026 | 11,844,226 | 32,890,701 | 23,396,214 | 8,860,702 | 258,715,356 |
| Expenses Salaries & wages Materials, supplies, | 11,785,670 | 68,050,214 | 15,452,034 | 5,212,001 | 255,530 | 6,911,007 | 14,219,465 | 4,056,027 | 1,984,373 | 127,926,321 |
| & services Interests, | 4,836,761 146,196 | 13,742,858 - | 6,534,085 1,573,048 | 3,111,277 - | 140,574 - | 3,778,354 77,400 | 10,716,045 845,726 | 11,614,121 - | 1,798,941 - | 56,273,016 2,642,370 |
| Grants Other Capital expenditure not meeting tangible | (274, 396) | - | - | - | 1,419,561 - | 536,011 - | 3,744,643 | - | - | 5,700,215 (274,396) |
| capital asset criteria Amortization | 17,938 2,030,205 | 112,221 1,891,066 | 1,138,683 7,253,603 | 574,942 651,382 | - - | 122,324 704,126 | 289,470 1,830,724 | 153,706 793,155 | 749,435 395,901 | 3,158,719 15,550,162 |
| | 18,542,374 | 83,796,359 | 31,951,453 | 9,549,602 | 1,815,665 | 12,129,222 | 31,646,073 | 16,617,009 | 4,928,650 | 210,976,407 |
| Annual surplus | \$ 27,103,936 | \$ 2,858,695 | \$ 3,785,882 | \$ 3,443,186 | \$ (1,123,639) | \$ (284,996) | \$ 1,244,628 | \$ 6,779,205 | \$ 3,932,052 | \$ 47,738,949 |

The Corporation of the City of Victoria Notes to the Financial Statements

For the year ended December 31, 2019

18. Segmented Information (Continued)

| | | | G | eneral Fund | | | | Water <u>Fund</u> | Sewer <u>Fund</u> | |
|---|-------------------------|----------------------------|-----------------------------|---|--------------------------------------|--------------------------------|---|----------------------|-------------------------|-----------------------------|
| 2019 | General Government | Protective T Services | ransportation Services | Environmental and Public Health Services | Social Services and Housing | Planning and Development | Parks Recreation and Cultural Services | Water Utility | Sewer Utility | Total |
| Revenues Taxation Goods & services | \$ 28,863,185 40,677 | \$ 65,887,908 9,227,194 | \$ 14,084,056 16,060,464 | \$ 2,710,484 9,350,617 | \$ 1,520,293 - | \$ 5,025,413 10,371,629 | \$ 30,326,649 2,370,423 | \$ - 22,814,540 | \$ 793,872 7,974,071 | \$149,211,860 78,209,615 |
| Government transfers Other | 3,277,315 9,276,187 | 1,912,454 6,797,771 | 5,720,195 6,871,938 | 1,388,175 120,561 | 1,031,737 | 142,479 4,868,482 | - 1,246,654 | - 639,105 | - 1,655,274 | 12,440,618 32,507,709 |
| | 41,457,364 | 83,825,327 | 42,736,653 | 13,569,837 | 2,552,030 | 20,408,003 | 33,943,726 | 23,453,645 | 10,423,217 | 272,369,802 |
| Expenses Salaries & wages Materials, supplies, | 10,148,333 | 65,615,814 | 15,181,234 | 5,017,979 | 232,249 | 6,179,431 | 13,981,561 | 3,979,864 | 2,720,535 | 123,057,000 |
| & services Interests, & Foreign Exchange | 4,309,938 127,100 | 12,930,570 - | 7,465,518 1,735,254 | 2,961,390 - | 131,775 - | 9,186,364 122,981 | 10,714,549 823,226 | 11,156,726 - | 901,340 | 59,758,170 2,808,561 |
| Grants Other Capital expenditure not meeting tangible | - 2,758,283 | - | - | - | 703,351 - | 387,376 | 2,552,596 - | - | - | 3,643,323 2,758,283 |
| capital asset criteria Amortization | 1,932,582 | 24,602 1,717,028 | 831,437 6,937,227 | 199,367 595,125 | - | 65,959 720,724 | 116,339 1,758,008 | 150,784 682,245 | 411,766 333,809 | 1,800,254 14,676,748 |
| | 19,276,236 | 80,288,014 | 32,150,670 | 8,773,861 | 1,067,375 | 16,662,835 | 29,946,279 | 15,969,619 | 4,367,450 | 208,502,339 |
| Annual surplus | \$ 22,181,128 | \$ 3,537,313 | \$ 10,585,983 | \$ 4,795,976 | \$ 1,484,655 | \$ 3,745,168 | \$ 3,997,447 | \$ 7,484,026 | \$ 6,055,767 | \$ 63,867,463 |

The Corporation of the City of Victoria Notes to the Financial Statements

For the year ended December 31, 2020

19. COVID-19

The impact of COVID-19 in Canada and on the global economy has continued throughout the year. As the impacts of COVID-19 continue, there could be specific impact on the City, its citizens, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the City's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the City is not known. Although the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration of disruption and the related financial impact cannot be reasonably estimated at this time. The City's ability to continue delivering services and employ related staff will depend on the legislative mandates from the various levels of government. The City will continue to focus on collecting receivables, managing expenditures, and, if necessary, leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

| | The Corporation of the City of Victoria |
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| For the year ended December 31, 2020 | |
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| Supplementary Financial Information - Tl | he following schedule is unaudited |
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The Corporation of the City of Victoria Schedule A - Statement of Canada-BC Restart Grant (Unaudited)

| For the year ended | December | 31, | 2020 |
|--------------------|----------|-----|------|
|--------------------|----------|-----|------|

| Safe Restart Grant received November 2020 | \$ 6,522,000 |
|---|-----------------|
| Eligible costs incurred: | |
| Salvation Army - Grant for mobile showers | (86,520) |
| Balance, December 31, 2020 | \$ 6,435,480 |

THE CORPORATION OF THE CITY OF VICTORIA, BC SCHEDULE OF DEBT

| - | | | | | |
|------------------------------|---|-----|------------------------|-------------------|-----------------------|
| | DECION OF | | TSTANDING | | |
| DEBT ISSUE | REGION SI BYLAW | | ALANCE AT DEC 31/20 | INTEREST RATE | MATURITY DATE |
| DED1 1000E | D1 D D D D D D D D D D | - | 22001120 | IIII EILEOT IO II | III/(I GI(II I G/(I L |
| 79 | 3026 | \$ | 6,110,654 | 2.10% | 2033 |
| 80 | 3026 | | 6,110,654 | 2.40% | 2033 |
| 81 | 3026 | | 6,439,208 | 2.40% | 2034 |
| 102 | 3467 | | 764,895 | 2.25% | 2022 |
| 103 | 3515 | | 449,271 | 4.65% | 2023 |
| 105 | 3515/3595 | | 1,710,743 | 4.90% | 2024 |
| 110 | 3515 | | 2,082,089 | 4.50% | 2025 |
| 115 | 3770 | | 6,549,950 | 3.89% | 2031 |
| 130 | 3770 | | 18,032,271 | 3.00% | 2034 |
| 139 | 3770 | | 4,643,669 | 2.10% | 2036 |
| 142 | 3770 | | 8,495,712 | 3.15% | 2037 |
| Accrued actuaria | al gains | | (552,576) | <u>)</u> | |
| Debenture Debt | | _\$ | 60,836,541 | = | |
| | | | | | |
| Non-Debenture | Debt | | | | |
| MFA Equipment Financing Loan | | \$ | 1,678,979 | = | 2025 |

Further information on all long-term debt is included in Note 8 to the financial statements.

THE CORPORATION OF THE CITY OF VICTORIA, BC SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS - 2020

The City of Victoria and the District of Saanich established the Board of Cemetery Trustees of Greater Victoria (the "Board") in 1922 under the Municipal Cemeteries Act. The Board is a not-for-profit organization that operates the Royal Oak Burial Park. Together the City of Victoria and the District of Saanich guarantee the debt of the Board. The City's guarantee portion of the outstanding debt at December 31, 2020 is \$889,919. Further information is included in Note 16 of the financial statements.

| EMPLOYEE | TITLE | REMUNERATION ¹ | TAXABLE ² BENEFITS & PAYOUTS | EXPENSES |
|----------------|--|---------------------------|---|---------------|
| LIVIPLOTEE | IIILE | REMOREKATION | IAIOUIS | EVLENSES |
| Canadian Union | of Public Employees (CUPE), Local 50 | | | |
| Adam, R | Supervisor - Transportation Operations | \$ 92,787.09 | \$ 866.88 \$ | 427.22 |
| Allen, R | Utilities Planning Technologist | 80,183.19 | 3,094.32 | 479.00 |
| Alton, M | Senior Bylaw Officer | 78,650.15 | 343.68 | - |
| Amaral, D | Assistant Supervisor - Water and Underground Utility Maintenance | 94,106.28 | 412.08 | 224.00 |
| Andrews, G | Assistant Supervisor - Street Cleaning | 89,401.86 | 402.19 | 41.67 |
| Anglin, Q | Business Ambassador | 85,303.37 | 828.00 | 4,013.78 |
| Angrove, M | Senior Planner | 102,310.40 | 910.32 | 574.00 |
| Antrobus, S | Financial Analyst - Utility Billing Coordinator | 84,279.82 | 378.00 | - |
| Armishaw, D | Leadhand - Refuse Collection | 75,875.90 | 286.20 | - |
| Armstrong, N | Transportation Technologist | 80,308.19 | 810.72 | 252.16 |
| Ashbaugh, L | Technology Security Specialist | 102,383.34 | 910.32 | _ |
| Babicz, A | Urban Designer | 92,714.12 | 866.88 | 493.35 |
| Bains, G | Catch Basin Cleaner Operator | 80,225.53 | 1,182.56 | 99.00 |
| Baldini, P | Supervisor - Parks Operations | 111,006.62 | 454.08 | - |
| Baptiste, D | Road Construction Worker | 80,050.18 | 335.36 | 160.00 |
| Barath, R | Leadhand - Painting | 87,074.22 | 2,171.22 | _ |
| Barcelos, G | Senior Buyer | 84,482.42 | 3,874.88 | 188.02 |
| Bass, C | Assistant Supervisor - Parks Infrastructure | 91,851.15 | 391.92 | 698.81 |
| Batallas, R | Senior Planner - Community Planning | 103,046.78 | 1,070.68 | 623.75 |
| Bateman, R | Senior Process Planner | 102,346.89 | 910.32 | 574.00 |
| Beatty, S | Building Project Administrator | 88,388.79 | 848.16 | - |
| Beaulac, C | Waterworks Fitter Mechanic | 86,329.65 | 895.60 | 99.00 |
| Becelaere, D | Land Development Technologist | 88,236.80 | 398.16 | 125.00 |
| Bell, G | Information Technology Support Supervisor | 100,756.68 | 959.21 | 1,168.98 |
| Bentley, C | Welder Fabricator | 82,210.00 | 373.20 | - |
| Berkeley, R | Senior Building and Plumbing Inspector and Quality Control Coord | | 856.86 | 1,415.53 |
| Betanzo, D | Senior Planner - Urban Design | 101,347.64 | 1,328.44 | - |
| Blazey, S | Senior GIS Specialist | 91,356.17 | 3,210.92 | 84.11 |
| Bloomfield, D | Assistant Supervisor - Water and Undground Utility Maintenance | 82,302.13 | 339.12 | 99.00 |
| Bonella, D | Infrastructure Administrator | 97,538.66 | 888.48 | - |
| Bourk, Z | Supervisor - Roads and Bridges | 95,993.28 | 16,000.36 | 1,049.68 |
| Braun, G | Senior Geomatics Technologist | 92,876.75 | 2,515.87 | 403.81 |
| Brown, D | Infrastructure Administrator | 97,521.60 | 5,564.11 | 565.34 |
| Buhler, T | Asset Management Specialist | 93,734.05 | 888.48 | 308.00 |
| Bunyan, P | Technologist - Underground Design | 80,183.17 | 2,293.81 | 266.50 |
| Burrows, J | Supervisor - Solid Waste and Recycling | 96,248.64 | 384.24 | _ |
| Cabeca, A | Leadhand - Roads | 78,039.76 | 339.12 | _ |
| Callan, P | Leadhand - Cemetary Operations | 79,134.28 | 1,690.24 | _ |
| Carere, W | Building Project Administrator | 88,309.74 | 2,705.41 | _ |
| Carvalho, T | Utility Operator 2 | 77,103.28 | 339.12 | 99.00 |
| Cittone, M | Senior Planner - Community Planning | 103,592.51 | 509.70 | 659.50 |
| Cleef, W | Technical Field Arborist | 86,280.63 | 373.20 | 199.75 |
| Corby, P | Electrical Inspector | 84,365.91 | 450.39 | 162.66 |
| Crawford, R | Assistant Supervisor - Solid Waste | 96,736.18 | 391.92 | 41.67 |
| Creighton, M | Supervisor - Ornamental Horticulture / Nursery Operations | 95,579.91 | 454.08 | 41.07 |
| Czypyha, B | Stormwater Management Specialist | 92,750.60 | 866.88 | - 1,724.20 |
| Daitl, B | Leadhand - Parks Operations | 83,384.42 | 373.20 | 89.00 |
| | · | 76,346.20 | 373.20 2,598.45 | 1,446.07 |
| Daitl, K | Buyer Equipment Technician | | 2,598.45 373.20 | 204.48 |
| Dalby, A | Equipment Technician Active Transport Project Coordinator | 83,939.75 | | 380.00 |
| Davie, C | | 95,922.42 | 2,945.66 416.88 | 360.00 |
| Day, J | Senior Cultural Planner | 92,787.04 | 416.88 | - |
| De Amaral, L | Correspondence Coordinator | 77,102.65 | 343.68 | - |
| De Frias, J | Technical Support Analyst | 80,132.58 | 810.72 | - |

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| | | | TAXABLE ² BENEFITS & | |
|-----------------|---|---------------------------|---------------------------------|--------------|
| EMPLOYEE | TITLE | REMUNERATION ¹ | PAYOUTS | EXPENSES |
| Desautels, K | Mechanical Technician | 85,643.50 | 373.20 | 1,295.00 |
| Dillon, D | Telestaff Office Coordinator - Fire | 69,171.97 | 7,632.96 | 989.55 |
| Doerksen, C | Jet Rodder Operator | 88,351.01 | 321.84 | 206.40 |
| Doiron, M | Facilities Planner | 88,273.28 | 1,411.38 | - |
| Dolan, A | Supervisor - Bylaw Enforcement | 88,596.70 | 398.16 | - |
| Dolsen, A | Building and Plumbing Inspector I | 80,222.43 | 362.16 | 951.53 |
| Doyle, K | Assistant Supervisor - Arboriculture and Natural Areas | 88,918.50 | 391.92 | 1,882.26 |
| Drozd, G | Mechanical Technician | 85,319.29 | 373.20 | 1,295.00 |
| Duke, G | Leadhand - Concrete | 80,076.48 | 5,809.32 | - |
| Ebarb, E | Construction Program Coordinator | 76,185.02 | 793.68 | 1,035.00 |
| Eeley, J | Mechanical Technician | 84,932.14 | 373.20 | 1,295.00 |
| Ellard, M | Mechanical Technician - Fire | 87,117.47 | 373.20 | 2,655.47 |
| Enns, C | Supervisor - Underground Utilities Construction | 100,952.14 | 23,007.65 | 1,651.38 |
| Fawcett, T | Land Systems Coordinator | 84,024.56 | 828.00 | 565.33 |
| Fawdrey, B | Supervisor - Construction Projects | 98,095.80 | 1,091.57 | 380.00 |
| Fedyczkowska, M | Legislation and Policy Analyst | 89,636.73 | 398.16 | 575.00 |
| Fenton, Z | Small Engine Technician | 64,336.29 | 20,177.60 | - |
| Ferris, M | Bylaw Officer | 76,258.05 | 343.68 | 156.45 |
| Ferris, T | Leadhand - Mechanical | 95,075.03 | 4,885.51 | 150.00 |
| Fisher, G | Risk Management and Insurance Specialist | 88,272.77 | 398.16 | 454.42 |
| Follis, H | Customer Service Advisor | 97,415.12 | 438.48 | - |
| Frewer, B | Engagement Advisor | 91,722.83 | 438.48 | - |
| Friday, M | Supervisor - Building Maintenance | 94,839.10 | 876.12 | - |
| Furtado, C | Senior Leadhand - Roads | 80,282.13 | 18,813.91 | - |
| Garrow, T | Leadhand - Concrete | 75,560.95 | 339.12 | - |
| Gilbert, J | Utility Operator 2 | 77,711.56 | 339.12 | 99.00 |
| Girvin, E | Infrastructure Administrator | 97,560.97 | 888.48 | - |
| Glew, S | Supervisor - Building Services | 90,477.09 | 405.84 | 1,233.01 |
| Godbeer, J | Technical Support Analyst | 80,037.29 | 810.72 | - |
| Gordon, R | Information Access and Privacy Analyst | 84,060.96 | 378.00 | - |
| Gortan, J | Assistant Supervisor - Concrete | 83,564.53 | 356.16 | - |
| Graham, B | Senior Leadhand - Concrete | 78,535.93 | 356.16 | - |
| Graham, K | Aquatic Coordinator | 86,257.82 | 843.62 | 0.95 |
| Grandy, J | Occupational Health and Safety Advisor | 88,842.66 | 398.16 | 816.67 |
| Gray, C | Chief Building and Plumbing Inspector | 97,342.10 | 438.48 | 2,408.46 |
| Grayson, D | Leadhand - Nursery | 83,029.13 | 1,106.79 | - |
| Green, T | Leadhand - Parks Operations | 83,281.75 | 373.20 | 89.00 |
| Haines, C | Financial Analyst - Budgets | 80,000.78 | 810.72 | - |
| Hamilton, L | Buyer | 77,071.50 | 793.68 | 3,699.56 |
| Handy, J | Senior Planner - Development Agreements | 103,484.41 | 910.32 | 825.55 |
| Hansen, P | Assistant Supervisor - Concrete | 88,484.72 | 391.92 | 41.67 |
| Harned, A | Food Systems Coordinator | 84,668.22 | - | _ |
| Harper, D | Utility Operator 3 | 86,307.36 | 2,675.40 | 99.00 |
| Harris, M | Strategic Planing and Communications Advisor | 104,600.75 | 3,126.52 | 357.14 |
| Hart, K | Online Engagement Strategist | 81,581.64 | 765.04 | - |
| Harvey, J | Supervisor - Street Cleaning | 107,824.96 | 1,457.20 | 41.67 |
| Havelka, M | Trades Groundskeeper | 75,262.57 | 339.12 | - |
| Hewett, T | Interdisciplinary Planner | 84,138.79 | 866.88 | - |
| Hickman, C | Senior Irrigation Technician | 83,660.90 | 373.20 | 258.60 |
| Hill, M | Community Development Coordinator | 88,846.18 | 2,526.82 | 1,554.81 |
| Hiscock, D | Utility Operator 2 | 75,182.04 | 339.12 | 99.00 |
| Hittos, J | Street Cleaning Operator | 74,822.37 | 5,597.55 | - |
| Ho, J | Community Energy Specialist | 88,236.79 | 905.40 | 689.22 |
| Hodder, M | Business Coordinator - Fleet Equipment Management Program | 77,722.24 | 799.92 | - |
| Holmes, S | Utility Operator 2 | 77,881.98 | 1,481.42 | 99.00 |
| rionnes, o | Cuity Operator 2 | 11,001.90 | 1,701.42 | 99.00 |

| | | | TAXABLE ² BENEFITS & | |
|---------------|--|---------------------------|---------------------------------|-------------|
| EMPLOYEE | TITLE | REMUNERATION ¹ | PAYOUTS | EXPENSES |
| Hu, Z | Sewer and Stormwater Quality Technologist | 81,828.81 | 3,778.57 | 1,499.97 |
| Hughes, R | Supervisor - Parks Operations (Arboriculture and Natural Areas) | 101,262.29 | 11,664.48 | 380.78 |
| Hutchison, S | Transportation Planner | 95,495.58 | 866.88 | 380.00 |
| Ibbitson, L | Graphic Designer | 78,516.47 | 2,580.85 | 168.01 |
| Imbery, B | Survey Coordinator | 80,150.79 | 360.72 | - |
| Jackson, C | Milling Machine Operator | 72,550.10 | 6,129.98 | 180.00 |
| Jalonen, C | Works Technologist | 91,434.48 | 1,007.40 | 380.00 |
| Jedynak, M | Supervisor Infrastructure Planning - Underground Utilities | 92,844.36 | 866.88 | 421.67 |
| Johnston, J | Senior Planner | 101,792.27 | 910.32 | 581.43 |
| Jokinen, M | Mechanical Technician | 86,042.11 | 373.20 | - |
| Jolly, A | Utilities Planning Technologist | 80,000.78 | 810.72 | 266.50 |
| Kadar, I | Utility Arborist | 79,231.47 | 929.44 | 495.87 |
| Karakas, J | Senior Urban Designer | 102,310.39 | 910.32 | 674.80 |
| Karassev, E | Financial Data Analyst - ERP System | 90,028.39 | 398.16 | 1,467.84 |
| Kaur, S | Supervisor - Public Works Support Services | 91,325.69 | 558.48 | 241.67 |
| Kayal, P | Traffic Markings Painter 3 | 85,040.76 | 286.56 | 2,605.49 |
| Kelner, G | Leadhand - Sign Fabrication | 77,928.56 | 321.84 | - |
| Kent, D | Senior Leadhand - Milling | 82,995.89 | 356.16 | - |
| Kitson, J | Bylaw Officer | 76,327.38 | 343.68 | - |
| Klose, L | Senior Planner - Community Planning | 102,310.43 | 460.32 | 583.80 |
| Konopaki, A | Building Project Administrator | 88,480.64 | 848.16 | - |
| Kresse, K | Supervisor - Infrastructure Design - Transportation | 92,931.94 | 866.88 | 805.00 |
| Krop, B | Supervisor - Fleet and Power Equipment Maintenance | 104,324.38 | 14,467.08 | 345.07 |
| Lapierre, D | Utility Operator 2 | 75,885.47 | 339.12 | 99.00 |
| Lawrie, G | Clerk - Engineering Operations and Dispatch | 75,125.04 | 282.56 | 549.99 |
| Lazaro, L | Senior Bridge Operator | 69,616.14 | 34,967.36 | - |
| Livelton, T | Archivist | 88,419.12 | 1,919.24 | - |
| Lloyd, P | Technologist - Transportation Design | 76,610.13 | 793.68 | 266.50 |
| Long, B | Supervisor - Parking Services | 76,191.20 | 343.68 | 1,107.95 |
| Love, G | Bylaw Officer | 74,674.88 | 343.68 | - - |
| Lussier, R | Senior Planner - Parks | 80,741.51 | 727.92 | _ |
| Luzzi, D | Technologist - Transportation Design | 80,219.22 | 2,914.54 | 150.00 |
| Lynka, J | Supervisor - Parks Construction, Irrigation and Capital Projects | 103,617.69 | 454.08 | 645.00 |
| Macedo, L | Leadhand - Concrete | 77,025.37 | 339.12 | - |
| MacLean, M | Community Planner | 92,714.10 | 866.88 | 2,001.09 |
| Malcomsen, K | Supervisor of Administration - Parks, Recreation, and Facilities | 76,185.00 | 793.68 | 17.14 |
| Mann, J | Financial Analyst - Budgets | 80,000.81 | 810.72 | - |
| Maralag, M | Financial Analyst - Property Tax | 76,270.16 | 343.68 | _ |
| Marier, C | Technologist - Land Development | 76,221.50 | 793.68 | _ |
| Martignago, R | Utility Operator 2 | 79,935.59 | 339.12 | 99.00 |
| Marynaik, P | Technologist - Underground Design | 80,183.12 | 810.72 | 1,991.79 |
| Matusicky, C | Graphic Designer | 82,796.81 | 450.00 | - |
| McConachie, D | Festival and Event Coordinator | 76,236.30 | 5,698.80 | 200.00 |
| McDonald, D | Utility Operator 3 | 84,324.22 | 373.20 | 99.00 |
| McInnes, S | Leadhand - Concrete | 74,753.45 | 339.12 | - |
| McKay, M | Supervisor - Solid Waste and Recycling | 100,468.00 | 1,653.44 | 41.67 |
| McKay, M | Utility Operator 3 | 80,841.66 | 373.20 | 407.00 |
| McKeil, H | Housing Planner | 93,523.93 | 897.20 | 888.80 |
| McMorran, K | Assistant Supervisor - Parks Operations | 90,409.18 | 391.92 | 704.44 |
| McMurray, K | Paver Operator | 72,689.31 | 4,094.33 | - |
| Medd, C | Planner | 92,713.07 | 416.88 | - 564.00 |
| Meechan, P | Leadhand - Parks Operations | 83,404.95 | 373.20 | 4.77 |
| Milburn, L | Senior Planner - Housing Policy | 76,482.67 | | |
| | Senior Planner - Housing Policy Leadhand - Mechanical | | 2,183.53 412.08 | 4,974.29 |
| Milton, B | | 94,154.89 | | - |
| Mitchell, L | Supervisor - IT Infrastructure | 102,419.80 | 6,231.54 | 924.58 |

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| | | | TAXABLE ² BENEFITS & | |
|------------------|--|---------------------------|---------------------------------|----------|
| EMPLOYEE | TITLE | REMUNERATION ¹ | PAYOUTS | EXPENSES |
| Monk, L | Accounts Receivable Coordinator | 85,182.45 | 619.32 | 950.00 |
| Morrical, D | Business Analyst | 92,823.50 | 2,393.25 | 1,095.00 |
| Murphy, K | Bylaw Officer | 78,959.85 | 343.68 | - |
| Myles, R | Utility Operator 2 | 84,158.03 | 339.12 | 274.00 |
| Nichols, J | Packer Operator | 75,541.23 | 1,181.16 | - |
| Nielsen, K | Trades Gardener | 75,341.52 | 339.12 | - |
| Norman, B | Technologist - Transportation Design | 80,219.69 | 6,250.67 | - |
| Ollech, D | Senior Leadhand - Concrete | 72,953.44 | 8,001.34 | 41.67 |
| O'Reilly, J | Senior Planner - Heritage | 103,630.56 | 910.32 | 574.00 |
| Orton, G | Senior Buyer | 84,243.28 | 378.00 | - |
| Paine, P | Financial Analyst - Budgets | 73,217.44 | 5,444.93 | - |
| Paniz, U | Street Cleaning Operator | 73,099.63 | 2,799.77 | 85.72 |
| Parker, J | Supervisor - Tool Depot | 97,484.64 | 432.36 | 306.07 |
| Pebernat, T | Zoning Administrator | 88,455.64 | 848.16 | - |
| Pemberton, G | Neighbourhood Liaison | 84,297.62 | 29,350.12 | - |
| Pepper, G | Assistant Supervisor - Roads and Bridges | 87,711.76 | 6,441.42 | - |
| Potvin, A | Outreach Coordinator | 84,024.53 | 828.00 | - |
| Prpich, J | Leadhand - Mechanical | 94,377.87 | 412.08 | - |
| Ralph, L | Tree Preservation Coordinator | 92,062.28 | 841.92 | 724.19 |
| Reddington, N | Senior Cultural Planner | 92,787.00 | 416.88 | 785.97 |
| Ribeiro, E | Senior Leadhand - Concrete | 78,920.37 | 347.99 | - |
| Richens, W | Asphalt Plant Operator | 81,809.94 | 21,554.82 | - |
| Rodermond, A | Trades Groundskeeper | 75,336.78 | 1,438.85 | - |
| Rodgers, A | Active Transport Project Coord | 92,714.13 | 878.91 | 564.00 |
| Sandher, O | Assistant Supervisor - Underground Utilities Construction | 86,431.03 | 1,740.72 | 99.00 |
| Sandhu, H | Supervisor - Underground Utilities Maintenance | 100,987.68 | 568.56 | 923.07 |
| Sandhu, M | Supervisor - Underground Utilities Construction | 100,877.80 | 454.08 | 619.67 |
| Sangha, J | Milling Machine Operator | 71,744.86 | 4,188.74 | - |
| Scallion-Pond, P | Business Analyst | 92,750.58 | 866.88 | 2,652.12 |
| Schmidt, A | Leadhand - Welding and Fabrication | 92,660.89 | 412.08 | - |
| Schumann, K | Welder Fabricator | 85,072.56 | 373.20 | 114.28 |
| Scott, R | Utility Operator 3 | 87,162.28 | 8,001.27 | 99.00 |
| Senechal, R | Assistant Supervisor - Urban Forestry | 88,733.74 | 391.92 | 598.46 |
| Sheffield, A | Supervisor - Bylaw Enforcement | 90,018.94 | 398.16 | - |
| Sherbo, T | Assistant Supervisor - Parks Operations | 94,079.92 | 391.92 | 89.00 |
| Shields, B | Building and Plumbing Inspector II | 84,024.52 | 378.00 | 1,615.53 |
| Shotton, R | Engagement Advisor | 82,167.33 | 7,353.85 | , - |
| Signer, K | Outreach Coordinator - Climate Action | 79,871.90 | 828.00 | _ |
| Smith, L | Utility Arborist | 79,128.98 | 356.16 | 199.76 |
| Smith, M | Sustainability Specialist - Zero Waste | 93,926.73 | 832.14 | 167.75 |
| Smith, R | Utility Operator 2 | 77,681.88 | 1,730.32 | 99.00 |
| Smitten, K | Technologist - Land Development | 76,221.52 | 793.68 | - |
| Soepboer, J | Fleet Asset Management Project Coordinator | 106,048.34 | 466.56 | 107.40 |
| Sparks, C | Tractor Trailer Operator | 88,370.81 | 4,319.00 | - |
| Spouse, R | Storekeeper | 81,010.88 | 356.16 | - |
| Staniforth, G | Tree Preservation Coordinator | 89,910.61 | 841.92 | 568.76 |
| Staples, M | Chief Electrical Inspector | 92,696.79 | 866.88 | 160.51 |
| Stead, T | Building and Plumbing Insptr II | 83,744.49 | 378.00 | 4,465.25 |
| Steele, A | Stormwater Quality and Environmental Management Specialist | 89,459.25 | 1,700.82 | 253.48 |
| Steiger-Tang, H | Transportation Coordinator | 84,024.52 | 828.00 | 21.00 |
| Stenberg, C | Property Officer | 98,432.38 | 888.48 | 3,095.00 |
| Stern, S | Supervisor - Land Development | 97,524.56 | 888.48 | 1,005.16 |
| | Waterworks Fitter Mechanic | 97,524.56 76,496.72 | 339.12 | 99.00 |
| Stewart, L | Neighbourhood Liaison | | 563.34 | 26.66 |
| Stratford, K | • | 84,133.93 | | ∠0.00 |
| Sue, M | Business Analyst | 97,451.67 | 1,583.64 | - |

| EMPLOYEE | | DEMUNERATION ¹ | TAXABLE ² BENEFITS & | EVDENOCO |
|-------------------|---|---------------------------|---------------------------------|------------|
| EMPLOYEE N | TITLE Tacknellagiet Transportation Design | REMUNERATION ¹ | PAYOUTS | EXPENSES |
| Sullivan, N | Technologist - Transportation Design | 76,185.05 | 343.68 | 119.05 |
| Sundher, J | Technologist - Transportation Design | 81,828.76 | 810.72 | 380.00 |
| Taitinger, M | Utility Operator 2 | 80,303.17 | 339.12 | 99.00 |
| Taylor, J | Supervisor - Recreation Programs and Services | 88,309.81 | 848.16 | 4 005 27 |
| Taylor, L | Senior Planner | 102,662.76 | 460.32 | 1,085.37 |
| Terlesky, K | Infrastructure Administrator | 105,672.78 | 5,444.37 | 787.28 |
| Tice, C | Arts, Culture and Events Liaison | 80,000.85 | 810.72 | 389.72 |
| Tishenko, A | Video Inspection Operator | 81,326.49 | 10,790.62 | 99.00 |
| Tunis, C | Planner - Tenant Assistance | 92,714.13 | 866.88 | - |
| Turner, D | Application Developer | 76,221.48 | 1,003.24 | - |
| Turpin, K | Works Technologist | 91,691.21 | 412.08 | 380.00 |
| Tytgat, D | Leadhand - Thermal Paving | 79,462.12 | 22,789.61 | - |
| Upadhyay, R | Corporate Energy Specialist | 88,236.79 | 848.16 | 2,946.36 |
| Van Den Boomen, D | Leadhand - Refuse Collection | 76,422.65 | 286.20 | - |
| Vander Laan, M | Transportation Planner | 92,714.11 | 866.88 | 309.83 |
| Wain, C | Senior Planner - Urban Design | 102,346.86 | 910.32 | 574.00 |
| Warren, C | Infrastructure Administrator | 97,378.62 | 1,947.38 | - |
| Watson, A | Leadhand - Thermal Paving | 78,805.32 | 12,316.33 | - |
| Watts, D | Supervisor - Surface Infrastructure, Construction and Maintenance | 96,793.92 | 432.36 | 111.82 |
| Webb, R | Community Energy Specialist | 88,236.77 | 848.16 | 334.37 |
| Welle, K | Leadhand - Parks Operations | 83,938.25 | 373.20 | - |
| Wells, K | Utility Operator 3 | 95,029.39 | 373.20 | 99.00 |
| Wenzel, J | Construction Program Coordinator | 79,883.29 | 810.72 | 266.50 |
| Wevers, D | Supervisor Infrastructure Design- Underground Utilities | 92,896.56 | 2,861.94 | 2,045.38 |
| Wheatley, H | Business Solutions Analyst | 90,812.34 | 386.40 | 950.00 |
| Whitney, J | Asst Supervisor - Building Maintenance | 76,395.79 | 793.68 | - |
| Wideman, S | Supervisor - Recreation Administration and Customer Service | 76,274.74 | 793.68 | 381.24 |
| Wieser, M | Business Analyst | 87,302.85 | 2,492.33 | 895.00 |
| Wilkinson, R | Technical Field Arborist | 82,872.84 | 373.20 | 199.75 |
| Wilson, L | Infrastructure Administrator | 97,448.55 | 3,457.93 | 1,158.05 |
| Wilson, M | Senior Planner - Parks | 93,266.30 | 866.88 | - |
| Wilton, M | Senior Leadhand - Support Services | 83,523.93 | 356.16 | - |
| Woodfine, W | Mechanical Technician | 85,536.11 | 373.20 | 1,295.00 |
| Woodhouse, C | Sustainable Waste Management Specialist | 82,454.37 | 416.23 | 47.62 |
| Woods, S | Environmental Technician | 86,644.95 | 391.92 | 654.33 |
| Wylie, B | Mechanical Technician | 85,233.20 | 373.20 | - |
| Young, B | Trades Gardener | 79,493.85 | 356.16 | 90.00 |
| Young, S | Climate and Environmental Sustainability Specialist | 101,060.61 | 5,648.31 | 50.40 |
| Zapp, R | Equipment Technician | 85,848.34 | 373.20 | - |
| • | Subtotal - CUPE | 22,288,427.76 | 540,021.20 | 112,831.60 |

| EMPLOYEE | TITLE | REMUNERATION ¹ | TAXABLE ² BENEFITS & PAYOUTS | EXPENSES |
|------------------|--|---------------------------|---|----------|
| LIVIFLUTEE | HILE | REMORERATION | raioui3 | EXPENSES |
| Exempt | | | | |
| Adair, J | Public Works Manager | 87,973.04 | 1,257.69 | 803.40 |
| Atkinson, D | Deputy Chief - Operations | 150,523.32 | 18,453.02 | 6,658.46 |
| Belfie, B | HR Systems Specialist | 85,128.97 | 2,854.86 | 400.00 |
| Bellefontaine, P | Director of Engineering and Public Works | 174,067.24 | 11,128.00 | 0.00 |
| Berndt, L | Manager - Energy & Climate Action | 89,757.34 | 2,784.01 | 840.00 |
| Brehaut, J | Manager - Recreation Services | 119,495.55 | 7,985.05 | - |
| Bruce, P | Fire Chief | 198,452.58 | 12,850.20 | 7,010.81 |
| Carroll, R | Manager - Real Estate Operations | 119,495.54 | 6,842.45 | 2,066.20 |
| Churchill, D | Manager - Facilities Operations | 105,967.01 | 3,846.98 | 1,057.50 |
| Coates, C | City Clerk | 166,270.63 | 13,130.96 | 267.00 |
| Dykstra, J | Manager - Park Plan, Design & Development | 116,436.42 | 2,670.69 | 888.00 |
| Eisenhauer, W | Head of Engagement | 167,561.92 | 24,848.47 | 38.15 |
| Gauld, N | Event Manager - Victoria Conference Centre | 91,855.70 | 3,108.59 | 1,266.58 |
| Green, M | Business Solutions Manager | 119,495.56 | 4,680.57 | 1,091.80 |
| Griffin, M | Talent Specialist | 76,190.84 | 1,000.46 | _ |
| Havelka, C | Deputy City Clerk/Manager - Legislative Services | 110,533.43 | 5,087.43 | 267.00 |
| Hayward, S | Assistant - City Solicitor | 84,135.85 | 1,497.71 | 2,497.13 |
| Heinz, M | Manager - Surface Infrastructure | 115,099.90 | 3,973.70 | 2,713.40 |
| Hoese, K | Director - Sustainable Planning & Commercial Development | 185,635.72 | 3,215.36 | 1,419.83 |
| Hudson, A | Assistant Director - Community Planning | 151,495.43 | 6,164.16 | 1,399.07 |
| Husu, I | Manager - Parking Services | 119,495.50 | 4,762.98 | 395.00 |
| James, A | Head of Strategic Operations | 83,878.94 | 2,231.45 | 15.70 |
| Jeklin,C | Human Resources Advisor | 93,906.65 | 2,597.31 | 795.00 |
| Jenkyns, J | City Manager | 247,029.85 | 50,455.07 | 4,890.63 |
| Jensen, J | Head of Human Resources | 164,383.69 | 5,860.52 | 1,738.44 |
| Johnson, S | Manager - Citizen Engagement | 118,436.58 | 11,181.90 | - |
| Kenny, R | Assistant Director - Transportation | 117,229.29 | 5,840.73 | 859.94 |
| Koziatek, O | Deputy Emergency Program Coordinator | 99,362.94 | 9,439.54 | 8,068.55 |
| Lee, D | Acting Assistant Director - Public Works | 126,134.94 | 4,196.67 | 402.40 |
| Lockhart, J | Manager - Revenue | 118,157.93 | 5,180.79 | 950.00 |
| Lombardo, S | Manager - Human Resources | 130,278.77 | 4,572.71 | 605.00 |
| Matanowitsch, D | Information Manager | 113,507.94 | 3,392.10 | 1,172.28 |
| Mcara, D | Manager - Streets Operations | 126,035.00 | 1,785.56 | 345.07 |
| McFarlane, P | Manager - Real Estate Development | 88,868.51 | 2,858.26 | 65.00 |
| Meyer, A | Assistant Director - Development Services | 147,668.28 | 6,302.59 | 624.40 |
| Mitchell, L | Human Resources Advisor | 97,896.53 | 3,845.49 | 555.00 |
| Moffatt, C | Assistant City Solicitor | 117,727.27 | 6,217.65 | 3,015.13 |
| Moore, K | Head - Business and Community Relations | 145,369.72 | 10,271.37 | 1,856.19 |
| Moreira, D | IT Operations Manager | 130,452.62 | 4,436.33 | 3,952.51 |
| Morhart, R | Manager - Permits and Inspections | 119,495.55 | 5,369.34 | 6,746.20 |
| | Assistant Director - Public Works | | | 4,036.67 |
| Murphy, B | | 88,993.12 | 4,392.70 | 4,030.07 |
| Mycroft, C | Manager - Executive Operations | 110,290.72 | 14,037.44 | 440.24 |
| Neal, S | Talent Specialist | 76,176.25 | 4,297.59 | 410.21 |
| Newman, D | Assistant Director - Construction & Facility Management | 136,407.40 | 5,934.24 | 2,495.00 |
| Obray, C | Disability Management Advisor | 100,370.97 | 5,370.33 | 795.00 |
| O'Connor, J | Deputy Director of Finance | 167,561.93 | 7,453.44 | 1,537.62 |
| O'Halloran, J | HR Consultant - Learning & Development | 108,666.71 | 5,583.92 | 4 407 75 |
| Palmer, M | Chief Information Officer | 150,523.29 | 14,051.31 | 1,137.75 |
| Patterson, T | Emergency Program Coordinator | 115,320.54 | 5,516.36 | 322.19 |
| Paul, J | Assistant Director - Engineering | 150,523.66 | 6,651.58 | 2,194.14 |
| Perkins, S | Manager - Bylaw and Licensing | 127,074.11 | 16,991.96 | 701.74 |
| Pierce, S | Manager - Payroll and Benefits | 90,618.07 | 6,460.38 | - |
| Phillips, D | Manager - Financial Planning | 97,514.22 | 9,801.48 | 500.00 |

| | EXCEODING FOLICE DEPARTMENT | | | | | |
|--------------------|--|---------------------------|---------------------------------|------------|--|--|
| | | | TAXABLE ² BENEFITS & | | | |
| EMPLOYEE | TITLE | REMUNERATION ¹ | PAYOUTS | EXPENSES | | |
| Rantucci, P | Head - Strategic Real Estate | 167,561.94 | 10,430.84 | 75.00 | | |
| Royle, C | Deputy Chief Administration | 147,668.29 | 5,968.98 | 3,097.82 | | |
| Sanders, M | Event Manager - Victoria Conference Centre | 89,780.06 | 3,330.24 | - | | |
| Sandhu, M | Head - Service Improvement & Innovation | 143,509.55 | 8,789.28 | 858.19 | | |
| Schoen, A | Manager - Wastewater & Underground Utilities Operations | 117,229.04 | 4,085.37 | 3,159.79 | | |
| Sidhu, N | Assistant Director - Parks, Recreation, & Facilities | 131,253.46 | 9,434.78 | 9.52 | | |
| Soulliere, T | Director - Parks and Recreation | 202,953.74 | 13,058.98 | 4,787.64 | | |
| St. Jacques, D | Executive Coordinator | 79,001.91 | 5,360.32 | - | | |
| Stark, B | Manager - Urban Forest Services | 117,229.28 | 4,078.15 | - | | |
| Sutic-Bata, K | Manager - Underground Utilities | 120,400.25 | 5,992.78 | 4,266.15 | | |
| Thompson, S | Deputy City Manager / Chief Financial Officer | 229,601.91 | 18,943.60 | 3,493.73 | | |
| Tooke, T | Manager - Sustainability, Assets and Support Services | 116,761.66 | 4,845.45 | 3,804.82 | | |
| Van den Dolder, L | Assistant - City Solicitor | 104,697.21 | 3,948.35 | 3,417.13 | | |
| Villanueva, S | Manager - Facility and Event Operations Victoria Conference Cent | | 12,174.67 | - | | |
| Webb, S | Manager - Sustainable Transportation Planning and Development | | 14,650.43 | 1,956.71 | | |
| Westinghouse, L | Manager - Accounting | 117,229.31 | 5,323.47 | 1,219.72 | | |
| Williams, J | Manager - Health and Safety | 117,229.28 | 6,549.07 | 1,267.28 | | |
| Zworski, T | City Solicitor | 234,041.43 | 19,628.40 | 2,656.13 | | |
| | Subtotal - Exempt | 9,005,247.60 | 551,314.61 | 115,936.71 | | |
| International Acce | ciation of Fire Fightors (IAFF) coal 720 | | | | | |
| | ciation of Fire Fighters (IAFF), Local 730 | | | | | |
| Anderson, C | Fire Fighter 1st Class (10th yr) | 106,896.39 | 315.72 | 6,247.48 | | |
| Atherton, D | Fire Fighter 3rd Class | 76,627.27 | 225.01 | - | | |
| Atherton, L | Fire Fighter 1st Class (10th yr) | 107,246.11 | 315.72 | 30.00 | | |
| Ayre, R | Fire Fighter 1st Class (10th yr) | 106,989.65 | 315.72 | - | | |
| Baker, G | Fire Fighter 1st Class | 110,840.52 | 307.92 | 150.00 | | |
| Batters, G | Battalion Chief | 148,987.90 | 362.64 | 72.74 | | |
| Beattie, C | Fire Fighter 1st Class (10th yr) | 111,750.57 | 315.72 | 30.00 | | |
| Beckner, M | Fire Fighter 1st Class (10th yr) | 107,409.34 | 315.72 | 75.00 | | |
| Bellagente, S | Fire Fighter 1st Class (15th yr) | 110,912.54 | 325.08 | - | | |
| Birtwistle, G | Platoon Captain | 16,089.20 | 68,605.68 | - | | |
| Blackwell, D | Captain | 119,705.94 | 325.08 | 1,029.88 | | |
| Bosworth-Rumm, G | Fire Fighter 1st Class | 104,982.32 | 307.92 | 315.00 | | |
| Bourne, M | Captain | 130,357.09 | 354.72 | - | | |
| Bremner, D | Fire Fighter 1st Class (15th yr) | 111,862.86 | 325.08 | 75.00 | | |
| Carey, D | Battalion Chief | 152,023.88 | 362.64 | - | | |
| Carson, S | Alarm Dispatch Operator 4th Class | 99,688.92 | 22,583.06 | - | | |
| Chiasson, J | Fire Fighter 1st Class | 103,009.06 | 307.92 | - | | |
| Chunyk, M | Fire Fighter 1st Class (10th yr) | 106,896.38 | 315.72 | 848.20 | | |
| Cole, C | Fire Fighter 1st Class (10th yr) | 106,803.14 | 17,396.10 | 30.00 | | |
| Corby, K | Fire Fighter 1st Class (15th yr) | 114,105.98 | 325.08 | - | | |
| Cracknell, I | Platoon Captain | 135,678.12 | 356.88 | - | | |
| Cullen, J | Fire Fighter 1st Class | 105,363.10 | 307.92 | 150.00 | | |
| De Bruin, K | Captain | 132,934.04 | 354.72 | 30.00 | | |
| Dixon, G | Fire Fighter 1st Class (15th yr) | 108,462.10 | 317.28 | 2,576.87 | | |
| Dolcetti, M | Fire Fighter 1st Class | 104,027.63 | 307.92 | 150.00 | | |
| Dunford, J | Fire Fighter 1st Class | 103,642.83 | 307.92 | 749.92 | | |
| Durrance, D | Fire Fighter 1st Class (15th yr) | 117,736.49 | 325.08 | 75.00 | | |
| Elliott, B | Fire Fighter 1st Class | 96,017.56 | 307.92 | 478.56 | | |
| Ellis, S | Fire Fighter 1st Class (15th yr) | 110,890.50 | 325.08 | 80.00 | | |
| Elvedahl, B | Battalion Chief | 152,125.34 | 362.64 | - | | |
| Elvedahl, J | Fire Fighter 1st Class | 107,219.16 | 307.92 | 569.92 | | |
| Fair, B | Fire Fighter 1st Class (15th yr) | 108,195.11 | 317.28 | 8,006.15 | | |
| Falkiner, T | Fire Fighter 2nd Class | 91,171.89 | 269.07 | - | | |

| | | | TAXABLE ² BENEFITS & | |
|---------------|--|---------------------------|---------------------------------|----------|
| EMPLOYEE | TITLE | REMUNERATION ¹ | PAYOUTS | EXPENSES |
| Forster, N | Fire Fighter 1st Class (10th yr) | 107,266.73 | 315.72 | 285.00 |
| Fryer, R | Assistant Chief - Training and Development | 147,574.44 | 362.64 | 1,288.78 |
| Fulton, K | Fire Fighter 1st Class (10th yr) | 106,523.36 | 315.72 | 75.00 |
| Griffin, A | Platoon Captain | 135,635.70 | 356.88 | - |
| Hagen, C | Fire Fighter Probationer | 83,253.03 | 372.23 | - |
| Hanley, T | Fire Fighter 1st Class (15th yr) | 116,389.17 | 325.08 | - |
| Hardman, J | Fire Prevention Insptr 1st Class | 97,158.91 | 292.38 | 1,949.46 |
| Harris, T | Captain | 131,711.97 | 352.25 | - |
| Hicke, P | Fire Fighter 1st Class (10th yr) | 107,082.90 | 315.72 | 105.00 |
| Hobbs, C | Fire Fighter 2nd Class | 82,904.79 | 244.46 | - |
| Hoeppner, B | Fire Fighter 1st Class (15th yr) | 119,103.75 | 325.08 | 1,055.63 |
| Horton, G | Fire Fighter 1st Class (10th yr) | 103,982.36 | 307.92 | - |
| Humber, G | Fire Fighter 1st Class (15th yr) | 108,031.98 | 317.28 | 8,006.16 |
| Huva, E | Fire Fighter 1st Class | 103,552.29 | 307.92 | 419.92 |
| Hyde, J | Fire Fighter 1st Class (15th yr) | 110,891.78 | 325.08 | 5,534.30 |
| Isherwood, R | Captain | 132,613.19 | 354.72 | 30.00 |
| Judge, T | Alarm Dispatch Operator 1st Class | 92,520.43 | 46.14 | - |
| Kelly, C | Lieutenant - Fire Prevention | 119,880.67 | 350.52 | 665.42 |
| Kelly, R | Fire Fighter 1st Class (15th yr) | 111,813.60 | 325.08 | - |
| Kennell, C | Platoon Captain | 134,376.19 | 354.72 | - |
| Kirkendale, J | Captain | 129,387.61 | 352.25 | 1,487.84 |
| Kowalyk, K | Fire Fighter 1st Class | 103,552.29 | 307.92 | 754.92 |
| Lajoie, N | Fire Prevention Inspector 2nd Class | 87,815.55 | 263.89 | 299.51 |
| Lampard, L | Fire Fighter 1st Class | 94,115.56 | 279.43 | 30.00 |
| Lang, D | Fire Fighter 1st Class | 103,461.75 | 307.92 | 30.00 |
| Lawson, B | Alarm Dispatch Operator 1st Class | 99,882.72 | 399.09 | - |
| Leblanc, A | Fire Fighter 1st Class (10th yr) | 106,311.20 | 315.72 | 75.00 |
| Leblanc, M | Fire Fighter 1st Class (10th yr) | 106,696.61 | 310.52 | 30.00 |
| Lester, S | Fire Fighter 1st Class (10th yr) | 107,497.94 | 315.72 | 30.00 |
| Loewen, T | Battalion Chief | 133,679.42 | 354.72 | - |
| Lund, J | Fire Fighter 1st Class (10th yr) | 107,609.89 | 315.72 | 818.20 |
| Lupa, J | Fire Fighter 1st Class | 88,286.56 | 263.86 | - |
| MacDonald, B | Fire Fighter 1st Class | 104,124.09 | 307.92 | 1,004.92 |
| MacKenzie, J | Fire Fighter 1st Class (15th yr) | 110,702.00 | 325.08 | 2,576.87 |
| Mackie, K | Fire Fighter 1st Class | 104,169.49 | 307.92 | 708.76 |
| Mair, S | Fire Fighter 1st Class | 103,801.28 | 307.92 | 719.92 |
| Major, E | Fire Prevention Inspector 1st Class | 105,761.46 | 307.92 | 3,461.30 |
| McLean, C | Fire Prevention Insptr 1st Class | 103,161.62 | 307.92 | 3,461.30 |
| McNeill, J | Battalion Chief | 135,613.56 | 356.70 | 2,052.49 |
| McQueen, S | Fire Fighter 1st Class (15th yr) | 113,478.91 | 325.08 | 75.00 |
| Meeres, C | Fire Master Mechanic (10th yr) | 127,351.70 | 354.36 | 148.04 |
| Mitchell, S | Fire Fighter 1st Class (15th yr) | 109,958.13 | 325.08 | 2,606.87 |
| Mokosak, J | Platoon Captain | 133,443.45 | 356.34 | 1,547.65 |
| Mollberg, C | Fire Fighter 1st Class | 96,948.39 | 287.20 | 30.00 |
| Mollberg, L | Fire Fighter 1st Class | 103,507.03 | 307.92 | 749.92 |
| Montgomery, J | Fire Fighter 1st Class | 103,416.48 | 307.92 | 340.37 |
| Nanninga, K | Fire Fighter 1st Class (10th yr) | 107,152.86 | 315.72 | 203.00 |
| Oliver, D | Fire Fighter 1st Class (10th yr) | 107,784.66 | 311.82 | - |
| O'Neil, S | Fire Fighter 1st Class (10th yr) | 106,336.82 | 315.72 | _ |
| Ooms, P | Fire Fighter 1st Class (15th yr) | 113,421.10 | 325.08 | 105.00 |
| Pakos, J | Fire Fighter 1st Class (10th yr) | 106,709.86 | 315.72 | - |
| Partlo, T | Fire Fighter 1st Class | 106,411.44 | 307.92 | 1,004.92 |
| Pepper, G | Captain | 131,099.58 | 354.72 | 30.01 |
| Peterson, D | Captain | 131,607.70 | 354.72 354.72 | 1,547.63 |
| Felelson ii | | | | |

| | | | TAXABLE ² BENEFITS & | |
|-------------------|---|---------------------------|---------------------------------|-----------|
| EMPLOYEE | TITLE | REMUNERATION ¹ | PAYOUTS | EXPENSES |
| Pierson, N | Captain | 66,241.42 | 69,451.51 | - |
| Pohl, O | Platoon Captain | 15,413.44 | 77,912.32 | - |
| Robinson, N | Fire Fighter 2nd Class | 82,024.15 | 244.46 | - |
| Rosenbloom, J | Fire Fighter 1st Class | 109,324.22 | 307.92 | - |
| Rudd, P | Fire Fighter 1st Class | 103,688.10 | 307.92 | 419.92 |
| Rutherford, R | Fire Fighter 1st Class (15th yr) | 110,826.35 | 7,521.24 | 2,861.88 |
| Sabell, M | Captain - Fire Prevention | 131,772.29 | 354.72 | 4,118.26 |
| Sharpe, M | Fire Fighter 1st Class (10th yr) | 107,012.96 | 315.72 | 30.00 |
| Sherman, L | Fire Fighter 1st Class (15th yr) | 107,546.95 | 317.28 | 2,576.88 |
| Sifert, B | Assistant Chief - Fire Prevention | 147,382.87 | 362.64 | 161.45 |
| Sims, N | Captain | 118,382.30 | 325.08 | - |
| Spence, G | Fire Fighter 1st Class (10th yr) | 104,890.46 | 311.82 | - |
| Stelck, E | Fire Fighter 3rd Class | 78,349.74 | 231.48 | - |
| Stonehocker, B | Fire Fighter 2nd Class | 82,822.08 | 245.76 | 1,077.02 |
| Sulsbury, R | Captain | 127,212.47 | 339.90 | 1,607.48 |
| Tai, A | Fire Fighter 1st Class | 101,087.14 | 300.15 | 30.00 |
| Taylor, G | Battalion Chief | 150,424.28 | 362.64 | - |
| Thom, I | Captain | 123,270.47 | 325.08 | 1,049.80 |
| Thompson, T | Captain | 129,961.77 | 354.72 | 544.95 |
| Verch, C | Platoon Captain | 132,862.19 | 354.72 | - |
| Ward, C | Fire Fighter 1st Class (15th yr) | 110,760.46 | 325.08 | 75.00 |
| Williams, F | Fire Fighter 2nd Class | 90,282.48 | 269.07 | - |
| Williams, H | Fire Fighter 1st Class (10th yr) | 108,085.45 | 315.72 | 30.00 |
| Wilson, J | Fire Fighter 1st Class (15th yr) | 116,818.45 | 325.08 | - |
| Winkler, B | Fire Fighter 1st Class (10th yr) | 106,103.67 | 315.72 | 253.00 |
| Wylie, M | Alarm Dispatch Operator 2nd Class | 88,898.12 | 971.71 | - |
| ,, | Subtotal - IAFF | 12,473,902.73 | 298,409.08 | 84,734.35 |
| The International | Brotherhood of Electrical Workers (IBEW), Local 230 | | | |
| Galisky, D | Electrical Foreman | 98,599.78 | 443.28 | 156.77 |
| • | Sub-Foreman Wireman | | | |
| Heagle, B | | 97,994.44 | 9,127.78 | 365.07 |
| Hearst, M | Sub-Foreman Instrument Technician | 95,911.32 | 430.80 | 125.00 |
| Heuman, C | Sub-Foreman Electronics Technician | 95,756.50 | 430.80 | 135.80 |
| Lange, A | Sub-Foreman Wireman | 93,375.75 | 423.00 | 405.00 |
| Leneveu, J | Wireman (Electrician) | 85,523.78 | 505.68 | 125.00 |
| Nanos, D | Electrical Design Technologist | 81,849.69 | 382.56 | 115.07 |
| Noseworthy, N | Wireman (Electrician) | 81,998.04 | 385.68 | 115.07 |
| Olsten, C | Wireman (Electrician) | 83,362.33 | 385.68 | 115.07 |
| Owen, C | Wireman (Electrician) | 83,926.40 | 385.68 | - |
| Priddy-Camson, P | Traffic Signal Technician | 88,257.70 | 396.60 | 115.07 |
| Smith, K | Wireman (Electrician) | 75,458.47 | - | 200.00 |
| Wright, G | Instrumentation Technician | 89,473.65 | 396.60 | 225.00 |
| | Subtotal - IBEW | 1,151,487.85 | 13,694.14 | 1,667.92 |
| The United Brothe | erhood of Carpenters and Joiners of America (UBCJ), Local 159 | <u>8</u> | | |
| Hocking, D | Carpenter - Journeyman | 83,594.89 | 373.20 | 932.95 |
| Roach, T | Carpenter - Journeyman | 87,909.81 | 354.22 | 331.70 |
| Storey, J | Carpenter - Journeyman | 87,222.62 | 373.20 | 1,381.70 |
| Tucker, R | Carpenter - Journeyman | 89,737.30 | 373.20 | 1,373.37 |
| | Subtotal - UBCJ | 348,464.62 | 1,473.82 | 4,019.72 |

| | TAXABLE ² |
|---|---|
| EMPLOYEE TITLE | BENEFITS & REMUNERATION ¹ PAYOUTS EXPENSE |
| SUBTOTAL REMUNERATION AND EXPENSES OVER \$75,000 | 45,267,530.56 1,404,912.85 319,190.3 |
| REMUNERATION AND EXPENSES UNDER \$75,000 | 25,316,781.79 585,438.97 126,233.8 |
| TOTAL NOT INCLUDING POLICE | \$ 70,584,312.35 \$ 1,990,351.82 \$ 445,424.1 |
| EMPLOYER PORTION PAID TO RECEIVER GENERAL, EI AND CPP (City and Police) | \$ 4,854,696.93 |

There were four severance agreements under which payment commenced between the Corporation of the City of Victoria and its non-unionized employees during fiscal year 2020. These agreements represented 33.2 months of compensation.

¹Remuneration includes base salary, senior pay, overtime and allowances.

²Taxable benefits and payouts includes Medical Services Plan, group life insurance and parking as well as one time payments such as retiring allowance, retroactive pay, banked vacation, banked overtime, and EOC overtime.

³A regular year has 26 pay periods, while the 2020 calendar year had 27 pay periods, resulting in increased remuneration costs paid.

⁴The COVID-19 pandemic resulted in increased overtime costs in 2020, however some of these costs were offset by outside funding, including EMBC reimbursement.

The Provincial Government has instructed all organizations covered by the Financial Information Act (FIA) to publish remuneration and expenses for employees of municipal police boards.

THE CORPORATION OF THE CITY OF VICTORIA, BC STATEMENT OF COUNCIL REMUNERATION AND EXPENSES PAID - 2020

| COUNCIL MEMBER | REI | MUNERATION | TAXA BENE | | Ελ | (PENSES |
|-------------------------|-----|------------|--------------|---------|----|----------|
| Alto, Marianne | \$ | 47,873.74 | \$ | - | \$ | 2,078.83 |
| Andrew, Stephen | | - | | - | | - |
| Dubow, Sharmarke | | 47,873.74 | | 132.00 | | 350.00 |
| Helps, Lisa | | 119,684.75 | | 316.80 | | 2,454.98 |
| Isitt, Ben | | 47,873.74 | | 417.60 | | 565.79 |
| Loveday, Jeremy | | 47,873.74 | | 468.00 | | 67.50 |
| Potts, Sarah | | 47,873.74 | | 132.00 | | 350.00 |
| Thornton-Joe, Charlayne | | 47,873.74 | | - | | 2,562.06 |
| Young, Geoff | | 47,873.74 | | - | | - |
| TOTAL | \$ | 454,800.93 | \$ 1 | ,466.40 | \$ | 8,429.16 |

| | 0.0.0.0 | | EXEMPTION FROM | |
|---|----------------|---------------------|----------------------|----------|
| GRANTS 2020 | CDANTS | IN-KIND SERVICES | MUNICIPAL PORTION OF | TOTAL |
| 1Up Victoria Single Parent Resource Centre Society | GRANTS \$ - | \$ - | \$ 9,457 | \$ 9,457 |
| Action Committee of People with Disabilities | 32,300 | Ψ | ψ 5,401 | 32,300 |
| African Arts and Cultural Community Centre | 6,000 | | | 6,000 |
| African Heritage Association of Vancouver Island | 4,500 | 971 | | 5,471 |
| Afro Latin Cultural Exchange | 2,800 | 311 | | 2,800 |
| Alter Arts Society | 3,875 | | | 3,875 |
| Anawim Companions Society | 3,073 | | 5,448 | 5,448 |
| · | | | 23,612 | |
| Anglican Church of Saint Barnabas | | | 24,655 | 23,612 |
| Anglican Church of St. John the Divine | 16 000 | | • | 24,655 |
| Anglican Synod Diocese Of BC | 16,800 | | 111,812 | 128,612 |
| ARC.HIVE Arts Society | 2,600 | | | 2,600 |
| Archaeological Society of British Columbia | 2,250 | | 400.000 | 2,250 |
| Art Gallery of Greater Victoria | 9,000 | | 100,960 | 109,960 |
| Arthritis Society of BC and Yukon | 5.750 | | 15,133 | 15,133 |
| Ballet Victoria Society | 5,750 | | | 5,750 |
| Bateman Foundation | 3,600 | | 5 500 | 3,600 |
| Bayanihan Cultural and Housing Society | | | 5,526 | 5,526 |
| BC Accordion and Tango Society | 4,800 | | | 4,800 |
| BC Black History Awareness Society | 9,500 | | | 9,500 |
| BC Dom Operations Canadian Forces | | 501 | | 501 |
| BC Muslim Association | | | 4,236 | 4,236 |
| BC Society for the Prevention of Cruelty to Animals | | | 34,166 | 34,166 |
| Beacon Community Services | | | 30,339 | 30,339 |
| Belfry Theatre Society | 10,000 | | 32,566 | 42,566 |
| Big Brothers Big Sisters of Victoria and Area | 8,000 | | | 8,000 |
| Bike Victoria Society | 4,488 | | | 4,488 |
| Black Hat Building (Heritage) | | | 61,196 | 61,196 |
| Blue Bridge Theatre Society | 2,400 | | 10,255 | 12,655 |
| Bridges for Women Society | 20,000 | | | 20,000 |
| Burnside Gorge Community Association | 144,088 | 318 | | 144,406 |
| Burnside Resilient Neighbourhoods Society | 4,000 | | | 4,000 |
| Canadian Cancer Society BC and Yukon Division | | | 55,799 | 55,799 |
| Canadian Red Cross Society | | | 65,329 | 65,329 |
| CanAssist @ Uvic - Teen Work Youth Employment | 16,800 | | , | 16,800 |
| Capital Region Food and Agriculture Initiative Roundtable | 19,400 | | | 19,400 |
| Capital Regional District Housing | 1,000 | | | 1,000 |
| Caravan Stage Society | 9,000 | | | 9,000 |
| Casa Maria Emergency Housing Society | 0,000 | | 3,028 | 3,028 |
| Centennial United Church | | | 19,265 | 19,265 |
| Central Baptist Church | | | 17,578 | 17,578 |
| Cerebral Palsy Association of BC | 2,500 | | 17,570 | 2,500 |
| Chabad of Vancouver Island | 2,000 | | 3,921 | 3,921 |
| Chinese Community Services Centre | 8,000 | | 0,021 | 8,000 |
| Chinese Consolidated Benevolent Association | 0,000 | 3,940 | | 3,940 |
| Chinese Empire Reform Association Building (Heritage) | | 3,340 | 13,669 | 13,669 |
| Chinese Presbyterian Church (Victoria) | | | 11,279 | 11,279 |
| · · · · · · · · · · · · · · · · · · · | | | 19,726 | |
| Church of Jesus Christ of Latter Day Saints | | | | 19,726 |
| Church of Our Lord | | | 17,789 | 17,789 |
| Church of Truth - Community of Conscious Livng | | | 5,028 | 5,028 |
| Clover Point Anglers' Association | 405.000 | | 2,752 | 2,752 |
| Coalition to End Homelessness | 125,000 | | | 125,000 |
| Coastal Research Education and Advocacy Network | 25,500 | | | 25,500 |

| | | IN-KIND | EXEMPTION FROM MUNICIPAL PORTION OF | |
|--|---------|----------|-------------------------------------|---------|
| GRANTS 2020 | GRANTS | SERVICES | PROPERTY TAXES | TOTAL |
| Community of Christ Inc | | | 8,929 | 8,929 |
| Community Social Planning Council of Greater Victoria | 14,477 | | | 14,477 |
| Compost Education Centre | 1,566 | | | 1,566 |
| Congregation Emanu-El | | | 1,523 | 1,523 |
| Cook Street Village Activity Centre Society (New Horizons) | 97,954 | | | 97,954 |
| Cornerstone Christian Fellowship | | | 2,724 | 2,724 |
| Council of Canadians | | 2,301 | | 2,301 |
| Craigdarroch Castle Historical Museum Society | | | 101,650 | 101,650 |
| Creatively United for the Planet | 11,800 | | | 11,800 |
| Cridge Centre for the Family | | | 8,352 | 8,352 |
| Crisis Intervention and Public Information Society of Greater Victoria | 11,000 | | | 11,000 |
| Crozier, Lorna (Butler Book Prize - Adult) | 5,000 | | | 5,000 |
| Dance Victoria | 1,760 | | | 1,760 |
| Destinatiion Greater Victoria | 24,000 | | | 24,000 |
| Dilan, Ilhan (Mayor's Entrepreneur Award) | 250 | | | 250 |
| Disaster Aid | 26,101 | | | 26,101 |
| Dogwood Building (Heritage) | | | 164,290 | 164,290 |
| Downtown Blanshard Advisory | 250 | | , | 250 |
| Downtown Residents' Association | 22,184 | | | 22,184 |
| Downtown Victoria Business Association | 31,000 | | | 31,000 |
| Drop the Plastic | 2,040 | | | 2,040 |
| Embrace Arts Foundation | 3,720 | | | 3,720 |
| Fairfield Gonzales Community Association | 188,428 | | | 188,428 |
| Fairway Gorge Paddling Club | 11,000 | | | 11,000 |
| Fernwood Community Association | 9,021 | | 6,122 | 15,143 |
| Fernwood Neighbourhood Resource Group | 132,026 | | 0,122 | 132,026 |
| Finn, Leslie (Mayor's Entrepreneur Award) | 250 | | | 250 |
| Fire Fighters' Burn Fund of Greater Victoria | 200 | | 2,296 | 2,296 |
| First Baptist Church | | | 3,962 | 3,962 |
| First Church Of Christ Scientist | | | 11,771 | 11,771 |
| First Metropolitan United Church | | | 36,078 | 36,078 |
| First Open Heart Society of BC | | | 2,919 | 2,919 |
| Flamenco de la Isla Society | 6,060 | | 2,313 | 6,060 |
| Food Eco District | | | | |
| | 13,200 | | 2 106 | 13,200 |
| Foursquare Gospel Church of Canada | | | 2,186 | 2,186 |
| Franciscan Friars of Western Canada | | | 4,199 | 4,199 |
| Freshwater Fisheries Society of BC | 0.057 | | 9,105 | 9,105 |
| Friends of Learning & Living Through Loss - Youth | 2,257 | | 40.000 | 2,257 |
| Fung Loy Kok Institute of Taoism | 4 000 | | 10,260 | 10,260 |
| Garden City Electronic Music Society | 4,000 | | 0.402 | 4,000 |
| Girl Guides of Canada Southern Vancouver Island | | | 8,183 | 8,183 |
| Glad Tidings Pentecostal Church | 04 500 | | 103,157 | 103,157 |
| Governing Council of the Salvation Army in Canada | 81,520 | | 66,922 | 148,442 |
| Grace Evangelical Lutheran Church | | | 29,075 | 29,075 |
| Greater Victoria Acting Together | 29,500 | | | 29,500 |
| Greater Victoria Bike to Work Society | 7,500 | 179 | | 7,679 |
| Greater Victoria Citizens' Counselling Centre | | | 9,778 | 9,778 |
| Greater Victoria Crossing Guards Association | 30,550 | | | 30,550 |
| Greater Victoria Cycling Coalition | | 29 | | 29 |
| Greater Victoria Festival Society | 15,200 | | | 15,200 |
| Greater Victoria Folk Festival Society | 2,000 | | | 2,000 |
| Greater Victoria Housing Society | | | 10,483 | 10,483 |
| | | | | |

| | | IN KIND | EXEMPTION FROM | |
|---|---------|---------------------|--|---------|
| GRANTS 2020 | GRANTS | IN-KIND SERVICES | MUNICIPAL PORTION OF PROPERTY TAXES | TOTAL |
| Greater Victoria Placemaking Network | 6,740 | | | 6,740 |
| Greater Victoria Rental Development Society | | | 13,903 | 13,903 |
| Greater Victoria School District #61 | 4,930 | | | 4,930 |
| Greater Victoria Volunteer Society | 3,000 | | | 3,000 |
| Gurdwara Singh Sabha Society of Victoria | | | 6,688 | 6,688 |
| Hook Sin Tong Building (Heritage) | | | 26,894 | 26,894 |
| Hudson Building (Heritage) | | | 154,740 | 154,740 |
| Human Nature Counselling Society | 4,000 | | | 4,000 |
| Impulse Theatre Society | 2,000 | | | 2,000 |
| India Canada Cultural Association | 3,200 | | | 3,200 |
| Indigenous Harm Reduction Team | 25,000 | | | 25,000 |
| Indigenous Tourism BC | 6,500 | | | 6,500 |
| InnovativeCommunities.Org Foundation | 2,223 | | 5,153 | 5,153 |
| Intercultural Association of Greater Victoria | 32,000 | | 3,133 | 32,000 |
| Intrepid Theatre Company | 27,000 | | | 27,000 |
| Island Community Mental Health Association | 27,000 | | 35,818 | 35,818 |
| Island Corridor Foundation | | | 30,224 | 30,224 |
| Island String Players Society | 1,440 | | 30,221 | 1,440 |
| James Bay Anglers' Association | 1,440 | | 3,199 | 3,199 |
| James Bay Community School Centre | 131,597 | | 0,100 | 131,597 |
| James Bay Health and Community Services Society | 101,007 | | 27,314 | 27,314 |
| James Bay Neighbourhood Association | 14,851 | | 21,514 | 14,851 |
| James Bay New Horizons Society | 104,020 | | | 104,020 |
| James Bay United Church | 104,020 | | 16,766 | 16,766 |
| · · · · · · · · · · · · · · · · · · · | | | 67,306 | 67,306 |
| Janion Hotel Building (Heritage) | 2 000 | | 67,300 | |
| Jewish Community Centre of Victoria | 3,000 | | 7 770 | 3,000 |
| John Howard Society of Victoria | | | 7,779 | 7,779 |
| Jubilee Congregation of Jehovah's Witnesses | C 000 | | 6,797 | 6,797 |
| Junior Achievement BC | 6,000 | | 2.505 | 6,000 |
| Kalghidhar Sharomani Society of Victoria | | | 3,525 | 3,525 |
| Keystone Victoria Christian Ministries Inc | | | 3,785 | 3,785 |
| Khalsa Diwan Society of Victoria | 7.500 | | 18,423 | 18,423 |
| KidSport Victoria | 7,500 | | | 7,500 |
| Kindle Arts Society | 1,000 | | | 1,000 |
| Kiwanis Club of Victoria | | | 10,828 | 10,828 |
| Langham Court Theatre Society | 1,000 | | 19,183 | 20,183 |
| Langley Street Rehab Law Chambers (Heritage) | | | 51,791 | 51,791 |
| Laren Society | | | 8,763 | 8,763 |
| Leadership Victoria Society | 7,255 | | | 7,255 |
| Leiren-Young, Mark (Butler Book Prize - Children) | 5,000 | | | 5,000 |
| Lifecycles Project Society | 30,200 | | | 30,200 |
| Living Edge Community | 7,750 | | | 7,750 |
| Loo Chew Fan Building/Ning Yung Building (Heritage) | | | 43,597 | 43,597 |
| Lum Sam Building/Lee Chong Tenement Building (Heritage) | | | 54,095 | 54,095 |
| MakeWay | 2,000 | | | 2,000 |
| Maritime Museum | 6,000 | | | 6,000 |
| Martlet Publishing Society | 1,704 | | | 1,704 |
| MediaNet | 1,600 | | | 1,600 |
| Mexican Canadian Community Association of Victoria | 2,026 | | | 2,026 |
| Moose Hide Campaign | | 1,415 | | 1,415 |
| Morley's Soda Factory Building (Heritage) | | • | 12,944 | 12,944 |
| Mustard Seed Church | 20,800 | | 6,012 | 26,812 |
| | , | | , | , |

| GRANTS 2020 | GRANTS | IN-KIND SERVICES | EXEMPTION FROM MUNICIPAL PORTION OF PROPERTY TAXES | TOTAL |
|---|----------------|---------------------|--|----------------|
| Network of Homes Affordable Housing Society | 1,600 | OLIVAIOLO | TROLENTIANES | 1,600 |
| New England Hotel Building (Heritage) | 1,000 | | 25,592 | 25,592 |
| North Jubilee Neighbourhood Association | 5,706 | | 20,002 | 5,706 |
| North Park Neighbourhood Association | 73,043 | | | 73,043 |
| Oak Bay Gospel Assembly | 70,040 | | 7,030 | 7,030 |
| Oak Bay Kiwanis | 2,551 | | 7,000 | 2,551 |
| Oaklands Chapel | 2,001 | | 4,008 | 4,008 |
| Oaklands Community Association | 124,939 | | 2,919 | 127,858 |
| Open Door Spiritualist Church/Inner Quest Foundation | 124,500 | | 2,002 | 2,002 |
| Open Space Arts Society | 7,240 | | 11,756 | 18,996 |
| Oriental Hotel Building (Heritage) | 7,240 | | 59,639 | 59,639 |
| Our Place Society | 122,000 | | 00,000 | 122,000 |
| Pacific Peoples' Partnership | 5,000 | | | 5,000 |
| Pacific Training Centre for the Blind | 8,000 | | | 8,000 |
| Pacific Transfer Building (Heritage) | 0,000 | | 19,166 | 19,166 |
| Pacifica Housing Advisory Association | | | 3,938 | 3,938 |
| Pandora Arts Collective | 2,700 | | 0,300 | 2,700 |
| Parkdale Evangelical Free Church | 2,100 | | 3,610 | 3,610 |
| Paroisse Française St. Jean-Baptiste | | | 6,176 | 6,176 |
| Peers Victoria Resource Society | 11,500 | | 0,110 | 11,500 |
| Peninsula Streams Society | 11,700 | | | 11,700 |
| Phoenix Human Services Association | 11,700 | | 13,828 | 13,828 |
| Planet Earth Poetry | 2,760 | | 10,020 | 2,760 |
| Portland Hotel (Heritage) | 2,700 | | 76,699 | 76,699 |
| Power to Be | 5,035 | | 70,000 | 5,035 |
| Pro Art Alliance of Greater Victoria | 5,000 | | | 5,000 |
| Promis Block/Warner Building (Heritage) | 3,000 | | 74,889 | 74,889 |
| Proulx Global Education & Community Foundation - Art Hive | 18,410 | | 74,003 | 18,410 |
| Public Health Association of BC | 9,000 | | | 9,000 |
| Quadra Village Community Centre | 154,235 | | | 154,235 |
| Rainbow Health Cooperative | 1,600 | | | 1,600 |
| Red Cedar Café | 10,000 | | | 10,000 |
| Religious Society of Friends | 10,000 | | 8,287 | 8,287 |
| Rent Smart Education and Support Society | 5,900 | | 0,207 | 5,900 |
| Restorative Justice | 34,120 | | | 34,120 |
| Rockland Community Association | 5,648 | | | 5,648 |
| Rockland Neighbourhood Association | 10,500 | | | 10,500 |
| Ross Bay Villa Society | 10,500 | | 3,265 | 3,265 |
| Royal Canadian Legion, Trafalgar/Pro Patria Branch 292 | | | 19,287 | 19,287 |
| Royal McPherson Theatre Society | | | 93,896 | 93,896 |
| Saanich Legacy Foundation | 500 | | 33,030 | 500 |
| Saint Germain Foundation Of Canada (Victoria Branch) | 300 | | 3,785 | 3,785 |
| Saint Sophia Parish Of The Russian Orthodox Church | | | 3,429 | 3,429 |
| Salvation Army | | | 6,549 | 6,549 |
| Sanctuary Youth Centre | 53,490 | | 0,549 | 53,490 |
| Scouts Canada 2nd Fort Victoria Group | 33,490 | | 9,944 | 9,944 |
| · | 3 200 | | 3,344 | 3,200 |
| Seedlings Forest Education | 3,200 | | 4 660 | |
| Shekinah Homes Society Shift Collaborative | 1,500 | | 4,660 | 4,660 1,500 |
| Silver Threads Service | | | | |
| | 227,389 | | | 227,389 |
| Society for Kids at Toppis (KATS) | 9,000 3,000 | | | 9,000 3,000 |
| Society for Kids at Tennis (KATS) | 3,000 | | | 3,000 |

| | | IN-KIND | EXEMPTION FROM | |
|---|------------------|----------|--|-------------------|
| GRANTS 2020 | GRANTS | SERVICES | MUNICIPAL PORTION OF PROPERTY TAXES | TOTAL |
| Society of Saint Vincent de Paul of Vancouver Island | | | 21,607 | 21,607 |
| SOLID Outreach Society | 25,000 | | | 25,000 |
| South Island Prosperity Project | 218,916 | | | 218,916 |
| South Jubilee Neighbourhood Association | 3,554 | | | 3,554 |
| Spinal Cord Injury BC | 4,725 | | | 4,725 |
| St. Andrew's Cathedral | | | 10,807 | 10,807 |
| St. Andrew's Presbyterian Church | | | 27,627 | 27,627 |
| Stigma-Free Society - Women's Peer Support Group | 3,600 | | | 3,600 |
| Story Studio Writing Society | 4,500 | | | 4,500 |
| Story Theatre | 3,280 | | | 3,280 |
| Support Network for Indigenous Women and Women of Colour | 13,160 | | | 13,160 |
| Surfrider Foundation Vancouver Island Chapter | 2,950 | | | 2,950 |
| Tah'lum Indigenous Artists | 3,760 | | | 3,760 |
| Theatre SKAM Association | 25,560 | 255 | | 25,815 |
| Threshold Housing Society | 28,750 | | 3,455 | 32,205 |
| Tides Canada Initiatives Society | 7,500 | | 07.407 | 7,500 |
| TLC (The Land Conservancy) of BC | 4.000 | | 27,107 | 27,107 |
| Together Against Povery Society | 4,000 | | 40.000 | 4,000 |
| Ukrainian Catholic Church of St. Nick | | | 16,082 | 16,082 |
| Umbrella Society for Addictions and Mental Health | | 0.707 | 2,171 | 2,171 |
| University of Victoria - Native Student Union | 0.000 | 3,797 | | 3,797 |
| Urban Food Table | 6,000 | | | 6,000 |
| Vancouver Island Counselling Centre for Immigrants and Refugees | 18,000 | | | 18,000 |
| Vancouver Island Local History Society | 11,000 | | | 11,000 |
| Vancouver Island Metal Festival Society | 5,600 | | | 5,600 |
| Vancouver Island South Film and Media Commissions | 45,000 | | | 45,000 |
| VIATEC | 20,000 | | | 20,000 |
| Victoria Arts Council | 5,000 | | | 5,000 |
| Victoria Arts Promotion and Preservation Society | 3,120 | | 6 226 | 3,120 |
| Victoria Association For Community Living | 17 200 | | 6,336 | 6,336 |
| Victoria BC SKA Society | 17,300 | | | 17,300 |
| Victoria Brain Injury Society | 7,800 5,000 | | | 7,800 |
| Victoria Chinatown Museum Society | 5,000 | | 4.004 | 5,000 |
| Victoria Chinese Alliance Church | | | 4,094 5.079 | 4,094 5,079 |
| Victoria Chinese Pentecostal Church | 1 026 500 | | 5,078 | 5,078 |
| Victoria Civic Heritage Trust | 1,036,500 | 155 | | 1,036,500 |
| Victoria Community Association | 15 270 | 155 0 | | 155 |
| Victoria Community Micro Lending Society | 15,278 | 103 | | 15,278 |
| Victoria Compost And Conservation Education Society | 12,500 12,175 | 103 | 128,875 | 12,603 141,050 |
| Victoria Conservatory of Music Victoria Cool Aid Society | 601,930 | | 86,043 | 687,973 |
| Victoria Epilepsy and Parkinson's Centre | 3,400 | | 00,043 | 3,400 |
| Victoria Event Centre | 1,000 | | | 1,000 |
| Victoria Event Centre Victoria Festival of Authors Society | 4,400 | | | 4,400 |
| Victoria Heritage Foundation | 226,803 | | | 226,803 |
| Victoria Heritage Foundation Victoria Highland Games Association | 12,000 | | | 12,000 |
| Victoria Immigrant and Refugee Centre Society | 33,535 | | | 33,535 |
| Victoria Infinigrant and Religee Centre Society Victoria Independent Film and Video Festival | 14,000 | 155 | | 14,155 |
| Victoria Independent Film and video Festival Victoria Jazz Society | 21,000 | 100 | | 21,000 |
| Victoria Jazz Society Victoria Literacy Connection | 3,900 | | | 3,900 |
| Victoria Literacy Confrection Victoria Native Friendship Centre | 8,300 | | 36,918 | 45,218 |
| Victoria Philipino Canadian Association | 2,000 | | 30,310 | 2,000 |
| Notona i milpino odnadian riododiation | 2,000 | | | 2,000 |

| | | | EXEMPTION FROM | |
|--|--------------|-----------|----------------------|-----------|
| | | IN-KIND | MUNICIPAL PORTION OF | |
| GRANTS 2020 | GRANTS | SERVICES | PROPERTY TAXES | TOTAL |
| Victoria Poetry Project Society | 10,700 | | | 10,700 |
| Victoria Pride Society | 9,000 | | | 9,000 |
| Victoria Rainbow Kitchen Society | 11,750 | | | 11,750 |
| Victoria Remembrance Day Committee | | 134 | | 134 |
| Victoria Sexual Assault Centre | 26,000 | | | 26,000 |
| Victoria Shambhala Centre | | | 3,450 | 3,450 |
| Victoria Social Innovation Centre Society | | | 36,749 | 36,749 |
| Victoria Symphony Society | 11,200 | | | 11,200 |
| Victoria Tool Library | 4,144 | | | 4,144 |
| Victoria Truth Centre Inc | | | 3,860 | 3,860 |
| Victoria West Community Association | 134,391 | | | 134,391 |
| Victoria West Lawn Bowling Club | 1,500 | | | 1,500 |
| Victoria Women in Need Community Cooperative | | | 10,472 | 10,472 |
| Victoria Women's Sexual Assault Centre | | | 6,805 | 6,805 |
| Victoria Women's Transition House Society | 32,500 | | 16,487 | 48,987 |
| Victoria Youth Empowerment Society | 9,100 | | 7,530 | 16,630 |
| Victorian Iranian Persian Cultural Society | 1,600 | | | 1,600 |
| Voices in Motion | 3,600 | | | 3,600 |
| Wholesale Woolens Building (Heritage) | | | 24,867 | 24,867 |
| Winners Chapel Victoria | | | 6,334 | 6,334 |
| World University Services of Canada | 1,943 | | | 1,943 |
| Wounded Warriors of Canada | | 2,340 | | 2,340 |
| | \$ 5,454,167 | \$ 16,593 | \$ 2,901,125 | 8,371,885 |

| NAME AMOUNT Aardvark Pavement Marking Services \$ 127,131.57 Access Information Management of Canada 80,394.54 Accessant Holdings Ltd. 27,235.60 Accinant Holdings Ltd. 42,170.76 Achinback Industries 62,626.38 Acklands Grainger Inc 38,410.02 Acklands Grainger Inc 38,410.02 Acme Safe Ltd 29,765.71 Accom Canada Ltd 445,050.35 Allied Glass and Aluminum Products Ltd 27,506.14 Alpha Paint and Auto Body Ltd 30,782.47 Andrew Sheret Ltd 211,800.76 Anisoft Group Inc 39,247.04 Appex Steel and Gas Ltd 68,238.45 Appiled Geologics Inc 121,993.28 Arbutus Excavating Ltd 60,211.59 Arrets Safety and Protection Inc 39,776.60 Armedia LLC 29,345.91 Asis Computer Technologies 61,888.96 Associated Fire Safety Equipment 74,870.10 Atech Doors 26,364.99 Almoir Crayon Web Development Ltd 25,423.55 ATS Traffic | | | |
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| Associated Fire Safety Equipment 74,870.10 Atech Doors 26,364.99 Atomic Crayon Web Development Ltd 25,423.55 ATS Traffic 445,292.70 Ball Superior 31,343.36 Bang the Table 31,976.00 Bates Charles (X1899) 37,290.00 BC Hydro 1,715,795.96 BC Life and Casualty Company 301,076.08 BC Stats 52,300.50 BC Transit 762,755.47 BDO Canada LLP 71,453.98 Beaver Electrical Machinery 28,453.60 Bee Clean Building Maintenance 110,583.28 Bell Mobility 464,424.27 Belzona Molecular BC Ltd 59,628.19 Berks Intertruck Ltd 180,353.15 BGD Contracting Ltd 93,588.92 Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | Armedia LLC | 29 | 9,345.91 |
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| BC Transit 762,755.47 BDO Canada LLP 71,453.98 Beaver Electrical Machinery 28,453.60 Bee Clean Building Maintenance 110,583.28 Bell Mobility 464,424.27 Belzona Molecular BC Ltd 59,628.19 Berks Intertruck Ltd 180,353.15 BGD Contracting Ltd 93,588.92 Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | BC Life and Casualty Company | 30: | 1,076.08 |
| BDO Canada LLP 71,453.98 Beaver Electrical Machinery 28,453.60 Bee Clean Building Maintenance 110,583.28 Bell Mobility 464,424.27 Belzona Molecular BC Ltd 59,628.19 Berks Intertruck Ltd 180,353.15 BGD Contracting Ltd 93,588.92 Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | BC Stats | 52 | 2,300.50 |
| Beaver Electrical Machinery 28,453.60 Bee Clean Building Maintenance 110,583.28 Bell Mobility 464,424.27 Belzona Molecular BC Ltd 59,628.19 Berks Intertruck Ltd 180,353.15 BGD Contracting Ltd 93,588.92 Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | BC Transit | 762 | 2,755.47 |
| Bee Clean Building Maintenance 110,583.28 Bell Mobility 464,424.27 Belzona Molecular BC Ltd 59,628.19 Berks Intertruck Ltd 180,353.15 BGD Contracting Ltd 93,588.92 Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | BDO Canada LLP | 7: | 1,453.98 |
| Bell Mobility 464,424.27 Belzona Molecular BC Ltd 59,628.19 Berks Intertruck Ltd 180,353.15 BGD Contracting Ltd 93,588.92 Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | Beaver Electrical Machinery | 28 | 3,453.60 |
| Belzona Molecular BC Ltd 59,628.19 Berks Intertruck Ltd 180,353.15 BGD Contracting Ltd 93,588.92 Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | Bee Clean Building Maintenance | 110 | 0,583.28 |
| Berks Intertruck Ltd 180,353.15 BGD Contracting Ltd 93,588.92 Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | Bell Mobility | 464 | 1,424.27 |
| BGD Contracting Ltd 93,588.92 Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | Belzona Molecular BC Ltd | 59 | 9,628.19 |
| Black Press Group Ltd 32,276.44 Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | Berks Intertruck Ltd | 180 | 0,353.15 |
| Brandt Tractor Ltd 41,359.65 Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | BGD Contracting Ltd | 93 | 3,588.92 |
| Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | Black Press Group Ltd | 33 | 2,276.44 |
| Brunnell Construction Ltd 1,344,678.31 Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | Brandt Tractor Ltd | 4: | 1,359.65 |
| Budget Rent-A-Car 112,116.70 Bunzl Canada Inc (P 95876) 283,167.76 | Brunnell Construction Ltd | | |
| Bunzl Canada Inc (P 95876) 283,167.76 | Budget Rent-A-Car | | |
| | _ | | |
| | , | | |

| NAME | AMOUNT |
|--|---------------|
| Calder Kathryn | 44,763.09 |
| Canada Life | 539,208.77 |
| Canada Ticket Inc | 46,648.06 |
| Canadian Linen and Uniform Service | 44,014.72 |
| Canadian Red Cross | 35,371.26 |
| Canadian Tire | 67,824.66 |
| Canem Systems Ltd | 68,862.30 |
| Capital City Paving Ltd | 35,941.39 |
| Capital Regional District | 6,250,867.18 |
| Capital Regional District Water Supply | 10,453,201.10 |
| Capital Tree Service Inc | 85,110.40 |
| CDW Canada Corp | 101,018.73 |
| Cellebrite Inc | 84,213.16 |
| Central Square Technologies | 214,757.18 |
| Century Group Inc | 195,433.55 |
| Charter Telecom Inc | 49,581.73 |
| CIS Street Furniture | 41,500.00 |
| City of Vancouver | 112,701.36 |
| Cloverdale Paint and Paper | 93,094.41 |
| Columbia Fire and Safety Ltd | 431,509.73 |
| Columbia Fuels | 1,002,247.69 |
| Commercial Lighting Products Ltd | 96,879.50 |
| Compugen Systems Ltd | 128,284.89 |
| Concert Realty Services Ltd | 235,528.80 |
| Connect Rocket Communications Inc | 30,186.05 |
| Convergent Information Systems | 55,919.36 |
| Cook Roberts LLP | 42,125.66 |
| Core Group Civil Consultant Ltd | 36,539.50 |
| Coriolis Consulting Group | 29,654.36 |
| Cornerstone Planning Group | 144,540.73 |
| Corporation of the District of Saanich | 308,722.43 |
| CREST | 853,512.66 |
| Cubex Limited | 42,697.59 |
| Danjou Martin | 34,650.00 |
| Davey Tree Services Ltd | 91,836.47 |
| DaVinci Plumbing | 64,781.49 |
| Denbow | 57,203.45 |
| Dentons Canada LLP | 30,275.86 |
| Dhir Vishal and Lisa | 27,000.00 |
| Diamond Head Consulting Ltd | 125,811.00 |
| Digital Boundary Group | 25,415.25 |
| Dinesen Nurseries Ltd | 43,988.70 |
| District of Central Saanich | 63,957.91 |

| NAME | AMOUNT |
|---------------------------------------|-------------|
| Dominion Voting Systems Corp | 43,556.10 |
| Don Mann Excavating Ltd 1, | ,369,555.83 |
| Drive Products Inc | 36,333.05 |
| DS Tactical Supply Ltd | 132,619.13 |
| Dulux Paints | 41,551.02 |
| Dunsky Energy Consulting | 41,592.60 |
| E H Emery Electric Ltd | 34,074.52 |
| Ecomm Emergency Communications 3, | ,502,234.31 |
| Econolite Canada Inc | 138,892.15 |
| Ecovision Environmental Inc | 98,034.72 |
| Edward Tokarek Appraisals | 36,156.76 |
| EDWARDS BYRON | 38,049.72 |
| Eecol Electric Ltd | 87,413.36 |
| Emco Corporation Water Works | 466,504.12 |
| Emterra Environmental Victoria | 60,426.82 |
| Encore Canada | 217,742.70 |
| Envirosmart Biodegradables | 40,271.03 |
| ERP-One Consulting | 92,231.65 |
| Escribe Software Ltd | 44,632.00 |
| Esri Canada | 150,006.85 |
| EST Environmental Technologies | 77,145.60 |
| Fairmont Empress 1, | ,431,553.29 |
| Farmer Construction | 129,676.93 |
| Faro Technologies Inc | 121,022.98 |
| FDM Software Ltd | 37,222.56 |
| Fineline Road Marking Ltd | 83,327.36 |
| First Truck Centre | 462,974.08 |
| Fisher Road Recycling Centre | 299,253.56 |
| Flo Services Inc | 71,320.05 |
| Footprints Security Patrol Inc 1, | ,684,176.72 |
| Fort Fabrication & Welding Ltd | 181,213.79 |
| Fortis BC | 299,300.55 |
| Fortran Traffic Systems Ltd | 50,631.72 |
| Four Seasons Fire Prevention Serv Ltd | 43,991.81 |
| Four Star Waterworks | 45,877.05 |
| Fred Surridge Ltd | 180,166.75 |
| Frontline Outfitters | 28,854.88 |
| Full Swing Excavating Ltd | 473,377.36 |
| GFL Environmental | 37,785.31 |
| Glen Oak Ford Sales Ltd | 63,993.65 |
| GMC Project Inc | 172,170.99 |
| Granicus | 35,031.38 |
| Graphic Office Interiors Ltd | 360,166.62 |

| NAME | AMOUNT |
|---|--------------|
| Greater Victoria Public Library | 5,240,488.00 |
| Greater Victoria School Board | 68,388.91 |
| Green Line Hose | 29,943.59 |
| Gregg Distributors Ltd | 59,386.18 |
| Guillevin International | 62,823.69 |
| GVLRA (Greater Victoria Labour Relations Association) | 68,856.00 |
| GVLRA/CUPE Long Term Disability Trust | 566,951.05 |
| H L Demolition and Waste Management Ltd | 101,080.25 |
| H Two X Contracting Ltd | 237,880.03 |
| Hammertime Bobcat Services Ltd | 204,520.21 |
| Hapa Collaborative | 55,081.32 |
| HCMA Architecture & Design | 50,525.95 |
| HDR Corporation | 115,376.15 |
| Heightsafe Fall Protection Systsems Ltd | 28,022.80 |
| Hemmera Envirochem Inc | 38,862.53 |
| Hewlett Packard Financial Services | 70,065.24 |
| Homewood Health | 46,015.99 |
| Honda Canada Finance Inc | 28,866.98 |
| Houle Electric Limited | 225,718.44 |
| Hub International Insurance Brokers | 925,194.00 |
| Husky | 51,034.78 |
| Hydro Force Excavating | 503,556.84 |
| ICBC | 984,147.82 |
| ICLEI Canada | 63,000.00 |
| Iconix Waterworks | 476,250.31 |
| IMS Infrastructure Management Services | 50,538.34 |
| Individual Dry Cleaners | 107,115.64 |
| Info Tech Research Group Inc | 66,193.88 |
| Innovyze Inc | 40,778.71 |
| Insituform Technologies Ltd | 861,504.34 |
| Integral Group Consulting BC LLP | 36,981.00 |
| Interprovincial Traffic Services Ltd | 86,192.36 |
| Intime Services Inc | 81,273.75 |
| ISL Engineering and Land Services Ltd | 567,256.65 |
| Island Asphalt Ltd | 2,231,542.97 |
| Island Business Print Group Ltd | 34,248.19 |
| Island Floor Centre | 26,056.81 |
| Island Key Computer Ltd | 363,659.94 |
| Island Tractor and Supply Ltd | 27,840.02 |
| IWC Excavation Ltd | 911,578.45 |
| Jack Van Klaveren Ltd | 27,030.56 |
| Jenner Chevrolet Oldsmobile Ltd | 209,590.95 |
| Jim Pattison | 49,114.91 |
| | |

| JJ Mackay Canada Ltd 35,517.53 Johnston Davidson Architecture 51,695.58 JP Maintenance Solutions 50,248.60 JR Huggett Co 84,233.07 JS Foster Corporation DBA JSF Technology 36,034.40 Justice Institute Of BC 112,372.04 K Bro Linen System Inc 30,567.13 Kal Tire 56,953.92 Kerr Controls Inc 171,086.63 Key West Ford Sales Itd 40,990.88 Kiffinti Solutions Inc 62,348.81 Kims Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,278.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Lordoo Parts Ltd 31,208.56 Maglin Site Furniture Inc 54,863.20 Mairroad Maintenance Products Ltd | | |
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| Johnston Davidson Architecture 51,695.58 JP Maintenance Solutions 50,248.66 JR Huggett Co 36,034.40 JS Foster Corporation DBA JSF Technology 36,034.40 Justice Institute Of BC 112,372.04 K Br o Linen System Inc 30,567.13 Kal Tire 56,953.39 Kerr Controls Inc 171,086.63 Key West Ford Sales Itd 40,999.88 Kifinti Solutions Inc 62,348.81 Key Meat Leadership and Talent Management 34,203.17 TTI Limited 34,234.32 Kwela Leadership and Talent Management 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Loyd Libke Law Enforcement Sales Inc 137,571.00 Longview Systems 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macintt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mairnard Maintenance Products Ltd 32,273.45 | NAME | AMOUNT |
| JP Maintenance Solutions 50,248.60 JR Huggett Co 84,233.07 JS Foster Corporation DBA JSF Technology 36,034.40 Justice Institute Of BC 112,372.04 K Bro Linen System Inc 30,567.13 Kal Tire 56,953.92 Kerr Controls Inc 171,086.63 Key West Ford Sales Itd 40,990.88 Kifinti Solutions Inc 62,348.81 Kms Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,278.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,407.08 Longview Systems 59,889.43 Lordoe Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 | JJ Mackay Canada Ltd | 35,517.53 |
| JR Huggett Co 84,233.07 JS Foster Corporation DBA JSF Technology 36,034.40 Justice Institute Of BC 112,372.04 K Bro Linen System Inc 30,567.13 Kal Tire 56,953.92 Kerr Controls Inc 171,086.63 Key West Ford Sales Itd 40,990.88 Kiffint Solutions Inc 62,348.81 Kms Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,634.38 Licker Geospatial Consulting Co 34,634.38 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lodge Excavating Ltd 137,571.00 Longbe Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Maglin Site Furniture Inc 73,908.66 Maximum Express 36,980.26 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 122,215.00 McElanney Consulting Services Ltd 215,134.50 McBae's Environmental Services Ltd 184,585. | Johnston Davidson Architecture | 51,695.58 |
| JS Fosier Corporation DBA JSF Technology 36,034.40 Justice Institute Of BC 112,372.04 K Bro Linen System Inc 30,567.13 Kal Tire 56,953.92 Kerr Controls Inc 171,086.63 Key West Ford Sales Itd 40,990.88 Kifinti Solutions Inc 62,348.81 Kms Tools 34,303.17 Kwela Leadership and Talent Management 34,624.38 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Lioyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Lordco Parts Ltd 122,047.08 Macnutt Enterprises Limited 31,902.43 Macnutt Enterprises Limited 73,008.65 Maximum Express 36,980.26 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 122,215.00 McElhanney Consulting Services Ltd 125,134.50 McElhanney Consulting Services Ltd 184,585.29 | JP Maintenance Solutions | 50,248.60 |
| Justice Institute Of BC 112,372.04 K Bro Linen System Inc 30,567.13 Kal Tire 56,953.26 Keyr Controls Inc 171,086.63 Key West Ford Sales Itd 40,990.88 Kifinti Solutions Inc 62,348.81 Kms Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,278.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lodge Excavating Ltd 121,408.18 Longbe Excavating Ltd 122,047.08 Longsview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 31,920.43 Maglin Site Furniture Inc 54,863.20 Mairroad Maintenance Products Ltd 122,215.00 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 McElhanney Consulting Services Ltd 1215,134.50 McBae's Environmental Services Ltd | JR Huggett Co | 84,233.07 |
| K Bro Linen System Inc 30,567.13 Kal Tire 56,953.92 Kerr Controls Inc 171,086.63 Key West Ford Sales Itd 40,990.88 Krifinti Solutions Inc 62,348.83 Kms Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,278.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mariroad Maintenance Products Ltd 122,215.00 Mariroad Maintenance Products Ltd 302,273.45 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 McRae's Environmental Services Ltd 184,585.29 Mega Power Install | JS Foster Corporation DBA JSF Technology | 36,034.40 |
| Kal Tire 56,953.92 Kerr Controls Inc 171,086.63 Key West Ford Sales Itd 40,990.88 Kifinti Solutions Inc 62,348.81 Kms Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.55 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 302,273.45 McElhanney Consulting Services Ltd 302,273.45 McElhanney Consulting Services Ltd 302,273.45 McBae's Environmental Services Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 | Justice Institute Of BC | 112,372.04 |
| Kerr Controls Inc 171,086.63 Key West Ford Sales Itd 40,990.88 Kifinti Solutions Inc 62,348.81 Kms Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,678.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 302,273.45 McElhanney Consulting Services Ltd 302,273.45 McElhanney Consulting Services Ltd 125,134.50 McBae's Environmental Services Ltd 184,585.25 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 < | K Bro Linen System Inc | 30,567.13 |
| Key West Ford Sales Itd 40,990.88 Kifinti Solutions Inc 62,348.81 Kms Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,278.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 302,273.45 McElhanney Consulting Services Ltd 302,273.45 McElhanney Consulting Services Ltd 315,134.50 McD Charlton Co Ltd 184,585.25 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.33 Metro Testing and Engineering 49,455.00 | Kal Tire | 56,953.92 |
| Kifinti Solutions Inc 62,348.81 Kms Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,278.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mairroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 MCP Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.33 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 <td>Kerr Controls Inc</td> <td>171,086.63</td> | Kerr Controls Inc | 171,086.63 |
| Kms Tools 34,303.17 KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,278.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 32,908.66 Maximum Express 36,980.26 McBlanney Consulting Services Ltd 3215,134.55 McRae's Environmental Services Ltd 163,509.52 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.33 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 <td>Key West Ford Sales Itd</td> <td>40,990.88</td> | Key West Ford Sales Itd | 40,990.88 |
| KTI Limited 39,156.23 Kwela Leadership and Talent Management 34,278.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 McRae's Environmental Services Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Kifinti Solutions Inc | 62,348.81 |
| Kwela Leadership and Talent Management 34,278.53 Lawson Products Inc 34,634.38 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 MacInt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 122,215.00 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 McRae's Environmental Services Ltd 215,134.50 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Kms Tools | 34,303.17 |
| Lawson Products Inc 34,634.33 Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 McRae's Environmental Services Ltd 302,273.45 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | KTI Limited | 39,156.23 |
| Licker Geospatial Consulting Co 87,889.00 Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 MCRae's Environmental Services Ltd 215,134.50 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Kwela Leadership and Talent Management | 34,278.53 |
| Lidstone and Company 26,791.71 Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 MCRae's Environmental Services Ltd 215,134.50 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Lawson Products Inc | 34,634.38 |
| Liesch Interiors Ltd 45,213.00 Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 MCRae's Environmental Services Ltd 215,134.50 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Licker Geospatial Consulting Co | 87,889.00 |
| Lloyd Libke Law Enforcement Sales Inc 137,571.00 Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 McRae's Environmental Services Ltd 215,134.50 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Lidstone and Company | 26,791.71 |
| Lodge Excavating Ltd 121,408.18 Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 McRae's Environmental Services Ltd 215,134.50 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Liesch Interiors Ltd | 45,213.00 |
| Lombard Precast Inc 122,047.08 Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 MCRae's Environmental Services Ltd 215,134.50 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Lloyd Libke Law Enforcement Sales Inc | 137,571.00 |
| Longview Systems 59,889.43 Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 McRae's Environmental Services Ltd 215,134.50 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Lodge Excavating Ltd | 121,408.18 |
| Lordco Parts Ltd 31,920.43 Macnutt Enterprises Limited 73,008.65 Maglin Site Furniture Inc 54,863.20 Mainroad Maintenance Products Ltd 122,215.00 Mar Tech Underground Services Ltd 735,908.66 Maximum Express 36,980.26 McElhanney Consulting Services Ltd 302,273.45 McRae's Environmental Services Ltd 215,134.50 MD Charlton Co Ltd 184,585.29 Mega Power Installations Ltd 163,509.52 Memory Express 42,969.35 Metro Testing and Engineering 49,455.00 Michelin North America Canada Inc 40,182.55 Microserve 52,378.90 | Lombard Precast Inc | 122,047.08 |
| Macnutt Enterprises Limited73,008.65Maglin Site Furniture Inc54,863.20Mainroad Maintenance Products Ltd122,215.00Mar Tech Underground Services Ltd735,908.66Maximum Express36,980.26McElhanney Consulting Services Ltd302,273.45McRae's Environmental Services Ltd215,134.50MD Charlton Co Ltd184,585.29Mega Power Installations Ltd163,509.52Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | Longview Systems | 59,889.43 |
| Maglin Site Furniture Inc54,863.20Mainroad Maintenance Products Ltd122,215.00Mar Tech Underground Services Ltd735,908.66Maximum Express36,980.26McElhanney Consulting Services Ltd302,273.45McRae's Environmental Services Ltd215,134.50MD Charlton Co Ltd184,585.29Mega Power Installations Ltd163,509.52Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | Lordco Parts Ltd | 31,920.43 |
| Mainroad Maintenance Products Ltd122,215.00Mar Tech Underground Services Ltd735,908.66Maximum Express36,980.26McElhanney Consulting Services Ltd302,273.45McRae's Environmental Services Ltd215,134.50MD Charlton Co Ltd184,585.29Mega Power Installations Ltd163,509.52Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | Macnutt Enterprises Limited | 73,008.65 |
| Mar Tech Underground Services Ltd735,908.66Maximum Express36,980.26McElhanney Consulting Services Ltd302,273.45McRae's Environmental Services Ltd215,134.50MD Charlton Co Ltd184,585.29Mega Power Installations Ltd163,509.52Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | Maglin Site Furniture Inc | 54,863.20 |
| Maximum Express36,980.26McElhanney Consulting Services Ltd302,273.45McRae's Environmental Services Ltd215,134.50MD Charlton Co Ltd184,585.29Mega Power Installations Ltd163,509.52Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | Mainroad Maintenance Products Ltd | 122,215.00 |
| McElhanney Consulting Services Ltd302,273.45McRae's Environmental Services Ltd215,134.50MD Charlton Co Ltd184,585.29Mega Power Installations Ltd163,509.52Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | Mar Tech Underground Services Ltd | 735,908.66 |
| McRae's Environmental Services Ltd215,134.50MD Charlton Co Ltd184,585.29Mega Power Installations Ltd163,509.52Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | Maximum Express | 36,980.26 |
| MD Charlton Co Ltd184,585.29Mega Power Installations Ltd163,509.52Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | McElhanney Consulting Services Ltd | 302,273.45 |
| Mega Power Installations Ltd163,509.52Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | McRae's Environmental Services Ltd | 215,134.50 |
| Memory Express42,969.35Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | MD Charlton Co Ltd | 184,585.29 |
| Metro Testing and Engineering49,455.00Michelin North America Canada Inc40,182.55Microserve52,378.90 | Mega Power Installations Ltd | 163,509.52 |
| Michelin North America Canada Inc40,182.55Microserve52,378.90 | Memory Express | 42,969.35 |
| Microserve 52,378.90 | Metro Testing and Engineering | 49,455.00 |
| | Michelin North America Canada Inc | 40,182.55 |
| Microsoft Corporation 752 360 47 | Microserve | 52,378.90 |
| 732,300:17 | Microsoft Corporation | 752,360.47 |
| Millennia Research Ltd 120,373.24 | Millennia Research Ltd | 120,373.24 |
| Minister of Finance 2,455,466.18 | Minister of Finance | 2,455,466.18 |
| Modus Planning Design and Engagement Inc 43,228.61 | Modus Planning Design and Engagement Inc | 43,228.61 |
| | | 230,654.88 |
| Morfco Supplies Ltd 30,164.34 | Morfco Supplies Ltd | 30,164.34 |
| Motion Canada 27,819.31 | Motion Canada | 27,819.31 |

| NAME | AMOUNT |
|---|---------------|
| MRG Events Ltd | 26,329.92 |
| Municipal Insurance Association | 336,284.04 |
| Municipal Pension Plan | 12,412,387.58 |
| Nancy Beckman and Chris Jones | 28,800.00 |
| Napa Auto Parts | 79,754.22 |
| North West Environmental Group Ltd | 30,631.87 |
| Northridge Excavating Ltd | 71,001.40 |
| Nova Pole International Inc | 131,778.86 |
| NSquared Architecture | 29,635.61 |
| Nutrien AG Solutions (Canada) | 92,058.09 |
| OK Tire Auto Service | 35,849.35 |
| Oracle Canada ULC | 166,257.33 |
| Organized Crime Agency of BC | 88,701.34 |
| Our Place Society | 79,400.00 |
| P And R Truck Centre | 74,749.77 |
| Pacific Blue Cross | 2,752,112.29 |
| Paladin Security Group Ltd | 308,520.55 |
| Parkers Auto Body and Paint | 36,424.91 |
| Parson Inc | 54,705.43 |
| Passport Labs Inc | 66,750.00 |
| Paul's Motor Inn | 96,044.34 |
| PBX Engineering Ltd | 96,876.86 |
| Peterson Commercial Property Management | 90,212.40 |
| Petro Canada Lubricants Inc | 26,062.10 |
| Pitneyworks | 280,000.00 |
| Playsted Sheet Metal Ltd | 186,280.77 |
| Primecorp | 305,566.26 |
| Process Evolution Limited | 67,000.00 |
| Queens Printer | 50,334.69 |
| Questica Inc | 33,579.30 |
| Radius Industrial Work | 80,141.29 |
| Ralmax Contracting Ltd | 915,013.46 |
| Rampart International Corporation | 56,242.29 |
| Randstad Technologies | 187,362.21 |
| Raylec Power Ltd | 33,884.34 |
| RCAP Leasing Inc | 40,656.00 |
| Reganit Juliet and Florante | 28,750.00 |
| Reimair Consulting | 48,512.60 |
| RG Facilities | 149,643.83 |
| Richmond Elevator | 311,070.39 |
| Rocky Point Engineering Ltd | 93,864.79 |
| Roll Focus Productions | 54,442.50 |
| Rollins Machinery Ltd | 128,355.32 |

| NAME | AMOUNT |
|--|--------------|
| Roper Greyell LLP | 26,416.52 |
| Royal Canadian Mounted Police | 437,113.53 |
| RTB Safe Traffic Inc | 541,679.16 |
| Rusnak Gallant Ltd | 330,425.66 |
| Russels Crane and Cartage | 50,215.11 |
| Ryzuk Geotechnical | 124,447.23 |
| Sasco Contractors Ltd | 213,898.41 |
| Sawmill Sales Direct | 39,386.90 |
| Scale Enterprises | 135,541.32 |
| Seismic 2000 Construction Ltd | 1,136,190.59 |
| Shaw Cable | 98,207.18 |
| Sherwin Williams | 25,336.51 |
| Sigma Safety Corporation | 350,142.41 |
| Slegg Limited Partnership | 154,912.02 |
| SLR Consulting Canada Ltd | 157,709.42 |
| Softchoice Corporation | 97,152.53 |
| Softlanding Solutions Inc. | 45,526.19 |
| South Island Prosperity Partnership | 263,916.00 |
| South Island Sign Services | 32,035.95 |
| Specimen Trees Wholesale Nurseries Ltd | 57,625.57 |
| ST/OPS Tactical Training Canada ULC | 41,606.10 |
| Stantec Consulting Ltd | 340,556.07 |
| Steve Marshall Ford Sales | 87,433.92 |
| Stewart McDannold Stuart | 179,320.38 |
| Suburban Motors | 416,657.34 |
| Sudden Technologies Corp | 233,232.61 |
| Summit Mechanical Systems Ltd | 82,103.77 |
| Sunbelt Rentals | 54,700.22 |
| Sunrise Washroom Rentals | 37,464.90 |
| Tacel Ltd | 100,343.25 |
| Tatras Group | 36,225.00 |
| Tedford Overhead Doors Ltd | 48,375.44 |
| Telus | 460,374.96 |
| Temple Scott Associates | 46,850.31 |
| The Lawnmower Hospital | 45,637.44 |
| Think Communications Inc | 201,771.60 |
| Thomas Dylan | 44,100.00 |
| Three M Canada Inc | 36,281.12 |
| Times Colonist | 114,783.72 |
| Tomko Sports Systems | 99,768.95 |
| Total Power Limited | 29,601.88 |
| Township of Esquimalt | 148,153.55 |
| Toyota Credit Canada Inc | 33,959.19 |

| NAME | AMOUNT |
|---|-------------------|
| Tran Sign 2019 Ltd | 29,277.10 |
| Trane Canada | 26,059.78 |
| Trapeze Communications Inc | 70,260.75 |
| Trenchless Solutions Inc | 349,158.70 |
| Trio Ready Mix Victoria Ltd | 52,056.95 |
| Tycrop Specialty Trailers | 294,301.48 |
| Ungerboeck Systems Inc | 27,259.20 |
| United Engineering Ltd | 32,064.51 |
| United Rentals | 77,000.38 |
| Urban Systems | 311,402.42 |
| Valley Traffic Systems Inc | 57,641.90 |
| Van Isle Water Services Ltd | 31,447.17 |
| Vancouver Island Psychological Services | 73,658.00 |
| Vecima Networks | 54,843.69 |
| Veritiv Canada Inc | 26,463.65 |
| VIATEC | 33,125.00 |
| Victoria Animal Control Services Ltd | 548,487.30 |
| Victoria Drain Services Ltd | 1,395,197.92 |
| Victoria Fish and Game | 27,405.00 |
| Victoria Materials Depot | 797,517.50 |
| Vimar Equipment Ltd | 1,338,167.82 |
| Wee Bee Hauling and Services Ltd | 380,731.54 |
| Wesco Distribution | 147,897.76 |
| Western Equipment Ltd | 105,822.69 |
| Western Pacific Enterprises Ltd | 28,185.15 |
| Western Traffic Ltd | 1,264,967.25 |
| Westerra Equipment LP | 30,848.52 |
| Westvac Industrial Ltd | 116,450.10 |
| Wille Dodge Chrysler Ltd | 30,711.56 |
| Wolverine Supplies | 108,614.10 |
| Worksafe BC | 2,464,655.35 |
| WSP Canada Inc | 164,896.51 |
| Total \$25,000 or More | 105,337,878.75 |
| Total Under \$25,000 | 7,431,360.01 |
| Grand Total | \$ 112,769,238.76 |

